

# CITY OF WAUSAU



## 2011 PROPOSED BUDGET



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# 2011 BUDGET INTRODUCTION

The following narrative, comparative tables and statistical information for the 2011 budget are submitted to provide an overview of the significant budget issues and provide additional data to assist interested parties in better understanding the City of Wausau's financial condition.

## THE BUDGET PROCESS

The creation of the City's budget is a collaborative effort. The budget process attempts to fund the services and projects considered important by the constituents and council with the available financial resources. The annual budget consists of two major components; the operating budget and the capital budget.

**The operating budget** process begins when the Finance Director provides budget predictions along with pending issues to the Mayor. These issues along with the Mayoral goals and objectives serve to formulate the budget directives and salary projections received by departments in July. Based upon this information each department creates an expenditure and revenue budget. This year the budget process was interrupted by the partial implementation of new software. While the software was not operative to provide extensive assistance to the 2011 process we are hopeful that it will improve work flow and information gathering in future years. The operating budget, the capital budget and any proposals for enhancements to services, staffing adjustments and other budget modifications to meet tax levy and tax rate objectives are submitted to the Finance Committee. The Finance Committee conducts several budget meetings where they review the budget, make modifications and then recommend the final proposed budget to the Common Council for adoption. A public hearing is held to obtain taxpayer input.

**The capital budget** consists of two major components; infrastructure and other significant capital projects. The City defines a significant capital project as any project in excess of \$25,000. These projects are developed by City departments and submitted to the Capital Improvements Committee (CIP) for evaluation and ranking. The Capital Improvements Committee is comprised of: the Chairperson of the Finance Committee, the Council President, the Chairperson of the CISM Committee, the City Finance Director, and the Director of Public Works and City Planner. The Capital Improvements and Street Maintenance Committee (CISM) along with engineering staff reviews and recommends infrastructure projects. Revenues and other financial resources are reviewed to determine the available level of funding and the overall capital projects budget is formulated. This budget is incorporated into the operating budget prior to presentation to the Finance Committee.

## STRUCTURAL IMBALANCE

For many years, along with other government entities in the State of Wisconsin, the City of Wausau has been struggling with a structural financial imbalance. This imbalance occurs because revenues do not grow at the same levels or rate as expenditures. Expenditures grow as a result of inflation, growth in the city and the demand for services. Revenues have not kept pace with this growth. Stagnant or limited revenue growth is due to the downward pressure on the tax rate, levy limits, frozen state aids, a stunted investment income environment and limited other revenue sources. Until the structural imbalance is repaired, the City of Wausau will continue to struggle with the annual budget.

## ECONOMY

The structural imbalance has been exacerbated by the recent economic downturn. The 2010 budget reacted to the tough economic times ahead with the following operational and financial modifications:

- Elimination of one full time clerical position in the Police Department.
- Elimination of one parking enforcement officer in the Police Department.
- Reduced the hours of crossing guards.
- Elimination of one full time clerical in the Finance Department.
- Elimination of the full time Public Access Coordinator.
- Elimination of one engineering position in the Department of Public Works

- Elimination of one inspector position in the Inspections and Zoning Department.
- Elimination of three labor positions in the Department of Public Works.
- Elimination of a City planner position in the Department of Public Works.
- Reduced the yard waste hours of operation.
- Deferred capital improvements.
- Restructured the health insurance plan increasing HRA limits.
- Reduced overtime budgets.
- Obtained a deferral of the 2010 - 3% represented and non-represented cost of living increases to December 26, 2010.

The effort to focus on city-wide resources and a flexible work force continues. The 2011 budget highlights this focus with the following organizational changes:

- The transfer of Electrical Division (4 full time positions) of the Inspections Department to the Department of Public Works.
- The transfer of the Sewer Maintenance Division (five full time positions) of the Waste Water Treatment Plant to the Department of Public Works.

This realignment of staff emphasizes a labor pool that can respond to City priorities in a more coordinated, efficient and effective manner. In addition, a coordinated workforce will result in less duplication of rolling stock and tools supporting these efforts. The City will continue these re-organization efforts as opportunities present themselves.

In addition, the 2011 budget cost control measures include:

- Reduction of one full time position within the Metro Ride Department.
- Although all union contracts expire at the end of 2010 and have yet to be negotiated, the 2011 budget contains no 2011 cost of living increases for represented and non-represented staff.
- Continued deferral of Capital Expenditures and a shift of the Capital General Property Tax Levy to finance General Fund Operations.

Based upon the looming State of Wisconsin deficit the City will work aggressively again during 2011 to prepare for the 2012 budget. All options and strategies will be pursued including:

<b>BUDGET STRATEGY</b>	<b>SHORT TERM OUTCOME</b>	<b>LONG TERM OUTCOME</b>
Reducing capital projects	Reduce costs	Deferred capital projects, particularly streets results in further decline of quality of streets and increased maintenance costs.
Shift the Capital Levy to the General Fund and Rely more on debt proceeds	Additional sources of funds for the General Fund	Increases costs in future years for principal and interest retirement.
Eliminating low priority services	Reduces costs	Reduces costs
Reduce city staff through early retirements, operational efficiencies, resource sharing and mandated reductions.	Reduces costs - may impact services	Reduces costs - may impact services
Modify employee health benefits to include deductibles, copays, and premium sharing	Reduce costs, difficult to negotiate with the union.	Reduce costs
Increase public charges for services such as parking rates, paramedic fees, permit fees	Revenues increase in relation to the cost of service provided. Very few opportunities to make a significant difference.	Revenues increase in relation to the cost of service provided

## GENERAL PROPERTY TAXES

Property taxes are the largest revenue source available to fund City operations. The level of property taxes generated is based upon the valuation of properties located within the City and the tax rate. Property valuation on the real estate tax bill can be confusing as the State of Wisconsin utilizes the dual valuation process.

**The equalized valuation** is intended to represent market value. The equalized valuation of each municipality is determined annually by the State of Wisconsin. This valuation is assigned in total to the municipality - not by parcel. This valuation is used by governmental units that allocate taxes to many taxing jurisdictions such as the school district, county and technical college.

**The assessed valuation** of each residential and commercial property parcel within the City is determined by the City of Wausau Assessor. The State of Wisconsin is currently responsible for the valuation of manufacturing property. These valuations are used to calculate the real estate taxes owed on the parcels. The assessed valuation of property is adjusted when changes such as improvements, property sale, annexation, new construction or demolition occur on the property. Periodically all property valuation is adjusted during a city-wide reassessment. During this city-wide assessment, individual property values are adjusted to reflect proximity of fair market value. 2007 was a City-wide reassessment which re-establishing values of all property at 12/31/2006. Prior re-evaluations have been conducted in 2004, 1996, 1986 and 1974. The assessed value and equalized value of each parcel are reported on each tax bill. The City of Wausau completes the assessment process each year in early June. Manufacturing values are received from the state in November.

The equalized valuation actually declined for the 2010 and 2011 budget. Assessed valuation remains unknown at time of publishing but has been estimated to increase a half percent. Below is a history of valuation growth:

BUDGET YEAR	EQUALIZED VALUATION	% INCREASE	ASSESSED VALUATION	% INCREASE
1998	\$1,502,923,900	5.28%	\$1,494,620,500	2.40%
1999	\$1,571,663,200	4.57%	\$1,539,460,200	3.00%
2000	\$1,652,470,300	5.14%	\$1,530,393,700	-0.59%
2001	\$1,729,959,800	4.69%	\$1,554,921,700	1.60%
2002	\$1,839,794,800	6.35%	\$1,591,855,200	2.38%
2003	\$1,923,669,600	4.56%	\$1,629,471,800	2.36%
2004	\$2,003,188,900	4.13%	\$1,664,553,800	2.15%
2005	\$2,080,684,300	3.87%	\$2,118,236,300	27.26%
2006	\$2,233,469,700	7.34%	\$2,194,171,700	3.58%
2007	\$2,433,934,300	8.98%	\$2,274,289,300	3.65%
2008	\$2,504,826,100	2.91%	\$2,595,448,100	14.12%
2009	\$2,768,967,000	10.55%	\$2,670,251,200	2.88%
2010	\$2,726,775,100	-1.52%	\$2,710,877,800	1.50%
2011	\$2,681,223,200	-1.67%	\$2,724,432,189 *	0.50%

*\*2011 Assessed Valuation is Estimate*

**Levy Limits** adopted by the State of Wisconsin, 2005 Wisconsin Act 25 Local Levy Limits, imposed restrictions on levy increases in 2006 and 2007 to the greater of 2% or the net percentage growth in new construction less improvements removed. The formula, included in the act, excluded tax increment and debt from the levy limit. The extended levy limit enforce for the 2011 budget provides for a levy increase not to exceed the greater of new construction or 3%.

	Allowable * Levy	Actual Levy	Under Utilized
2010 for 2011	\$21,793,723	\$21,793,723	\$0
2009 for 2010	\$21,158,955	\$21,142,347	\$16,608
2008 for 2009	\$20,530,822	\$20,500,585	\$30,237
2007 for 2008	\$19,623,273	\$19,611,064	\$12,209
2006 for 2007	\$18,718,941	\$18,718,941	\$0
2005 for 2006	\$17,971,506	\$17,971,506	\$0

Following is a historical analysis of the general property tax levy from 1994 through 2010:

Year	General Property Tax Levy	Increase/(Decrease) from the Prior Year	
		Dollar	Percent
1998	\$13,289,979	\$766,396	6.12%
1999	\$14,153,987	\$864,008	6.50%
2000	\$14,937,298	\$783,311	5.53%
2001	\$15,598,482	\$661,184	4.43%
2002	\$16,131,919	\$533,437	3.42%
2003	\$16,900,978	\$769,059	4.77%
2004	\$17,261,424	\$360,446	2.13%
2005	\$18,160,689	\$899,265	5.21%
2006	\$19,141,599	\$980,910	5.40%
2007	\$20,121,923	\$980,324	5.12%
2008	\$21,242,811	\$1,120,888	5.57%
2009	\$21,979,852	\$737,041	3.47%
2010	\$22,803,079	\$823,227	3.75%
2010	\$23,544,639	\$741,560	3.25%

### GENERAL FUND

The General Fund is used to account for the majority of financial resources of the City except those required to be accounted for in other funds. This fund accounts for most of the services constituents receive from their municipality including police, fire, streets and refuse collection.

### General Fund Revenues

The City of Wausau General Fund relies on a number of other revenues sources to finance operating costs. Below is a review of these revenues. As you can see the 2011 budget expects a decrease in revenues from the 2009 actual and 2010 budget.

GENERAL FUND REVENUES	2011 BUDGET	2010 BUDGET	2009 ACTUAL
Other Taxes	\$ 1,396,420	\$ 1,485,140	\$ 1,438,456
Intergovernmental Grants/Aids	\$ 8,639,609	\$ 8,445,827	\$ 8,753,638
Licenses & Permits	\$ 626,451	\$ 589,817	\$ 582,557
Fines & Forfeitures	\$ 310,600	\$ 305,600	\$ 321,574
Public Charges for Services	\$ 1,577,360	\$ 1,779,199	\$ 1,665,050
Intergovernmental Charges	\$ 1,487,700	\$ 1,323,902	\$ 1,409,006
Miscellaneous Revenues	\$ 698,290	\$ 893,040	\$ 871,306
Other Financial Sources	\$ 857,550	\$ 1,206,800	\$ 1,098,050
Total	\$ 15,593,980	\$ 16,029,325	\$ 16,139,637

The following highlights some of the significant changes provided within the 2011 budget.

**Other taxes** includes revenues such as payment in lieu of taxes, mobile home fees, and interest and penalty on delinquent taxes. The 2011 budget anticipates a reduction in the State of Wisconsin Payment in Lieu of Taxes for computers. A number of years ago, the State provided a personal property tax exemption for all computer equipment. To mitigate the financial impact on municipalities the State makes a PILOT payment. The pilot is based upon the computer equipment reported on each business personal property return. Personal property is depreciable and as such the tax paid declines over its useful life. Generally, this revenue remains stable due to the continued

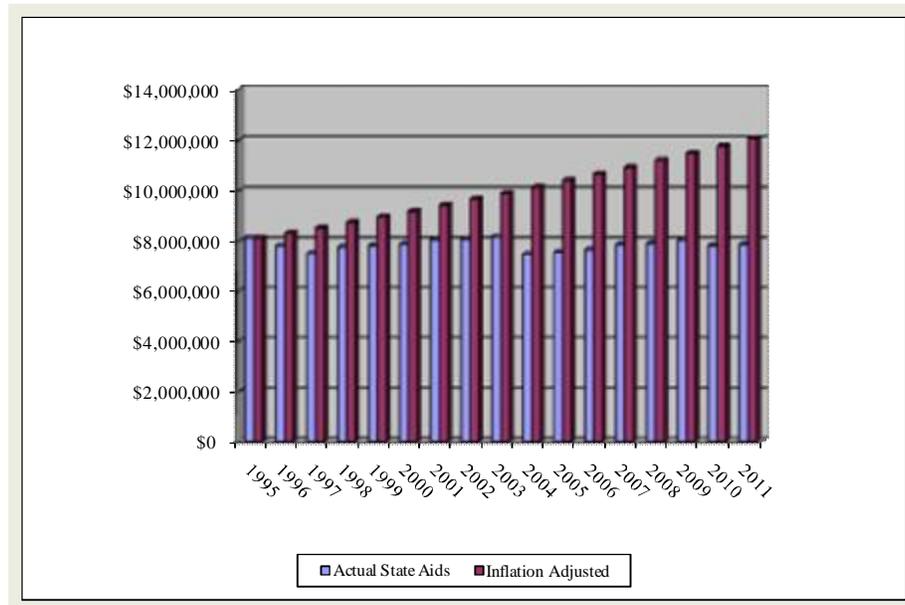
corporate reinvestment in computer infrastructure. Due to the economy deferral of replacement is taking place which

results in a decrease in this revenue source.

**Intergovernmental Grants and Aids** is the second largest revenue source for the City of Wausau budget. The vast majority of these revenues are received from the State of Wisconsin. The State of Wisconsin reduces state aids to municipalities to remedy their own financial problems on a regular basis. Thus, little if any growth has occurred in this area. The 2011 budget shows a minor increase following the \$210,345 decrease in 2010. Below is an historical annual review of these amounts.

STATE AIDS					
Year	Shared Revenues	Expenditure Restraint	Transportation Aids	Total	Increase/ (Decrease)
1995	\$6,098,213	\$632,055	\$1,399,975	\$8,130,243	\$292,579
1996	\$5,793,239	\$588,906	\$1,442,980	\$7,825,125	-\$305,118
1997	\$5,505,349	\$516,729	\$1,504,479	\$7,526,557	-\$298,568
1998	\$5,428,684	\$652,539	\$1,699,556	\$7,780,779	\$254,222
1999	\$5,498,415	\$661,510	\$1,677,154	\$7,837,079	\$56,300
2000	\$5,261,057	\$821,474	\$1,814,185	\$7,896,716	\$59,637
2001	\$5,392,729	\$860,647	\$1,805,246	\$8,058,622	\$161,906
2002	\$5,436,000	\$800,740	\$1,852,156	\$8,088,896	\$30,274
2003	\$5,491,207	\$782,188	\$1,905,730	\$8,179,125	\$90,229
2004	\$4,858,153	\$805,052	\$1,832,625	\$7,495,830	-\$683,295
2005	\$4,855,628	\$815,596	\$1,896,651	\$7,567,875	\$72,045
2006	\$4,855,000	\$815,000	\$2,006,841	\$7,676,841	\$108,966
2007	\$4,864,774	\$947,366	\$2,076,994	\$7,889,134	\$212,293
2008	\$4,869,624	\$1,019,248	\$2,029,364	\$7,918,236	\$29,102
2009	\$4,880,117	\$1,067,404	\$2,102,265	\$8,046,786	\$128,550
2010	\$4,667,082	\$912,199	\$2,257,160	\$7,836,441	-\$210,345
2011	\$4,676,475	\$902,894	\$2,310,244	\$7,889,613	\$53,172

The impact of reducing and stagnant shared revenues is dramatically depicted in the chart below. The actual state aids received by the city are compared to state aids adjusted for an average 2.5% rate of inflation. This chart shows the dramatic difference in 2011 alone with the actual allocation of \$7,889,613 versus the CPI adjusted amount of \$12,069,391. Accumulatively, the City would have received an additional \$35,991,431 during the years 1995 to 2011.



**Public Charges for Services** the most significant revenues in this category include ambulance revenues, snow removal and park and recreation fees. The 2011 budget provides for a \$200,000 decrease in ambulance revenues. The city experienced a decline of 200 ambulance runs from 2008 to 2009. Runs in 2010 are up slightly from 2009. The budget adjustment is necessary to reflect the reduced ambulance activity.

**Miscellaneous Revenues** this category includes interest income, building rents and other miscellaneous income. The 2011 budget anticipates continued decline in investment income.

**Other Financing Sources** this category includes transfers from other funds including:

- \$175,000 from the Room Tax Fund
- \$450,000 from the Sewer Utility
- \$35,000 from Community Development Fund
- \$190,000 from the Motor Pool Fund

### **General Fund Expenditures**

Overall General Fund expenditures increased \$1,094,485 or 3.5 percent. Personnel costs increased \$991,052. The balance of the budget categories remained relatively consistent.

GENERAL FUND EXPENDITURES	2011 BUDGET	2010 BUDGET	2009 ACTUAL
Personnel Services	\$ 22,936,228	\$ 21,945,176	\$ 21,177,477
Contractual Services	7,182,613	7,113,385	6,714,545
Supplies & Expenses	1,042,804	1,024,665	892,499
Building Materials	717,795	687,201	580,186
Fixed Charges	282,490	248,355	265,703
Grants, Contributions, Other	101,800	166,800	220,678
Capital Outlay	121,000	108,400	108,707
Transfer to Other Funds	(370,000)	(373,737)	-
<b>Total</b>	<b>32,014,730</b>	<b>30,920,245</b>	<b>29,959,795</b>

The two major increases in personnel services includes: \$581,746 for salary and wage increases attributed to the 2010 3% cost of living adjustment deferred until December 26, 2010 and the premium increases expected for health insurance benefits of \$385,190.

### **General Fund – Undesignated Fund Balance**

The City monitors its undesignated fund balance very closely. These reserves are critical to maintaining a financially healthy organization. The reserves provide cash on hand for low cash flow periods, provide a buffer for unfavorable budget to actual variations and can provide funding for unexpected costs or emergencies. Healthy reserves are a rating consideration by Moody’s Investor Services. During 2010, Moody’s recalibrated all municipal ratings to align with the public sector and the City received an upgrade to Aa2. This rating enables the City to borrow for various construction projects at very low interest rates.

The City has also historically applied fund balance to reduce levy requirements. This is possible because departments typically provide for weather related contingencies within their operational budget, encounter budget savings for position vacancies and encounter favorable budget to actual variances due to conservative revenue projections. The City did experience losses in the General Fund for 2008 and 2009 of \$556,839 and \$510,327

respectively. These losses indicate that the budget fund balance application should be reduced. As such the 2010

budget application was reduced from the historical level of \$1,500,000 to \$950,000 and the 2011 application is \$840,946. This adjustment should prevent continued losses. A detailed history of the general fund follows:

<b>GENERAL FUND STATISTICS</b>				
	<b>General</b>			
	<b>Undesignated Fund Balance</b>	<b>Total General Fund Budget</b>	<b>Percent of Budget</b>	<b>Budgeted Funds Applied</b>
1998	\$ 5,052,732	\$ 23,441,803	21.55%	\$ 1,550,000
1999	5,253,655	23,816,809	22.06%	1,550,000
2000	5,425,432	24,357,355	22.27%	1,550,000
2001	5,965,210	24,882,539	23.97%	1,550,000
2002	6,066,664	28,148,664	21.55%	1,550,000
2003	5,850,329	26,258,708	22.28%	1,550,000
2004	5,597,044	26,384,163	21.21%	1,543,000
2005	5,647,742	26,603,950	21.23%	1,550,000
2006	5,973,553	27,364,048	21.83%	1,500,000
2007	5,875,267	28,325,711	20.74%	1,500,000
2008	5,933,697	29,392,933	20.19%	1,500,000
2009	5,548,941	31,002,748	17.90%	1,500,000
2010		30,920,245		950,000
2011		31,173,784		840,946

### General Fund - Contingency

This account is used for unexpected expenses or emergencies. The contingency fund of \$500,000 remains intact and no additional provisions have been included within the 2011 budget.

### SPECIAL REVENUE FUNDS

The City utilizes special revenue funds to accumulate the financial transactions of special projects, grants or other activities where segregated reporting is important. The City's annual budget anticipates the revenues and expenditures in the following funds: Metro Ride, Hazardous Materials Contract Fund, Industrial Park Fund, Recycling Fund, Community Development Fund and Tax Increment District Number Two Fund. Increment District Two is accounted for as a special revenue fund as its construction phase has expired and the district is restricted to generating increment to retire outstanding obligations or transferring excess increment to Tax Increment District Number Four. The Recycling Fund and Transit Fund rely annually on general property tax levy to support their activities. Several other Special Revenue Funds exist but do not have annual budgets. Below is a summary of the projected 2011 revenues and expenditures for each of these funds:

<b>FUND</b>	<b>REVENUES</b>	<b>EXPENDITURES</b>	<b>2011 GENERAL PROPERTY TAX LEVY</b>
Room Tax Fund	\$ 615,000	\$ 615,000	\$ -
Recycling Fund	200,775	670,775	470,000
Industrial Park Fund	100	9,000	-
Hazardous Materials Contract Fund	-	57,443	-
Tax Increment District Number Two	704,396	704,396	-
Metro Ride Transit Fund	3,582,952	4,319,045	628,093
Community Development Fund	1,635,026	1,635,026	-
<b>Total</b>	<b>\$ 6,738,249</b>	<b>\$ 8,010,685</b>	<b>\$ 1,098,093</b>

Probably the most significant change in the Special Revenue Funds is the end of the Haz Mat Contract with the State of Wisconsin which terminates on June 30, of 2011. Due to the financial instability of the State the budget does not anticipate the renewal of the contract. Expenses will be funded with accumulated program reserves.

## DEBT SERVICE FUND

The Debt Service Fund maintained a stable tax levy of \$4,156,866. The 2011 budget includes the first debt payments of 2010A and B issues.

Significant revenues to the Debt Service Fund include Transfer from TID #3, #5, #6 and #7, and Wausau Water Works to pay their proportionate share of debt. The long term objective for debt service is to control the level of debt issued on an annual basis. This objective, over time, will result in a stable or decreasing levy for debt service.

The 2011 budget anticipates issuing additional debt for the general capital improvement budget along with TID Districts Six. The change in general obligation debt and history of the statutory debt limit is as follows:

SUMMARY OF DEBT CHANGES						
	General Obligation Bonds	General Obligation Notes	Wisconsin State Trust Fund Loans	Total General Obligation Debt	Utility Revenue Bonds	Total
<b>BALANCE 12/31/2010</b>	\$ 14,985,000	\$ 33,450,000	\$ 1,319,677	\$ 49,754,677	\$ -	\$ 49,754,677
2011 Additions:						
Capital Improvement Plan		3,500,000		3,500,000		3,500,000
TID #6		1,800,000		1,800,000		1,800,000
Utility Clean Water Bonds				-	2,600,000	2,600,000
2011 Retirements	(1,210,000)	(5,775,000)	(351,502)	(7,336,502)		(7,336,502)
<b>PROJECTED BALANCE 12/31/2011</b>	<b>\$ 13,775,000</b>	<b>\$ 32,975,000</b>	<b>\$ 968,175</b>	<b>\$ 47,718,175</b>	<b>\$ 2,600,000</b>	<b>\$ 50,318,175</b>

COMPUTATION OF DEBT LIMIT						
	December 31, 2006	December 31, 2007	December 31, 2008	December 31, 2009	December 31, 2010	December 31, 2011
Equalized Valuation	\$ 2,433,934,300	\$ 2,504,826,100	\$ 2,768,967,000	\$ 2,726,775,100	\$ 2,681,223,200	\$ 2,600,786,504
	5%	5%	5%	5%	5%	5%
<b>Total Allowable Debt</b>	<b>\$121,696,715</b>	<b>\$125,241,305</b>	<b>\$138,448,350</b>	<b>\$136,338,755</b>	<b>\$134,061,160</b>	<b>\$130,039,325</b>
<b>Outstanding Debt</b>	<b>\$51,415,494</b>	<b>\$53,685,167</b>	<b>\$ 55,140,156</b>	<b>\$ 52,334,075</b>	<b>\$ 49,754,677</b>	<b>\$ 47,718,175</b>
<b>Legal Debt Margin</b>	<b>\$70,281,221</b>	<b>\$71,556,138</b>	<b>\$83,308,194</b>	<b>\$84,004,680</b>	<b>\$84,306,483</b>	<b>\$82,321,150</b>
<b>Debt Utilized</b>	<b>42.25%</b>	<b>42.87%</b>	<b>39.83%</b>	<b>38.39%</b>	<b>37.11%</b>	<b>36.70%</b>

## CAPITAL PROJECTS

The 2011 budget contains major projects totaling \$9,846,463. Significant projects include: Asphalt projects in the industrial park, a variety of street improvement projects and land acquisition for CTH U/K interchange. The budget provides \$100,000 for the continued acquisition of properties along Thomas Street. Facility improvements include the construction of a Snow Removal Equipment Storage Facility funded 80% by the FAA and land acquisition for a west side fire station. Computer hardware and software purchases of \$131,500 and the GIS mapping represent joint City and County projects. The largest non-recurring purchase includes the replacement of the Aerial Platform truck. The City's two existing aerials are 26 and 51 years old. The city will permanently retire the 1959 truck and place the 26 year old truck in reserves.

Capital Projects are financed from a number of sources as summarized below:

Special Assessment	\$248,000
General Property Tax Levy	658,960
User Fees	2,164,900
Grants	790,750
General Debt Proceeds	3,498,650
TID Financing	2,335,203
Carryover Funding	150,000
	\$9,846,463

Grant income includes Community Development Block Grant funding which will offset street improvement costs within low and moderate income neighborhoods and 80% federal funding on the new airport facility. User fees represent capital projects that are funded by Water, Sewer, Parking or Motor Pool revenues. Special Assessment Revenues represent street and sidewalk projects that will be levied by special assessments against the property owners.

The budget anticipates carryover funding of \$150,000. The contemplated net borrowing proceeds of \$5,221,953 will be allocated for general purposes of \$3,498,650 and \$1,723,303 to Tax Increment District Number Six. The balance of Tax Increment District projects will be funded with cash on hand.

In an effort to manage the City's debt burden and remain committed to the maintenance of infrastructure the City has attempted to increase the general property tax levy designated to capital projects on an annual basis. The 2009 to 2011 tax levy have deviated dramatically from this plan as capital levy funds have been used to finance the General Fund operating budget. This shift occurred because expenses, particularly payroll related expenses, are increasing faster than revenues. A history of the levy contribution to Capital Projects is shown below.



### ENTERPRISE FUNDS

The City maintains five Enterprise Funds including the Insurance Fund, Motor Pool Fund, Parking Fund and Water and Sewer Funds. While the Sewer and Water Utilities are accounted for in separate funds in the accounting records they are combined for budget reporting purposes. The Parking Fund is the only fund relying on general property tax dollars.

A below is a summary of the 2011 budgets.

FUND	REVENUES	EXPENDITURES	2011 GENERAL PROPERTY TAX LEVY
Water and Sewer Funds	\$ 10,051,300	\$ 9,468,596	\$ -
Parking Fund	909,000	1,975,591	300,000
Motor Pool Fund	2,991,292	2,991,292	-
Insurance Fund	1,124,700	1,124,700	-
<b>Total</b>	<b>\$ 15,076,292</b>	<b>\$ 15,560,179</b>	<b>\$ 300,000</b>

The Insurance Fund accounts for casualty and liability insurance along with risk management administrative costs. The fund is financed through charges to benefiting departments and organizations.

The Motor Pool Fund provides for the maintenance, operation and replacement of vehicles and supporting equipment of the City. Revenues are obtained through hourly or mileage based fees. Any profits generated from the Fund are transferred back to the General Fund. No changes to the revenue rate structure are proposed as fuel prices have remained stable.

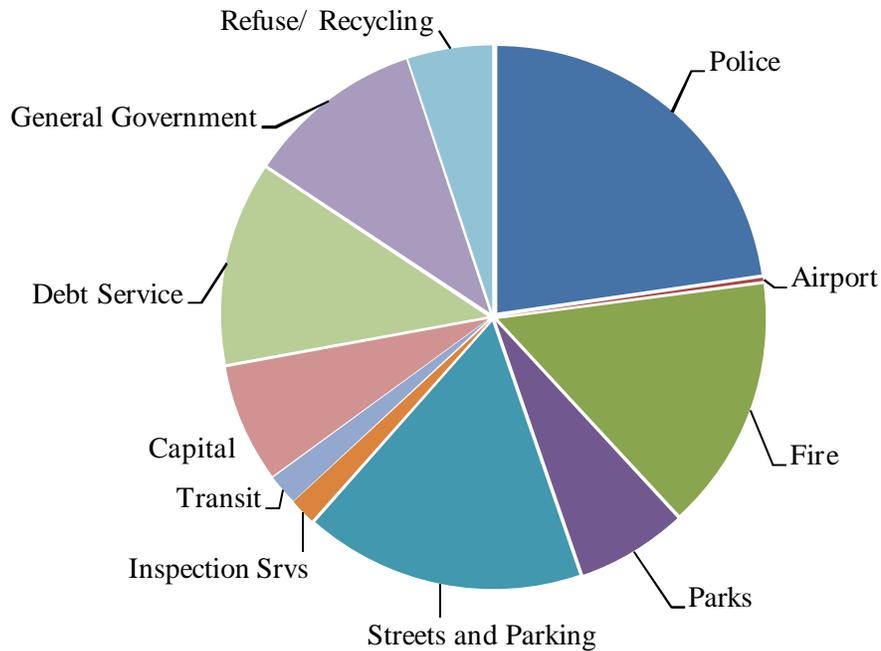
The Parking Fund accounts for the on and off street parking activities within the City of Wausau. The Central Business District continues to be the focus of these activities. No parking rate changes are expected.

A rate structure for the Sewer Utility is underway. The focus is on replacing a number of aged systems at the treatment plant.

## **BUDGET DETAIL**

The balance of this budget document is organized with summary information in the front of the document, with detailed information following. Additional detail regarding all aspects of the budget is available at the City Finance Department.

## WHAT SERVICES DO I RECEIVE FOR MY CITY TAX DOLLARS?



The City of Wausau is a full-service community providing its constituents with many valuable services. How much do these services cost a taxpayer? The following is a summary of services rendered and cost per year for a home with an assessed valuation of \$130,000.

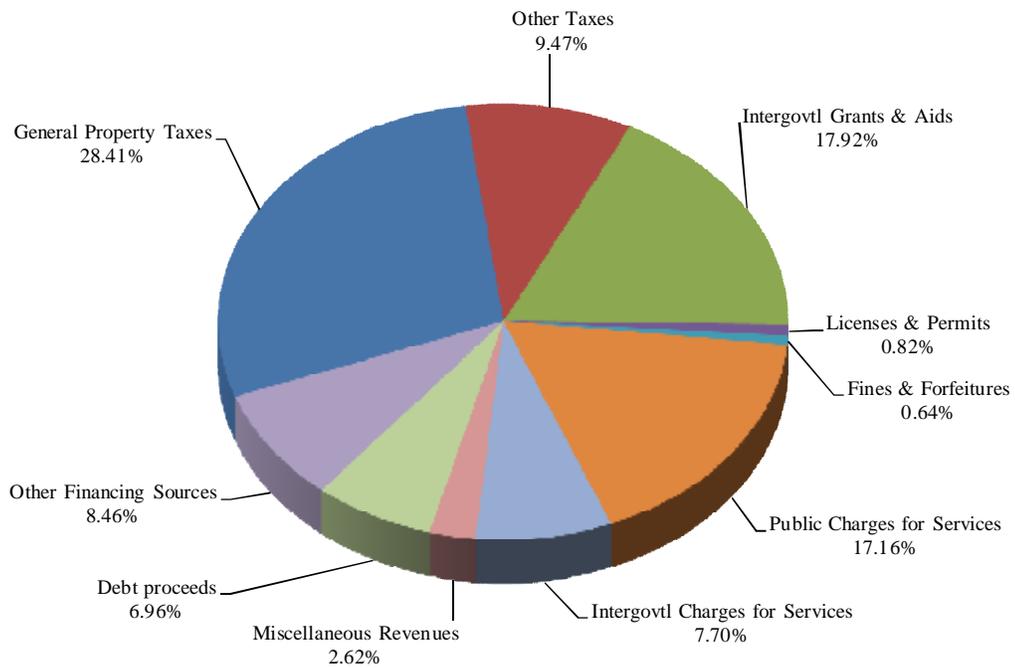
2011 WHAT SERVICES DO I RECEIVE FOR MY CITY TAX DOLLARS?			
	Annual	Monthly	Daily
Police	\$ 254.98	\$ 21.25	\$ 0.699
Airport	2.37	0.20	0.006
Fire	171.31	14.28	0.469
Parks	73.61	6.13	0.202
Streets and Parking	189.33	15.78	0.519
Inspection Services	17.78	1.48	0.049
Transit	20.76	1.73	0.057
Capital	79.68	6.64	0.218
Debt Service	137.45	11.45	0.377
General Government	119.02	9.92	0.326
Refuse/ Recycling	57.17	4.76	0.157
<b>Total - Based Upon \$130,000 Assessed Home</b>	<b>\$ 1,123.46</b>	<b>\$ 93.62</b>	<b>\$ 3.08</b>



## CITY OF WAUSAU BUDGET ANALYSIS

	2011 BUDGET	2010 BUDGET	CHANGE INCREASE (DECREASE)	PERCENT INCREASE (DECREASE)
<b>GENERAL FUND</b>				
Expenditures	\$32,014,730	\$30,920,245	\$1,094,485	3.54%
Revenues	15,593,980	16,029,325	(\$435,345)	-2.72%
Fund Balance Application (Addition)	840,946	950,000	(\$109,054)	-11.48%
Fund's Net Levy Requirement	\$15,579,804	\$13,940,920	\$1,638,884	11.76%
<b>SPECIAL REVENUE FUNDS</b>				
Expenditures	\$8,010,685	\$8,093,039	(\$82,354)	-1.02%
Revenues	6,738,249	6,877,238	(\$138,989)	-2.02%
Fund Balance Application (Addition)	174,343	20,550	\$153,793	748.38%
Fund's Net Levy Requirement	\$1,098,093	\$1,195,251	(\$97,158)	-8.13%
<b>DEBT SERVICE FUND</b>				
Expenditures	\$8,919,362	\$9,311,393	(\$392,031)	-4.21%
Revenues	4,783,604	5,124,981	(\$341,377)	6.66%
Fund Balance Application (Addition)	(21,108)	29,546	(\$50,654)	171.44%
Fund's Net Levy Requirement	\$4,156,866	\$4,156,866	\$0	0.00%
<b>CAPITAL PROJECT FUNDS</b>				
Expenditures	\$14,463,023	\$12,839,176	\$1,623,847	12.65%
Revenues	7,510,417	5,882,290	\$1,628,127	27.68%
Debt Proceeds	5,221,953	5,065,750	\$156,203	3.08%
Fund Balance Application (Addition)	1,071,693	341,826	\$729,867	213.52%
Fund's Net Levy Requirement	\$658,960	\$1,549,310	(\$890,350)	-57.47%
<b>ENTERPRISE/INTERNAL SERVICE FUNDS</b>				
Expenditures	\$15,561,279	\$16,500,143	(\$938,864)	-5.69%
Revenues	15,076,292	14,971,002	\$105,290	0.70%
Fund Balance Application (Addition)	184,987	(1,169,141)	\$1,354,128	-115.82%
Fund's Net Levy Requirement	\$300,000	\$300,000	\$0	0.00%
Levy before Increment	\$21,793,723	\$21,142,347	\$651,376	3.08%
City's Share of TIF Increment	\$1,750,916	\$1,660,732	\$90,184	5.43%
<b>TOTAL LEVY</b>	<b>\$23,544,639</b>	<b>\$22,803,079</b>	<b>\$741,560</b>	<b>3.25%</b>
<i>Assessed Value - Estimate</i>	<i>\$2,724,432,189</i>	<i>\$2,710,877,800</i>	<i>\$13,554,389</i>	<i>0.50%</i>
<i>Tax Rate Per \$1,000 of Assessed Value - Estimate</i>	<i>\$8.64</i>	<i>\$8.41</i>	<i>\$0.23</i>	<i>2.73%</i>
Equalized Value	\$2,681,223,200	\$2,726,775,100	(\$45,551,900)	-1.67%
<b>Tax Rate Per \$1,000 of Equalized Value</b>	<b>\$8.78</b>	<b>\$8.36</b>	<b>\$0.42</b>	<b>5.01%</b>

**CITY OF WAUSAU  
2011 REVENUES BY CATEGORY  
ALL FUNDS**



General Property Taxes	\$ 21,793,723
Other Taxes	7,262,167
Intergovtl Grants & Aids	13,750,822
Licenses & Permits	626,451
Fines & Forfeitures	490,600
Public Charges for Services	13,161,433
Intergovtl Charges for Services	5,906,157
Miscellaneous Revenues	2,012,665
Debt proceeds	5,221,953
Other Financing Sources	6,492,247
<b>Total Revenues</b>	<b><u><u>\$ 76,718,218</u></u></b>

**CITY OF WAUSAU 2011 BUDGET**  
**COMBINED STATEMENT OF REVENUES - BY CATEGORY (ALL FUNDS)**

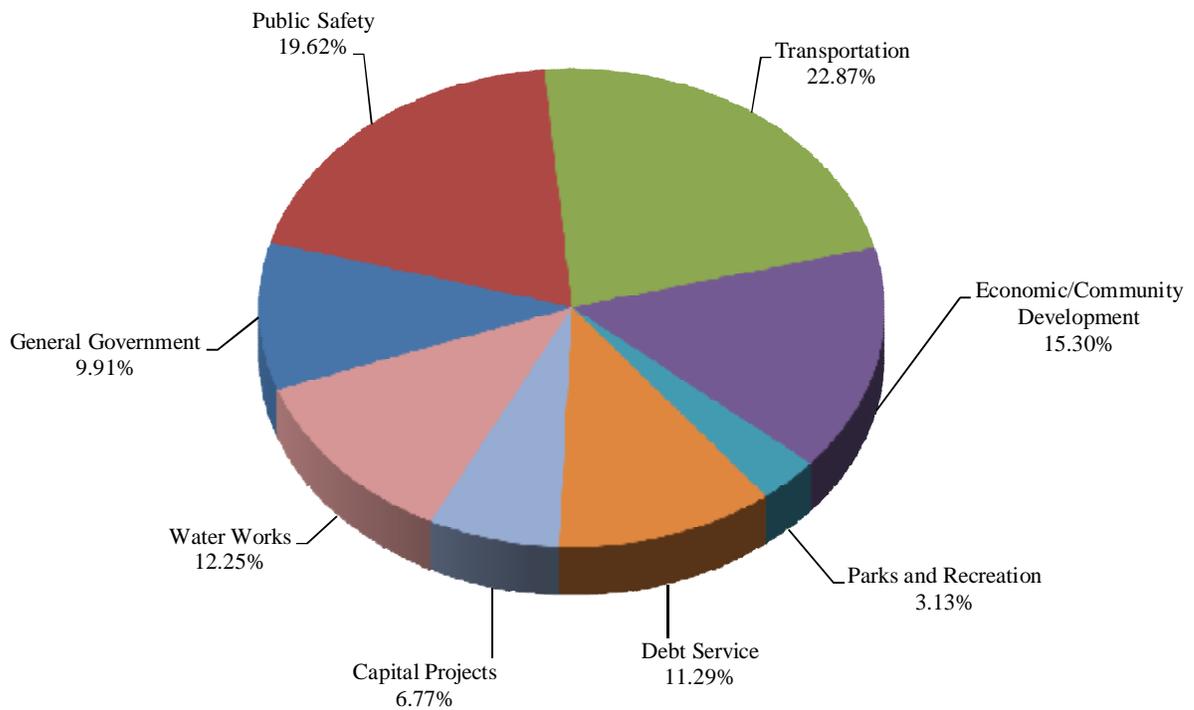
	<b>2009 Revenues</b>	<b>2010 Original Budget</b>	<b>2010 Modified Budget</b>	<b>2010 Estimated Actual</b>	<b>2011 Budget</b>	<b>Budget Increase (Decrease)</b>	<b>Budget Percentage Change</b>
General Property Taxes **	20,500,585	21,142,347	21,142,347	21,142,347	21,793,723	\$651,376	3.08%
Other Taxes	6,890,451	7,090,680	7,097,400	7,465,062	7,262,167	\$164,767	2.32%
Intergovernmental Grants & Aids	15,877,177	12,693,930	15,113,220	15,052,401	13,750,822	-\$1,362,398	-9.01%
Licenses & Permits	672,926	589,817	589,817	641,965	626,451	\$36,634	6.21%
Fines & Forfeitures	539,234	535,826	472,527	485,780	490,600	\$18,073	3.82%
Public Charges for Services	12,549,774	13,558,000	13,560,539	12,533,217	13,161,433	-\$399,106	-2.94%
Intergovernmental Charges for Services	5,512,296	5,793,604	5,816,034	5,636,833	5,906,157	\$90,123	1.55%
Miscellaneous Revenues	7,149,758	1,540,538	2,540,538	1,116,979	2,012,665	-\$527,873	-20.78%
Other Financing Sources	11,264,970	12,146,031	15,579,004	15,575,714	11,714,200	-\$3,864,804	-24.81%
<b>TOTAL REVENUES</b>	<b>80,957,171</b>	<b>75,090,773</b>	<b>81,911,426</b>	<b>79,650,298</b>	<b>76,718,218</b>	<b>-\$5,193,208</b>	<b>-6.34%</b>

\*\* City's share of tax increment is recorded with total increment in other taxes

# CITY OF WAUSAU

## 2011 BUDGETED EXPENDITURES BY FUNCTION

### ALL FUNDS

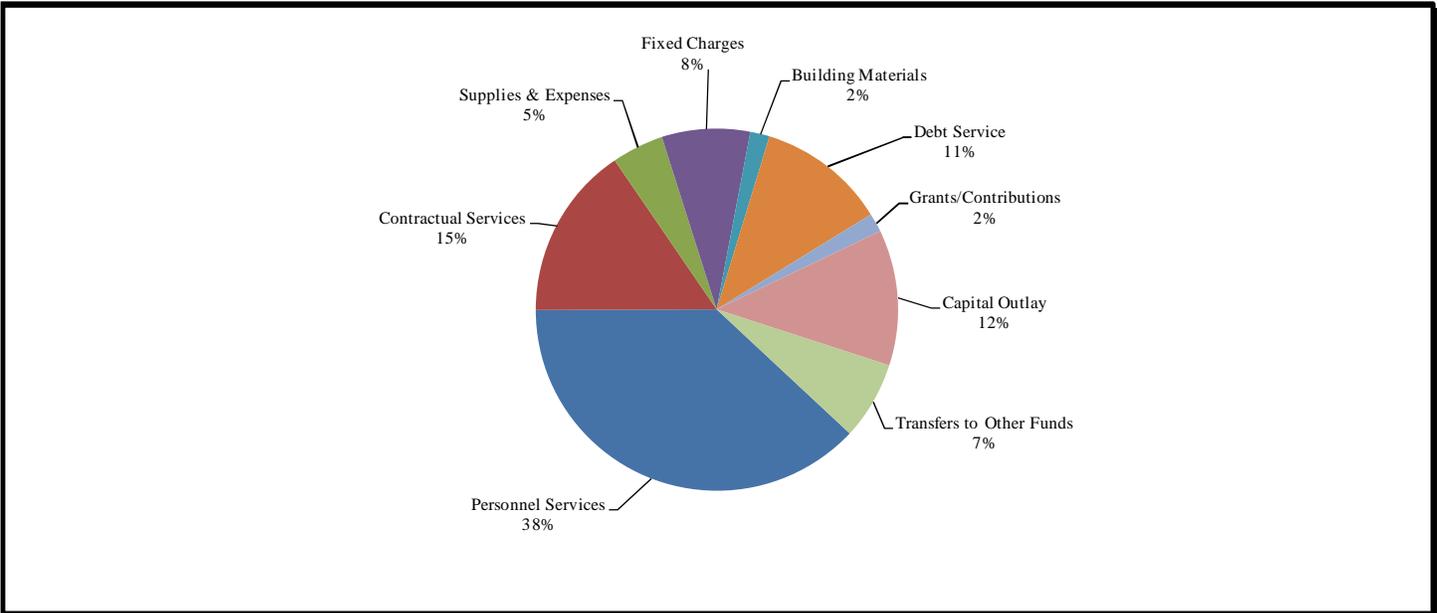


General Government	\$ 7,827,564
Public Safety	15,173,235
Transportation	17,683,586
Economic/Community Development	12,080,085
Parks and Recreation	2,470,291
Debt Service	8,919,362
Capital Projects	5,346,360
Water Works	9,468,596
<b>Total Expenditures</b>	<b><u><u>\$ 78,969,079</u></u></b>

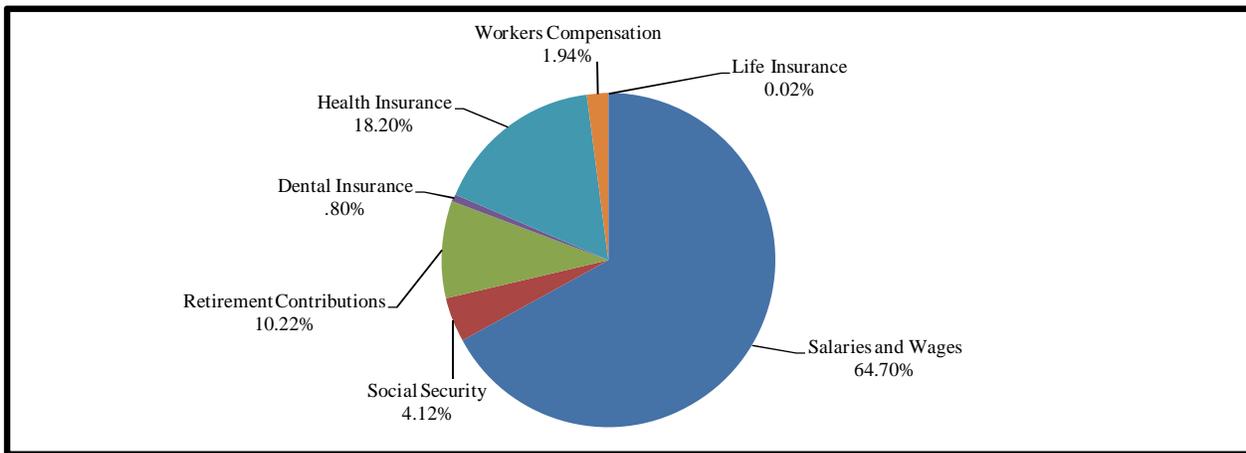
**CITY OF WAUSAU 2011 BUDGET**  
**COMBINED STATEMENT OF EXPENDITURES - BY ACTIVITY (ALL FUNDS)**

	2009 Expense	2010 Original Budget	2010 Modified Budget	Estimated Expense	2011 Budget	Budget Percentage Inc/Decrease
<b>GENERAL GOVERNMENT</b>						
Council	\$340,178	\$121,218	\$121,218	\$118,368	\$119,256	-1.62%
Mayor	197,504	214,136	214,136	204,399	240,864	12.48%
Public Access Cable Fund	247,228	0	0	0	0	0.00%
Customer Service	1,256,622	1,438,534	1,438,534	1,381,009	1,420,113	-1.28%
City County Information Technology	585,538	610,872	610,872	593,830	639,476	4.68%
Refuse Collection	1,231,779	1,168,000	1,168,000	1,168,000	1,258,870	7.78%
Recycling Fund	600,970	655,282	655,282	643,212	670,775	2.36%
Property Assessment	556,100	557,901	557,901	568,194	614,742	10.19%
Human Resources	224,418	276,744	276,744	211,876	282,358	2.03%
Legal Affairs	248,497	378,917	378,917	349,133	381,159	0.59%
Municipal Court	118,827	120,529	120,529	120,704	123,405	2.39%
Inspections & Electrical	1,719,580	1,716,001	1,716,001	1,368,603	696,296	-59.42%
Insurance Fund	1,122,086	1,156,200	1,156,200	1,017,948	1,124,700	-2.72%
Unclassified	<u>220,146</u>	<u>338,050</u>	<u>343,050</u>	<u>252,590</u>	<u>255,550</u>	-24.40%
<b>Total General Government</b>	<b>\$8,669,473</b>	<b>\$8,752,384</b>	<b>\$8,757,384</b>	<b>\$7,997,866</b>	<b>\$7,827,564</b>	<b>-10.57%</b>
<b>PUBLIC SAFETY</b>						
Police Department	\$7,976,566	\$8,308,130	\$8,335,668	\$8,232,862	\$8,619,744	3.75%
Hazardous Materials Contract Fund	130,583	116,982	116,982	107,278	57,443	-50.90%
Fire Department	<u>5,936,574</u>	<u>6,242,510</u>	<u>6,242,510</u>	<u>6,183,988</u>	<u>6,496,048</u>	4.06%
<b>Total Public Safety</b>	<b>\$14,043,723</b>	<b>\$14,667,622</b>	<b>\$14,695,160</b>	<b>\$14,524,128</b>	<b>\$15,173,235</b>	<b>3.45%</b>
<b>TRANSPORTATION</b>						
Airport	\$193,080	\$187,910	\$187,910	\$174,934	\$192,173	2.27%
Public Works	6,892,666	6,845,212	6,845,212	6,658,956	8,204,385	19.86%
Metro Ride	3,716,234	4,353,749	4,292,792	3,804,492	4,319,045	-0.80%
Motor Pool Fund	2,696,718	3,031,445	3,017,875	2,943,526	2,991,292	-1.32%
Parking	<u>1,913,347</u>	<u>2,018,748</u>	<u>2,015,449</u>	<u>1,917,842</u>	<u>1,976,691</u>	-2.08%
<b>Total Transportation</b>	<b>\$15,412,045</b>	<b>\$16,437,064</b>	<b>\$16,359,238</b>	<b>\$15,499,750</b>	<b>\$17,683,586</b>	<b>7.58%</b>
<b>ECONOMIC/COMMUNITY DEVELOPMENT</b>						
TID Number Two Fund	695,045	656,000	656,000	703,265	704,396	7.38%
TID Number Three Fund	2,849,678	4,991,684	6,311,014	4,430,213	4,477,333	-10.30%
TID Number Four Fund	102,936	102,836	102,836	103,836	333,200	224.01%
TID Number Five Fund	878,075	819,432	819,432	1,297,972	946,139	15.46%
TID Number Six Fund	754,638	299,082	299,082	943,271	2,667,664	791.95%
TID Number Seven Fund	1,593,693	802,582	802,582	821,049	692,327	-13.74%
Community Development Fund	1,652,294	1,633,238	1,634,238	1,599,988	1,635,026	0.11%
Industrial Park Fund	8,637	9,000	9,000	9,000	9,000	0.00%
Room Tax Fund	<u>650,760</u>	<u>600,000</u>	<u>606,720</u>	<u>618,640</u>	<u>615,000</u>	2.50%
<b>Total Economic/Community Development</b>	<b>\$9,185,756</b>	<b>\$9,913,854</b>	<b>\$11,240,904</b>	<b>\$10,527,234</b>	<b>\$12,080,085</b>	<b>21.85%</b>
<b>PARKS AND RECREATION</b>	<b><u>\$2,261,719</u></b>	<b><u>\$2,395,581</u></b>	<b><u>\$2,395,581</u></b>	<b><u>\$2,394,832</u></b>	<b><u>\$2,470,291</u></b>	<b>3.12%</b>
<b>DEBT SERVICE FUND</b>	<b><u>\$14,592,377</u></b>	<b><u>\$9,311,393</u></b>	<b><u>\$12,562,329</u></b>	<b><u>\$12,890,459</u></b>	<b><u>\$8,919,362</u></b>	<b>-4.21%</b>
<b>CAPITAL PROJECTS FUND</b>	<b><u>\$9,034,700</u></b>	<b><u>\$5,823,560</u></b>	<b><u>\$11,005,308</u></b>	<b><u>\$9,294,666</u></b>	<b><u>\$5,346,360</u></b>	<b>-8.19%</b>
<b>WAUSAU WATERWORKS FUND</b>	<b><u>\$8,668,567</u></b>	<b><u>\$9,860,619</u></b>	<b><u>\$10,310,619</u></b>	<b><u>\$9,662,365</u></b>	<b><u>\$9,468,596</u></b>	<b>-3.98%</b>
<b>TOTAL EXPENDITURES</b>	<b><u>\$81,868,360</u></b>	<b><u>\$77,162,077</u></b>	<b><u>\$87,326,523</u></b>	<b><u>\$82,791,300</u></b>	<b><u>\$78,969,079</u></b>	<b>2.34%</b>

**CITY OF WAUSAU  
2011 BUDGET BY EXPENDITURE CATEGORY- ALL FUNDS**

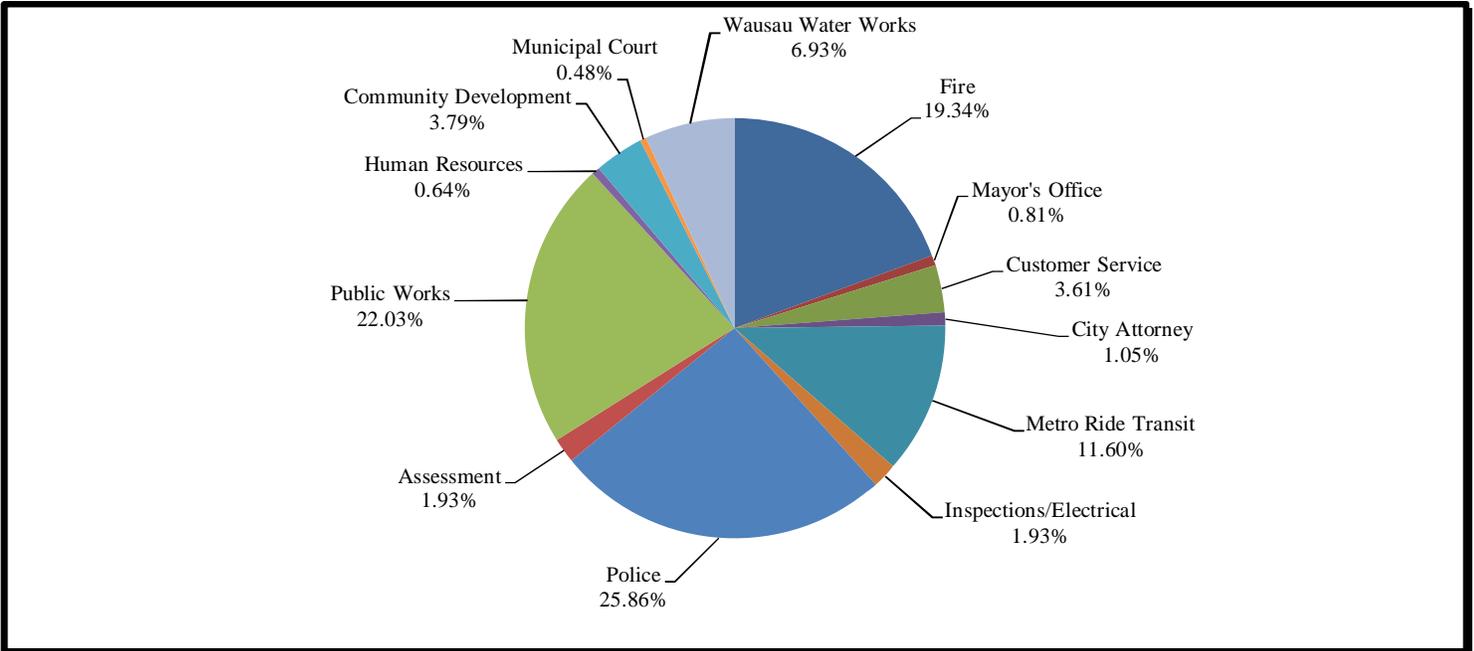


<b>BUDGET BY EXPENDITURE CATEGORY (ALL FUNDS)</b>	<b>2011 BUDGET</b>	<b>2010 BUDGET</b>	<b>2009 BUDGET</b>	<b>2008 BUDGET</b>	<b>2007 BUDGET</b>	<b>2011-2010 CHANGE</b>
Personnel Services	\$30,049,507	\$30,039,329	\$28,930,944	\$28,241,134	\$27,224,071	\$ 10,178
Contractual Services	12,210,364	11,999,905	11,579,105	10,852,350	10,786,330	210,459
Supplies & Expenses	3,652,488	3,905,291	4,277,127	3,559,924	5,259,887	(252,803)
Fixed Charges	6,190,928	6,410,580	6,437,970	5,004,423	4,285,519	(219,652)
Building Materials	1,381,895	1,283,201	1,224,628	1,039,100	980,390	98,694
Debt Service	9,081,962	9,666,293	9,622,696	9,765,390	9,698,179	(584,331)
Grants/Contributions	1,317,895	528,300	1,123,625	1,040,188	958,535	789,595
Capital Outlay	9,608,063	8,667,460	10,485,354	16,738,712	6,516,131	940,603
Transfers to Other Funds	5,475,977	6,127,379	5,731,599	6,241,432	5,287,673	(651,402)
<b>TOTAL</b>	<b>\$78,969,079</b>	<b>\$78,627,738</b>	<b>\$79,413,048</b>	<b>\$82,482,653</b>	<b>\$70,996,715</b>	<b>\$341,341</b>



<b>PERSONNEL COST ANALYSIS (ALL FUNDS)</b>	<b>2011 BUDGET</b>	<b>2010 BUDGET</b>	<b>2009 BUDGET</b>	<b>2008 BUDGET</b>	<b>2007 BUDGET</b>	<b>2011-2010 CHANGE</b>
Salaries and Wages	\$19,440,844	\$18,936,642	\$19,217,477	\$ 18,990,060	\$ 18,184,722	\$ 504,202
Social Security	1,237,484	1,230,180	1,245,050	1,205,615	1,163,436	7,304
Retirement Contributions	3,073,859	3,035,358	2,666,895	2,661,620	2,700,073	38,501
Dental Insurance	5,465,038	227,962	215,732	207,635	201,451	5,237,076
Health Insurance	239,080	5,014,835	5,043,297	4,666,586	4,409,670	(4,775,755)
Workers Compensation	585,572	687,580	634,545	579,900	557,644	(102,008)
Life Insurance	7,630	7,856	7,947	7,718	7,075	(226)
<b>TOTAL</b>	<b>30,049,507</b>	<b>29,140,413</b>	<b>29,030,943</b>	<b>\$ 28,319,134</b>	<b>\$ 27,224,071</b>	<b>\$ 909,094</b>

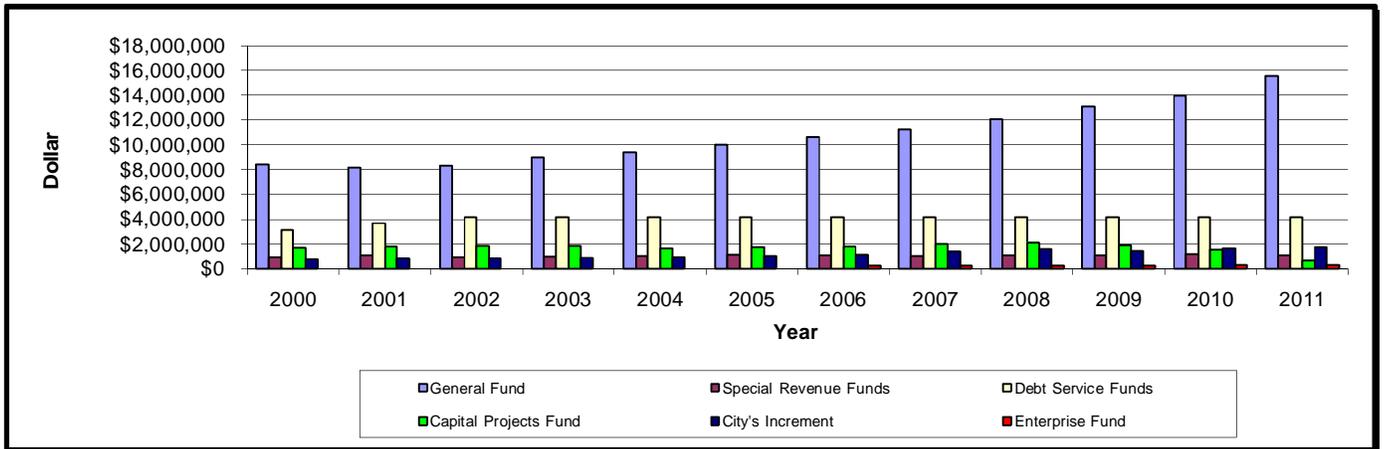
## CITY OF WAUSAU 2011 BUDGET PERSONNEL SUMMARY



	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
Mayor's Office	2.50	2.50	3.50	3.50	3.50	3.50	3.50	3.50	4.00	4.00	4.00
Customer Service	11.20	11.20	13.20	13.65	14.15	14.15	15.25	15.25	15.25	16.25	15.25
Assessment	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Human Resources	2.00	2.00	2.00	2.00	2.50	2.50	2.00	2.00	2.00	2.00	2.00
City Attorney	3.25	3.25	3.25	4.00	4.00	3.75	3.75	3.75	3.75	3.75	3.75
Municipal Court	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50
Inspections/Electrical	6.00	10.00	11.00	11.00	12.00	13.00	13.00	13.00	13.00	13.00	13.00
Police	80.25	80.25	83.75	83.75	79.75	78.75	78.75	76.00	76.00	75.00	76.00
Fire	60.00	60.00	59.00	59.00	59.00	60.00	59.00	60.00	61.00	61.00	62.00
Public Works	68.35	60.85	63.50	65.85	64.00	66.00	66.00	65.50	65.50	67.50	76.50
Community Development	11.75	11.75	11.75	11.75	12.75	12.75	12.75	12.25	12.25	12.25	12.25
Metro Ride	36.00	37.00	37.00	39.00	39.00	39.00	37.00	37.00	36.00	36.00	35.00
Wausau Water Works	21.50	26.50	26.50	26.50	26.50	27.50	31.25	31.75	31.75	31.75	33.75
<b>Grand Total</b>	<b>310.30</b>	<b>312.80</b>	<b>321.95</b>	<b>327.50</b>	<b>324.65</b>	<b>328.40</b>	<b>329.75</b>	<b>327.50</b>	<b>328.00</b>	<b>330.00</b>	<b>341.00</b>

**CITY OF WAUSAU  
2011 BUDGET  
SUMMARY OF PROPERTY TAXES BY FUND**

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
GENERAL FUND	\$8,426,041	\$8,162,787	\$8,326,423	\$8,942,900	\$9,435,079	\$10,015,443	\$10,649,293	\$11,249,784	\$12,015,788	\$13,109,712	\$13,940,920	15,579,804
SPECIAL REVENUE FUNDS	933,921	1,098,932	962,367	1,021,131	1,032,368	1,134,038	1,090,030	1,055,789	1,079,664	1,079,664	1,195,251	1,098,093
DEBT SERVICE FUND	3,107,781	3,693,192	4,156,866	4,156,866	4,156,866	4,156,866	4,156,866	4,156,866	4,156,866	4,156,866	4,156,866	4,156,866
CAPITAL PROJECTS FUND	1,715,083	1,813,571	1,853,939	1,866,224	1,664,292	1,780,814	1,816,685	2,028,756	2,131,000	1,929,343	1,549,310	658,960
ENTERPRISE FUND							258,632	227,746	227,746	225,000	300,000	300,000
<b>SUBTOTAL</b>	<b>14,182,826</b>	<b>14,768,482</b>	<b>15,299,595</b>	<b>15,987,121</b>	<b>16,288,605</b>	<b>17,087,161</b>	<b>17,971,506</b>	<b>18,718,941</b>	<b>19,611,064</b>	<b>20,500,585</b>	<b>21,142,347</b>	<b>21,793,723</b>
TAX INCREMENT	<u>754,472</u>	<u>830,000</u>	<u>832,324</u>	<u>913,857</u>	<u>972,819</u>	<u>1,073,528</u>	<u>1,170,093</u>	<u>1,402,982</u>	<u>1,631,747</u>	<u>1,479,267</u>	<u>1,660,732</u>	<u>1,750,916</u>
TOTAL LEVY	<u>\$14,937,298</u>	<u>\$15,598,482</u>	<u>\$16,131,919</u>	<u>\$16,900,978</u>	<u>\$17,261,424</u>	<u>\$18,160,689</u>	<u>\$19,141,599</u>	<u>\$20,121,923</u>	<u>\$21,242,811</u>	<u>\$21,979,852</u>	<u>\$22,803,079</u>	<u>\$23,544,639</u>
INCREASE OVER PRIOR YEAR	<u>\$783,311</u>	<u>\$661,184</u>	<u>\$533,437</u>	<u>\$769,059</u>	<u>\$360,446</u>	<u>\$899,265</u>	<u>\$980,910</u>	<u>\$980,324</u>	<u>\$1,120,888</u>	<u>\$737,041</u>	<u>\$823,227</u>	<u>\$741,560</u>
% INCREASE	<u>5.53%</u>	<u>4.43%</u>	<u>3.42%</u>	<u>4.77%</u>	<u>2.13%</u>	<u>5.21%</u>	<u>5.40%</u>	<u>5.12%</u>	<u>5.57%</u>	<u>3.47%</u>	<u>3.75%</u>	<u>3.25%</u>



**CITY OF WAUSAU  
TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>COUNCIL</b>						
2011	\$119,256	-\$1,962	-1.62%	\$0	\$0	0.00%
2010	\$121,218	-\$331,910	-73.25%	\$0	\$0	0.00%
2009	\$453,128	-\$18,685	-3.96%	\$0	\$0	0.00%
2008	\$471,813	-\$25,540	-5.14%	\$0	\$0	0.00%
2007	\$497,353	-\$61,659	-11.03%	\$0	\$0	0.00%
2006	\$559,012	\$82,660	17.35%	\$0	\$0	0.00%
2005	\$476,352	-\$18,412	-3.72%	\$0	\$0	0.00%
2004	\$494,764	-\$23,170	-4.47%	\$0	\$0	0.00%
2003	\$517,934	-\$3,744	-0.72%	\$0	\$0	0.00%
2002	\$521,678	-\$48,726	-8.54%	\$0	\$0	0.00%
<b>MAYOR</b>						
2011	\$240,864	\$26,728	12.48%	0	\$0	0.00%
2010	\$214,136	\$4,347	2.05%	0	\$0	0.00%
2009	\$211,584	\$3,021	1.45%	\$0	\$0	0.00%
2008	\$208,563	\$10,276	5.18%	\$0	\$0	0.00%
2007	\$198,287	\$7,646	4.01%	\$0	\$0	0.00%
2006	\$190,641	-\$9,116	-4.56%	\$0	\$0	0.00%
2005	\$199,757	-\$27,595	-12.14%	\$0	\$0	0.00%
2004	\$227,352	-\$6,701	-2.86%	\$0	\$0	0.00%
2003	\$234,053	\$12,899	5.83%	\$0	\$0	0.00%
2002	\$221,154	\$15,583	7.58%	\$0	\$0	0.00%
<b>CUSTOMER SERVICE</b>						
2011	\$1,420,113	-\$18,421	-1.28%	\$10,068,626	-\$316,420	-3.05%
2010	\$1,438,534	\$68,324	4.87%	\$10,385,046	-\$686,255	-6.20%
2009	\$1,402,567	\$30,890	2.25%	\$11,071,301	\$75,614	0.69%
2008	\$1,371,677	\$40,436	3.04%	\$10,995,687	\$365,528	3.44%
2007	\$1,331,241	-\$29,305	-2.15%	\$10,630,159	\$423,108	4.15%
2006	\$1,360,546	\$86,814	6.82%	\$10,207,051	\$67,789	0.67%
2005	\$1,273,732	-\$10,904	-0.85%	\$10,139,262	-\$47,723	-0.47%
2004	\$1,284,636	\$55,315	4.50%	\$10,186,985	-\$624,518	-5.78%
2003	\$1,229,321	-\$2,289	-0.19%	\$10,811,503	-\$169,031	-1.54%
2002	\$1,231,610	\$28,380	2.36%	\$10,980,534	\$620,088	5.99%
<b>CITY COUNTY DATA CENTER COMMISSION</b>						
2011	\$639,476	\$28,604	4.68%	\$0	\$0	0.00%
2010	\$610,872	\$49,430	8.80%	\$0	\$0	0.00%
2009	\$561,442	\$373	0.07%	\$0	\$0	0.00%
2008	\$561,069	\$27,516	5.16%	\$0	\$0	0.00%
2007	\$533,553	\$9,981	1.91%	\$0	\$0	0.00%
2006	\$523,572	\$12,180	2.38%	\$0	\$0	0.00%
2005	\$511,392	-\$8,411	-1.62%	\$0	\$0	0.00%
2004	\$519,803	\$5,015	0.97%	\$0	\$0	0.00%
2003	\$514,788	-\$5,480	-1.05%	\$0	\$0	0.00%
2002	\$520,268	-\$9,740	-1.84%	\$0	\$0	0.00%

**CITY OF WAUSAU**  
**TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>REFUSE</b>						
2011	\$1,258,870	\$90,870	7.78%	\$0	\$0	0.00%
2010	\$1,168,000	-\$44,500	-3.67%	\$0	\$0	0.00%
2009	\$1,212,500	\$41,000	3.50%	\$0	\$0	0.00%
2008	\$1,171,500	\$81,500	7.48%	\$0	\$0	0.00%
2007	\$1,090,000	\$0	0.00%	\$0	\$0	0.00%
2006	\$1,090,000	\$42,000	4.01%	\$0	\$0	0.00%
2005	\$1,048,000	\$42,000	4.17%	\$0	\$0	0.00%
2004	\$1,006,000	\$15,000	1.51%	\$0	\$0	0.00%
2003	\$991,000	\$31,000	3.23%	\$0	\$0	0.00%
2002	\$960,000	\$32,400	3.49%	\$0	\$0	0.00%
<b>ASSESSOR'S</b>						
2011	\$614,742	\$56,841	10.19%	\$0	\$0	0.00%
2010	\$557,901	\$57,597	11.04%	\$0	\$0	0.00%
2009	\$521,670	\$5,425	1.05%	\$0	\$0	0.00%
2008	\$516,245	\$19,378	3.90%	\$0	\$0	0.00%
2007	\$496,867	\$10,028	2.06%	\$0	\$0	0.00%
2006	\$486,839	\$27,663	6.02%	\$0	\$0	0.00%
2005	\$459,176	\$24,282	5.58%	\$0	\$0	0.00%
2004	\$434,894	\$28,540	7.02%	\$0	\$0	0.00%
2003	\$406,354	\$18,963	4.90%	\$0	\$0	0.00%
2002	\$387,391	-\$55,174	-12.47%	\$0	\$0	0.00%
<b>CITY ATTORNEY</b>						
2011	\$381,159	\$2,242	0.59%	\$0	\$0	0.00%
2010	\$378,917	\$42,185	10.65%	\$0	\$0	0.00%
2009	\$395,997	-\$9,305	-2.30%	\$0	-\$600	-100.00%
2008	\$405,302	\$44,798	12.43%	\$600	\$0	0.00%
2007	\$360,504	\$13,565	3.91%	\$600	\$0	0.00%
2006	\$346,939	\$25,304	7.87%	\$600	-\$600	-50.00%
2005	\$321,635	\$0	0.00%	\$1,200	\$0	0.00%
2004	\$321,635	\$9,364	3.00%	\$1,200	\$600	100.00%
2003	\$312,271	\$10,471	3.47%	\$600	-\$600	-50.00%
2002	\$301,800	\$21,758	7.77%	\$1,200	\$700	140.00%
<b>MUNICIPAL COURT</b>						
2011	\$123,405	\$2,876	2.39%	\$310,500	\$5,000	1.64%
2010	\$120,529	\$3,078	2.58%	\$305,500	\$0	0.00%
2009	\$119,431	\$3,527	3.04%	\$305,500	\$0	0.00%
2008	\$115,904	-\$3,602	-3.01%	\$305,500	\$0	0.00%
2007	\$119,506	\$6,487	5.74%	\$305,500	\$0	0.00%
2006	\$113,019	\$10,406	10.14%	\$305,500	-\$185,000	-37.72%
2005	\$102,613	\$16,380	19.00%	\$490,500	\$15,000	3.15%
2004	\$86,233	\$3,386	4.09%	\$475,500	\$0	0.00%
2003	\$82,847	\$9,321	12.68%	\$475,500	\$22,000	4.85%
2002	\$73,526	\$3,767	5.40%	\$453,500	\$31,000	7.34%

**CITY OF WAUSAU**  
**TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>HUMAN RESOURCES</b>						
2011	\$282,358	\$5,614	2.03%	\$0	\$0	0.00%
2010	\$276,744	\$51,617	23.22%	\$0	\$0	0.00%
2009	\$222,285	-\$42,225	-15.96%	\$0	\$0	0.00%
2008	\$264,510	\$18,133	7.36%	\$0	\$0	0.00%
2007	\$246,377	\$42,950	21.11%	\$0	\$0	0.00%
2006	\$203,427	-\$3,490	-1.69%	\$0	\$0	0.00%
2005	\$206,917	-\$8,686	-4.03%	\$0	\$0	0.00%
2004	\$215,603	-\$4,636	-2.10%	\$0	\$0	0.00%
2003	\$220,239	\$6,667	3.12%	\$0	\$0	0.00%
2002	\$213,572	\$6,584	3.18%	\$0	\$0	0.00%
<b>UNCLASSIFIED EXPENSE</b>						
2011	\$255,550	-\$125,500	-32.94%	\$0	\$0	0.00%
2010	\$381,050	\$227,000	378.33%	\$0	\$0	0.00%
2009	\$110,050	-\$80,608	-57.33%	\$0	\$0	0.00%
2008	\$190,658	\$24,608	21.21%	\$0	\$0	0.00%
2007	\$166,050	-\$29,000	-20.00%	\$0	\$0	0.00%
2006	\$197,990	\$0	0.00%	\$0	\$0	0.00%
2005	\$182,590	\$15,000	11.54%	\$0	\$0	0.00%
2004	\$162,600	-\$18,000	-12.16%	\$0	\$0	0.00%
2003	\$160,850	-\$2,000	-1.33%	\$0	\$0	0.00%
2002	\$168,750	\$5,000	3.45%	\$0	\$0	0.00%
<b>POLICE</b>						
2011	\$8,619,744	\$311,614	3.75%	\$598,100	\$60,500	11.25%
2010	\$8,308,130	-\$23,277	-0.28%	\$537,600	\$183,750	51.93%
2009	\$8,331,407	\$608,359	7.88%	\$353,850	\$76,750	27.70%
2008	\$7,723,048	\$449,468	6.18%	\$277,100	-\$38,000	-12.06%
2007	\$7,273,580	\$346,119	5.00%	\$315,100	\$72,220	29.73%
2006	\$6,927,461	\$479,302	7.43%	\$242,880	-\$25,200	-9.40%
2005	\$6,448,159	\$227,800	3.66%	\$268,080	-\$51,500	-16.11%
2004	\$6,220,359	\$385,214	6.60%	\$319,580	\$71,080	28.60%
2003	\$5,835,145	\$52,408	0.91%	\$248,500	\$11,150	4.70%
2002	\$5,782,737	\$335,619	6.16%	\$237,350	-\$5,200	-2.14%
<b>FIRE</b>						
2011	\$6,496,048	\$253,538	4.06%	\$1,315,170	-\$231,672	-14.98%
2010	\$6,242,510	\$194,669	3.22%	\$1,546,842	\$17,658	1.15%
2009	\$6,047,841	\$407,377	7.22%	\$1,529,184	\$311,195	25.55%
2008	\$5,640,464	\$96,396	1.74%	\$1,217,989	\$81	0.01%
2007	\$5,544,068	\$249,315	4.71%	\$1,217,908	\$33,272	2.81%
2006	\$5,294,753	\$181,000	3.54%	\$1,184,636	\$119,238	11.19%
2005	\$5,113,753	-\$95,755	-1.84%	\$1,065,398	\$102,908	10.69%
2004	\$5,209,508	-\$242,114	-4.44%	\$962,490	\$92,490	10.63%
2003	\$5,451,622	\$342,988	6.71%	\$870,000	\$93,455	12.03%
2002	\$5,108,634	\$237,674	4.88%	\$776,545	-\$66,330	-7.87%

**CITY OF WAUSAU**  
**TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>HAZARDOUS MATERIAL EMERGENCY RESPONSE</b>						
2011	\$57,443	-\$59,539	-50.90%	\$0	-\$105,332	-100.00%
2010	\$116,982	-\$29,820	-20.31%	\$105,332	-\$41,470	-28.25%
2009	\$146,802	\$0	0.00%	\$146,802	\$0	0.00%
2008	\$146,802	\$2	0.00%	\$146,802	\$0	0.00%
2007	\$146,800	-\$2	0.00%	\$146,802	\$0	0.00%
2006	\$146,802	\$0	0.00%	\$146,802	\$0	0.00%
2005	\$146,802	\$0	0.00%	\$146,802	\$0	0.00%
2004	\$146,802	\$0	0.00%	\$146,802	\$0	0.00%
2003	\$146,802	\$17,600	13.62%	\$146,802	\$17,600	13.62%
2002	\$129,202	\$0	0.00%	\$129,202	\$0	0.00%
<b>INSPECTIONS</b>						
2011	\$696,296	-\$1,019,705	-59.42%	\$158,455	-\$9,942	-5.90%
2010	\$1,716,001	-\$57,089	-3.22%	\$168,397	-\$62,375	-27.03%
2009	\$1,773,090	\$52,829	3.07%	\$230,772	-\$30,000	-11.50%
2008	\$1,720,261	-\$66,751	-3.74%	\$260,772	\$4,192	1.63%
2007	\$1,787,012	\$105,857	6.30%	\$256,580	\$6,345	2.54%
2006	\$1,681,155	\$74,968	4.67%	\$250,235	\$9,160	3.80%
2005	\$1,606,187	\$24,375	1.54%	\$241,075	\$46,585	23.95%
2004	\$1,581,812	\$83,360	5.56%	\$194,490	\$12,070	6.62%
2003	\$1,498,452	\$55,106	3.82%	\$182,420	\$12,820	7.56%
2002	\$1,443,346	\$81,191	5.96%	\$169,600	\$17,525	11.52%
<b>AIRPORT</b>						
2011	\$192,173	\$4,263	2.27%	\$120,530	\$3,930	3.37%
2010	\$187,910	\$13,756	7.90%	\$116,600	-\$9,770	-7.73%
2009	\$174,154	\$19,437	12.56%	\$126,370	\$13,270	11.73%
2008	\$154,717	\$3,696	2.45%	\$113,100	\$7,750	7.36%
2007	\$151,021	\$1,208	0.81%	\$105,350	\$8,350	8.61%
2006	\$149,813	\$4,850	3.35%	\$97,000	-\$9,803	-9.18%
2005	\$144,963	\$3,707	2.62%	\$106,803	-\$1,651	-1.52%
2004	\$141,256	-\$4,374	-3.00%	\$108,454	\$8,884	8.92%
2003	\$145,630	\$3,246	2.28%	\$99,570	\$10,220	11.44%
2002	\$142,384	-\$236	-0.17%	\$89,350	\$645	0.73%
<b>DEPT OF PUBLIC WORKS</b>						
2011	\$8,204,385	\$1,359,173	19.86%	\$2,778,383	\$94,388	3.52%
2010	\$6,845,212	-\$256,611	-3.61%	\$2,683,995	\$144,116	5.67%
2009	\$7,101,823	\$539,248	8.22%	\$2,539,879	\$74,517	3.02%
2008	\$6,562,575	\$189,698	2.98%	\$2,465,362	-\$54,262	-2.15%
2007	\$6,372,877	\$342,595	5.68%	\$2,519,624	\$125,145	5.23%
2006	\$6,030,282	\$282,725	4.92%	\$2,394,479	\$156,920	7.01%
2005	\$5,747,557	\$67,973	1.20%	\$2,237,559	\$75,013	3.47%
2004	\$5,679,584	\$4,621	0.08%	\$2,162,546	-\$93,147	-4.13%
2003	\$5,674,963	-\$24,755	-0.43%	\$2,255,693	\$57,625	2.62%
2002	\$5,699,718	\$4,324	0.08%	\$2,198,068	-\$66,429	-2.93%

**CITY OF WAUSAU**  
**TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>PARK DEPARTMENT</b>						
2011	\$2,470,291	\$74,710	3.12%	\$244,216	\$1,551	0.64%
2010	\$2,395,581	\$14,002	0.59%	\$242,665	-\$11,165	-4.40%
2009	\$2,381,579	\$106,952	4.70%	\$253,830	\$13,795	5.75%
2008	\$2,274,627	\$102,412	4.71%	\$240,035	\$2,130	0.90%
2007	\$2,172,215	\$71,955	3.43%	\$237,905	\$36,070	17.87%
2006	\$2,100,260	\$93,257	4.65%	\$201,835	-\$1,650	-0.81%
2005	\$2,007,003	\$137,003	7.33%	\$203,485	\$62,369	44.20%
2004	\$1,870,000	-\$199,451	-9.64%	\$141,116	-\$5,489	-3.74%
2003	\$2,069,451	\$16,474	0.80%	\$146,605	\$45,800	45.43%
2002	\$2,052,977	-\$7,487	-0.36%	\$100,805	-\$10,993	-9.83%
<b>INDUSTRIAL PARK FUND</b>						
2011	\$9,000	\$0	0.00%	\$100	\$0	0.00%
2010	\$9,000	-\$6,000	-40.00%	\$100	-\$14,900	-99.33%
2009	\$15,000	\$0	0.00%	\$15,000	\$0	0.00%
2008	\$15,000	\$0	0.00%	\$15,000	\$0	0.00%
2007	\$15,000	\$0	0.00%	\$15,000	\$0	0.00%
2006	\$15,000	\$0	0.00%	\$15,000	\$0	0.00%
2005	\$15,000	-\$423,000	-96.58%	\$15,000	\$7,000	100.00%
2004	\$438,000	\$430,000	5375.00%	\$8,000	\$8,000	100.00%
2003	\$8,000	-\$17,000	-68.00%	\$0	-\$25,000	-100.00%
2002	\$25,000	-\$25,000	-50.00%	\$25,000	\$5,000	25.00%
<b>ROOM TAX FUND</b>						
2011	\$615,000	\$15,000	2.50%	\$615,000	\$15,000	2.50%
2010	\$600,000	-\$44,700	-6.93%	\$600,000	-\$25,000	-4.00%
2009	\$644,700	-\$103,375	-13.82%	\$625,000	-\$70,000	-10.07%
2008	\$748,075	\$5,466	0.74%	\$695,000	-\$5,000	-0.71%
2007	\$742,609	\$278,759	60.10%	\$700,000	\$78,000	12.54%
2006	\$463,850	-\$108,000	-18.89%	\$622,000	\$72,000	13.09%
2005	\$571,850	-\$28,236	-4.71%	\$550,000	\$25,000	4.76%
2004	\$600,086	\$77,731	14.88%	\$525,000	\$0	0.00%
2003	\$522,355	-\$134,865	-20.52%	\$525,000	\$25,000	5.00%
2002	\$657,220	\$108,120	19.69%	\$500,000	\$25,000	5.26%
<b>CABLE TV COORDINATOR FUND</b>						
2011	\$0	\$0	0.00%	\$0	\$0	0.00%
2010	\$0	\$20,304	18.55%	\$0	\$20,304	18.55%
2009	\$109,441	\$12,454	12.84%	\$109,441	\$12,454	12.84%
2008	\$96,987	-\$18,302	-15.87%	\$96,987	-\$19,096	-16.45%
2007	\$115,289	\$17,806	18.27%	\$116,083	\$18,600	19.08%
2006	\$97,483	-\$9,266	-8.68%	\$97,483	-\$9,266	-8.68%
2005	\$106,749	\$24,609	29.96%	\$106,749	\$24,609	29.96%
2004	\$82,140	-\$21,842	-21.01%	\$82,140	-\$32,621	-28.43%
2003	\$103,982	-\$7,630	-6.84%	\$114,761	\$3,149	2.82%
2002	\$111,612	\$24,240	27.74%	\$111,612	\$43,314	63.42%

**CITY OF WAUSAU  
TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>RECYCLING GRANT FUND</b>						
2011	\$670,775	\$15,493	2.36%	\$200,775	\$15,500	8.37%
2010	\$655,282	-\$16,318	-2.43%	\$185,275	-\$725	-0.39%
2009	\$671,600	\$7,000	1.05%	\$186,000	\$7,000	3.91%
2008	\$664,600	\$31,375	4.95%	\$179,000	\$7,500	4.37%
2007	\$633,225	-\$28,088	-4.25%	\$171,500	-\$9,690	-5.35%
2006	\$661,313	-\$117	-0.02%	\$181,190	\$927	0.51%
2005	\$661,430	\$24,630	3.87%	\$180,263	\$2,400	1.35%
2004	\$636,800	\$27,100	4.44%	\$177,863	\$7,863	4.63%
2003	\$609,700	\$39,700	6.96%	\$170,000	\$0	0.00%
2002	\$570,000	-\$94,500	-14.22%	\$170,000	\$0	0.00%
<b>COMMUNITY DEVELOPMENT FUND</b>						
2011	\$1,635,026	\$1,788	0.11%	\$1,635,026	\$1,788	0.11%
2010	\$1,633,238	-\$27,135	-1.63%	\$1,633,238	-\$27,135	-1.63%
2009	\$1,660,373	-\$489,250	-22.76%	\$1,660,373	-\$489,250	-22.76%
2008	\$2,149,623	\$2,112	0.10%	\$2,149,623	\$2,112	0.10%
2007	\$2,147,511	\$55,481	2.65%	\$2,147,511	\$55,481	2.65%
2006	\$2,092,030	\$71,587	3.54%	\$2,092,030	\$71,587	3.54%
2005	\$2,020,443	\$310,843	18.18%	\$2,020,443	\$303,443	17.67%
2004	\$1,709,600	-\$470,100	-21.57%	\$1,717,000	-\$462,700	-21.23%
2003	\$2,179,700	-\$231,195	-9.59%	\$2,179,700	-\$231,195	-9.59%
2002	\$2,410,895	-\$621,659	-20.50%	\$2,410,895	-\$621,659	-20.50%
<b>DEBT SERVICE FUND</b>						
2011	\$8,919,362	-\$392,031	-4.21%	\$4,783,604	-\$341,377	-6.66%
2010	\$9,311,393	\$131,597	1.43%	\$5,124,981	\$81,315	1.61%
2009	\$9,179,796	\$62,306	0.68%	\$5,043,666	\$571,043	12.77%
2008	\$9,117,490	-\$5,194	-0.06%	\$4,472,623	-\$348,567	-7.23%
2007	\$9,122,684	\$665,958	7.87%	\$4,821,190	\$557,921	13.09%
2006	\$8,456,726	\$436,345	5.44%	\$4,263,269	\$464,754	12.24%
2005	\$8,020,381	\$1,165,595	17.00%	\$3,798,515	\$1,100,595	40.79%
2004	\$6,854,786	\$1,245,958	22.21%	\$2,697,920	\$1,212,082	81.58%
2003	\$5,608,828	\$147,559	2.70%	\$1,485,838	\$181,435	13.91%
2002	\$5,461,269	\$212,390	4.05%	\$1,304,403	-\$251,284	-16.15%
<b>CAPITAL IMPROVEMENTS FUND</b>						
2011	\$5,346,360	-\$477,200	-8.19%	\$4,537,400	\$439,150	10.72%
2010	\$5,823,560	-\$1,989,788	-25.47%	\$4,098,250	-\$1,526,305	-27.14%
2009	\$7,813,348	-\$3,008,162	-27.80%	\$5,624,555	-\$2,983,455	-34.66%
2008	\$10,821,510	\$4,621,929	74.55%	\$8,608,010	\$4,437,185	106.39%
2007	\$6,199,581	\$498,596	8.75%	\$4,170,825	\$286,525	7.38%
2006	\$5,700,985	-\$513,809	-8.27%	\$3,884,300	-\$524,680	-11.90%
2005	\$6,214,794	-\$21,368	-0.34%	\$4,408,980	-\$162,890	-3.56%
2004	\$6,236,162	-\$410,384	-6.17%	\$4,571,870	-\$208,452	-4.36%
2003	\$6,646,546	-\$1,779,103	-21.12%	\$4,780,322	\$1,091,672	29.60%
2002	\$8,425,649	\$237,778	2.90%	\$3,688,650	-\$2,685,650	-42.13%

**CITY OF WAUSAU**  
**TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>ECONOMIC DEVELOPMENT FUND</b>						
2011	\$0	\$0		\$0	\$0	0.00%
2010	\$0	\$0		\$0	\$0	0.00%
2009	\$0	\$0		\$0	\$0	0.00%
2008	\$0	\$0		\$0	\$0	0.00%
2007	\$0	-\$775,529		\$0	-\$775,529	-100.00%
2006	\$775,529	\$775,529		\$775,529	\$775,529	100.00%
2005	\$0	\$0		\$0	\$0	0.00%
<b>TAX INCREMENT DISTRICT NUMBER ONE FUND</b>						
2011	\$0	\$0	0.00%	\$0	\$0	0.00%
2010	\$0	\$0	0.00%	\$0	\$0	0.00%
2009	\$0	-\$1,720,000	-100.00%	\$0	-\$1,720,000	-100.00%
2008	\$1,720,000	\$1,525,968	786.45%	\$1,720,000	\$92,473	5.68%
2007	\$194,032	\$86,648	80.69%	\$1,627,527	\$29,573	1.85%
2006	\$107,384	-\$67,839	-38.72%	\$1,597,954	-\$145,771	-8.36%
2005	\$175,223	-\$78,201	-30.86%	\$1,743,725	-\$23,874	-1.35%
2004	\$253,424	-\$73,910	-22.58%	\$1,767,599	-\$22,657	-1.27%
2003	\$327,334	-\$67,666	-17.13%	\$1,790,256	\$22,084	1.25%
2002	\$395,000	\$0	0.00%	\$1,768,172	\$0	1.25%
<b>TAX INCREMENT DISTRICT NUMBER TWO FUND</b>						
2011	\$704,396	\$48,396	7.38%	\$704,396	\$48,396	7.38%
2010	\$656,000	-\$44,000	-6.29%	\$656,000	-\$44,000	-6.29%
2009	\$700,000	\$3,000	0.43%	\$700,000	\$3,000	0.43%
2008	\$697,000	-\$40,288	-5.46%	\$697,000	-\$40,288	-5.46%
2007	\$737,288	\$2,166	0.29%	\$737,288	\$2,166	0.29%
2006	\$735,122	-\$21,561	-2.85%	\$735,122	-\$21,561	-2.85%
2005	\$756,683	-\$14,213	-1.84%	\$756,683	-\$14,213	-1.84%
2004	\$770,896	-\$9,229	-1.18%	\$770,896	-\$9,229	-1.18%
2003	\$780,125	-\$6,803	-0.86%	\$780,125	-\$6,803	-0.86%
2002	\$786,928	First Year Budgeted		\$786,928	First Year Budgeted	
<b>TAX INCREMENT DISTRICT NUMBER THREE FUND</b>						
2011	\$4,477,333	-\$514,351	-10.30%	\$3,108,699	-\$1,359,451	-30.43%
2010	\$4,991,684	\$531,060	11.91%	\$4,468,150	-\$72,910	-1.61%
2009	\$4,460,624	\$783,681	21.31%	\$4,541,060	-\$490,868	-9.76%
2008	\$3,676,943	-\$2,022,429	-35.49%	\$5,031,928	\$181,119	3.73%
2007	\$5,699,372	\$2,650,090	86.91%	\$4,850,809	\$2,053,172	73.39%
2006	\$3,049,282	\$121,862	4.16%	\$2,797,637	-\$328,806	-10.52%
2005	\$2,927,420	-\$3,200,758	-52.23%	\$3,126,443	-\$703,479	-18.37%
2004	\$6,128,178	-\$6,937,445	-53.10%	\$3,829,922	-\$10,351,502	-72.99%
2003	\$13,065,623	\$11,580,952	780.03%	\$14,181,424	\$12,911,951	1017.11%
2002	\$1,484,671	First Year Budgeted		\$1,269,473	First Year Budgeted	

**CITY OF WAUSAU**  
**TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>TAX INCREMENT DISTRICT NUMBER FOUR FUND</b>						
2011	\$333,200	\$230,364	224.01%	\$762,855	\$698,855	1091.96%
2010	\$102,836	\$878	0.86%	\$64,000	-\$6,000	-8.57%
2009	\$101,958	-\$52,907	-34.16%	\$70,000	\$5,200	8.02%
2008	\$154,865	\$775	0.50%	\$64,800	\$4,816	100.00%
2007	\$154,090	-\$28,325	-15.53%	\$59,984	\$6,781	100.00%
2006	\$182,415	\$79,538	77.31%	\$53,203	\$38,056	100.00%
2005	\$102,877	-\$12,076	-10.51%	\$15,147	\$1,621	100.00%
2004	\$114,953	-\$64,018	-35.77%	\$13,526	-\$259	100.00%
2003	\$178,971	\$37,397	26.42%	\$13,785	\$13,785	100.00%
2002	\$141,574	First Year Budgeted		\$0	First Year Budgeted	
<b>TAX INCREMENT DISTRICT NUMBER FIVE FUND</b>						
2011	\$946,139	\$126,707	15.46%	\$1,185,063	\$27,423	2.37%
2010	\$819,432	-\$216,225	-20.88%	\$1,157,640	\$438,640	61.01%
2009	\$1,035,657	\$310,475	42.81%	\$719,000	\$151,460	26.69%
2008	\$725,182	\$328,386	82.76%	\$567,540	\$18,293	3.33%
2007	\$396,796	-\$2,751,714	-87.40%	\$549,247	\$68,148	14.17%
2006	\$3,148,510	\$244,149	8.41%	\$481,099	\$6,057	1.28%
2005	\$2,904,361	\$181,814	6.68%	\$475,042	-\$2,530,862	-84.20%
2004	\$2,722,547	\$247,772	10.01%	\$3,005,904	\$226,725	8.16%
2003	\$2,474,775	\$1,844,763	292.81%	\$2,779,179	\$1,947,655	234.23%
2002	\$630,012	First Year Budgeted		\$831,524	First Year Budgeted	
<b>TAX INCREMENT DISTRICT NUMBER SIX FUND</b>						
2011	\$2,667,664	\$2,368,582	791.95%	\$2,758,353	\$1,929,353	232.73%
2010	\$299,082	-\$138,701	-31.68%	\$829,000	\$106,000	14.66%
2009	\$437,783	-\$193,696	-30.67%	\$723,000	\$158,000	27.96%
2008	\$631,479	\$454,339	256.49%	\$565,000	\$18,598	3.40%
2007	\$177,140	\$147	0.08%	\$546,402	\$546,402	0.00%
2006	\$176,993	-\$20,957		\$0	\$0	
<b>TAX INCREMENT DISTRICT NUMBER SEVEN FUND</b>						
2011	\$692,327	-\$110,255	-13.74%	\$380,000	\$49,000	14.80%
2010	\$802,582	-\$469,079	-36.89%	\$331,000	-\$721,256	-68.54%
2009	\$1,271,661	-\$2,906,534	-69.56%	\$1,052,256	-\$3,115,430	-74.75%
2008	\$4,178,195	\$1,911,921	2010.73%	\$4,167,686	\$1,901,412	100.00%
2007	\$197,950	\$197,950		\$0	\$0	
<b>INSURANCE FUND</b>						
2011	\$1,124,700	-\$31,500	-2.72%	\$1,124,700	-\$31,500	-2.72%
2010	\$1,156,200	\$130,200	12.69%	\$1,156,200	\$130,200	12.69%
2009	\$1,026,000	\$1,026,000		\$1,026,000	\$1,026,000	

**CITY OF WAUSAU  
TEN YEAR DEPARTMENTAL BUDGETS - ALL FUNDS (2002-2011)**

DEPARTMENT	EXPENSES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR	REVENUES	INCREASE (DECREASE) OVER PREVIOUS YEAR	% OVER PREVIOUS YEAR
<b>MOTOR POOL FUND</b>						
2011	\$2,991,292	-\$40,153	-1.32%	\$2,991,292	-\$40,153	-1.32%
2010	\$3,031,445	\$66,188	2.23%	\$3,031,445	\$66,188	2.23%
2009	\$2,965,257	\$698,983	30.84%	\$2,965,257	\$698,983	30.84%
2008	\$2,266,274	\$89,090	4.09%	\$2,266,274	\$89,090	4.09%
2007	\$2,177,184	\$375,000	20.81%	\$2,177,184	\$375,000	20.81%
2006	\$1,802,184	\$39,112	2.22%	\$1,802,184	\$39,112	2.22%
2005	\$1,763,072	\$151,891	9.43%	\$1,763,072	\$151,891	9.43%
2004	\$1,611,181	-\$664	-0.04%	\$1,611,181	-\$664	-0.04%
2003	\$1,611,845	\$25,000	1.58%	\$1,611,845	\$25,000	1.58%
2002	\$1,586,845	\$42,233	2.73%	\$1,586,845	\$42,233	2.73%
<b>METRO RIDE</b>						
2011	\$4,319,045	-\$34,704	-0.80%	\$3,582,952	-\$35,312	-0.98%
2010	\$4,353,749	\$132,167	3.13%	\$3,618,264	\$86,704	2.46%
2009	\$4,221,582	\$80,983	1.96%	\$3,531,560	\$98,934	2.88%
2008	\$4,140,599	\$224,092	5.72%	\$3,432,626	\$203,342	6.30%
2007	\$3,916,507	\$148,810	3.95%	\$3,229,284	\$71,494	2.26%
2006	\$3,767,697	\$737,914	24.36%	\$3,157,790	\$780,878	32.85%
2005	\$3,029,783	\$160,459	5.59%	\$2,376,912	\$81,019	3.53%
2004	\$2,869,324	\$47,699	1.69%	\$2,295,893	\$47,699	2.12%
2003	\$2,821,625	\$40,974	1.47%	\$2,248,194	\$29,911	1.35%
2002	\$2,780,651	\$188,930	7.29%	\$2,218,283	\$181,920	8.93%
<b>PARKING</b>						
2011	\$1,976,691	-\$42,057	-2.08%	\$909,000	-\$50,926	-5.31%
2010	\$2,018,748	\$200,698	11.04%	\$959,926	-\$16,400	-1.68%
2009	\$1,818,050	\$106,527	6.22%	\$976,326	\$58,800	6.41%
2008	\$1,711,523	\$685,977	66.89%	\$917,526	\$119,726	15.01%
2007	\$1,025,546	-\$9,586	-0.93%	\$797,800	\$21,300	2.74%
2006	\$1,035,132	\$311,185	42.98%	\$776,500	\$291,800	60.20%
2005	\$723,947	\$30,321	4.37%	\$484,700	-\$24,000	-4.72%
2004	\$693,626	\$5,055	0.73%	\$508,700	-\$19,000	-3.60%
2003	\$688,571	\$34,020	5.20%	\$527,700	\$16,000	3.13%
2002	\$654,551	\$23,434	3.71%	\$511,700	\$2,550	0.50%
<b>WATER WORKS FUND</b>						
2011	\$9,468,596	-\$842,023	-8.17%	\$10,051,300	\$151,000	1.53%
2010	\$10,310,619	\$197,751	1.96%	\$9,900,300	-\$911,400	-8.43%
2009	\$10,112,868	\$645,295	6.82%	\$10,811,700	\$283,950	2.70%
2008	\$9,467,573	\$609,973	6.89%	\$10,527,750	\$545,300	5.46%
2007	\$8,857,600	\$188,590	2.18%	\$9,982,450	\$2,250	0.02%
2006	\$8,669,010	\$200,806	2.37%	\$9,980,200	\$1,851,650	22.78%
2005	\$8,468,204	\$645,598	8.25%	\$8,128,550	\$727,250	9.83%
2004	\$7,822,606	\$307,609	4.09%	\$7,401,300	-\$183,300	-2.42%
2003	\$7,514,997	\$69,931	0.94%	\$7,584,600	-\$94,500	-1.23%
2002	\$7,445,066	\$201,490	2.78%	\$7,679,100	\$19,300	0.25%



# COMMON COUNCIL

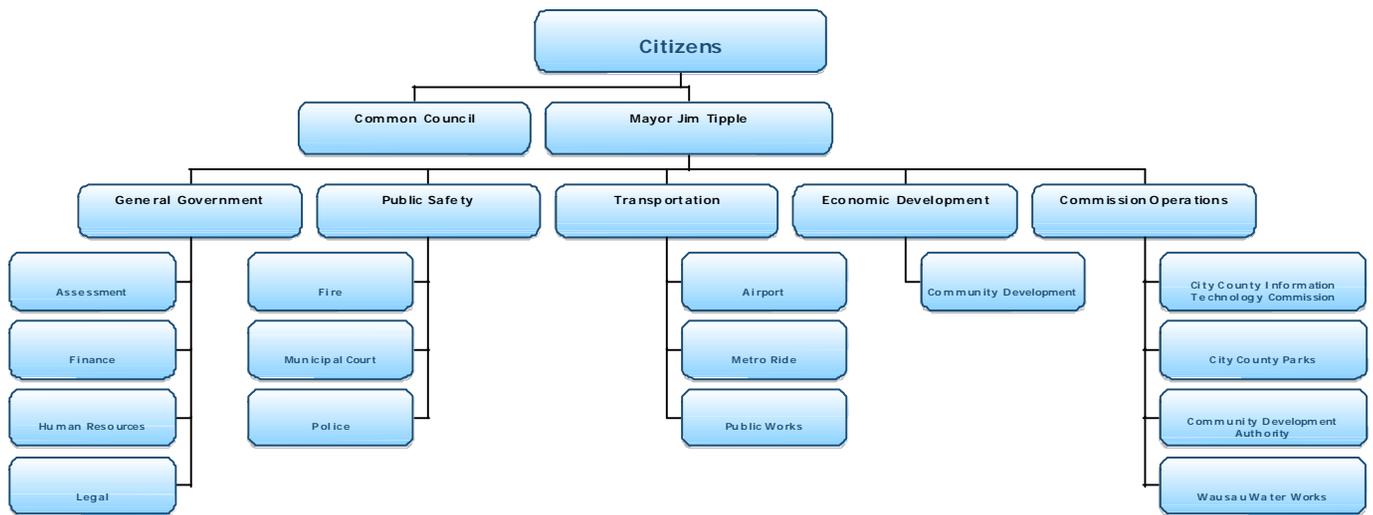
**MISSION:**

To act for the good order and in the best interest of the City and for the health, safety and welfare of the public.

**RESPONSIBILITIES:**

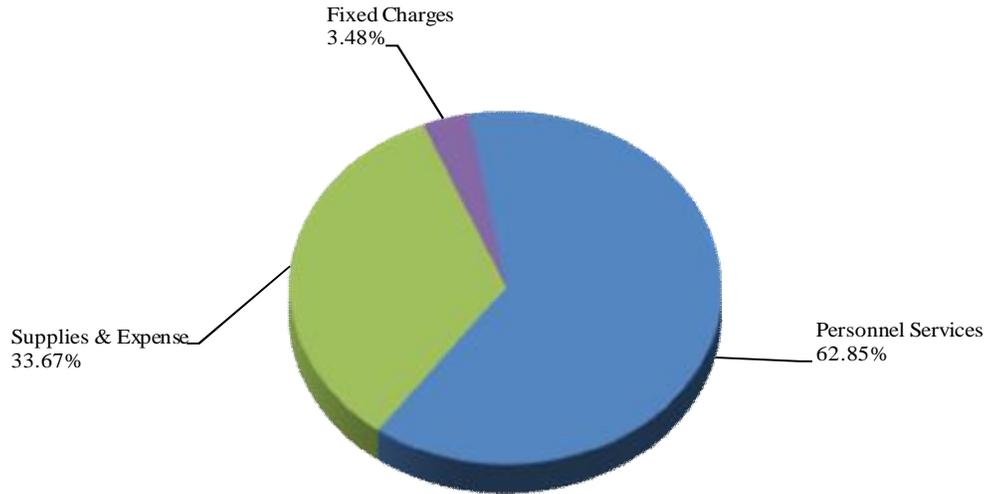
The Common Council of the City consists of twelve (12) Alderpersons. The Alderpersons manage and control the City properties, finances and public services. The Council has the power to license, regulate, borrow money and levy taxes. The Council is the policy-making or legislative part of the City. Most publication of legal notices costs, filing fees for deeds and certificates, and professional service fees are paid from the Council organization group of accounts. The salaries, fringes and expenses of the Alderpersons are also charged to the council accounts.

**ORGANIZATIONAL STRUCTURE:**



CITY OF WAUSAU COMMON COUNCIL			
DISTRICT	ALDERPERSON	DISTRICT	ALDERPERSON
First	William Nagle	Seventh	Lisa Rasmussen
Second	Romey Wagner	Eighth	Chris Barr
Third	Jonathan Havel	Ninth	David Oberbeck
Fourth	Jim Brezinski	Tenth	David Nutting
Fifth	Gary Gisselman	Eleventh	Sherry Abitz
Sixth	Gary Klingbeil	Twelfth	Ed Gale

**BUDGET:**



BUDGET SUMMARY					
Common Council	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 73,939	\$ 75,068	\$ 74,068	\$ 74,956	\$ 74,956
Contractual Services	194,357	-	-	-	-
Supplies & Expense	43,712	42,150	40,150	40,150	40,150
Fixed Charges	1,298	4,000	4,150	4,150	4,150
Grants, Contributions, Other	26,872	-	-	-	-
<b>Total Expenses</b>	<b>\$ 340,178</b>	<b>\$ 121,218</b>	<b>\$ 118,368</b>	<b>\$ 119,256</b>	<b>\$ 119,256</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

Several activities previously reported under the Common Council budget were transferred to Unclassified in the 2010 budget. These accounts include: Grants, Contributions, Other \$21,000, City Promotions \$40,000, City Functions \$5,100, Other Professional Services \$50,000 and Membership Dues \$20,000. In addition, Legal Services was transferred to the City Attorney Budget and Insurance Expenses \$158,000 was allocated to other areas within the budget.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$119,256	(\$1,962)	-1.62%
2010	\$121,218	(\$331,910)	-73.25%
2009	\$453,128	(\$18,685)	-3.96%
2008	\$471,813	(\$25,540)	-5.14%
2007	\$497,353	(\$61,659)	-11.03%
2006	\$559,012	\$82,660	17.35%
2005	\$476,352	(\$18,412)	-3.72%
2004	\$494,764	(\$23,170)	-4.47%
2003	\$517,934	(\$3,744)	-0.72%
2002	\$521,678	(\$48,726)	-8.54%
2001	\$570,404	\$66,548	13.21%
2000	\$503,856	\$11,897	2.42%
1999	\$491,959	(\$49,695)	-9.18%
1998	\$541,654	(\$41,129)	-7.06%
1997	\$582,783	(\$25,112)	-4.13%

# MAYOR'S OFFICE

## MISSION:

To represent the residents of the City of Wausau and provide vision, leadership and coordination of City services to ensure a high quality of life for all stakeholders.

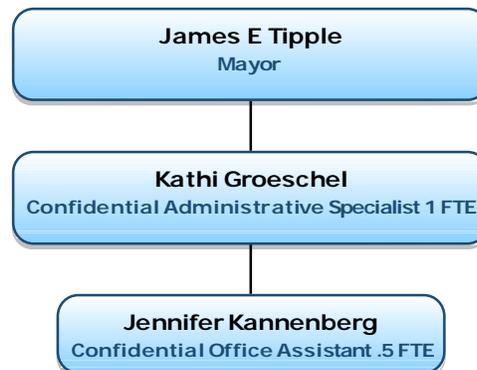
## DEPARTMENTAL RESPONSIBILITIES:

The Mayor is the Chief Executive Officer of the City and as such, coordinates and administers the activities of the City and various boards, commissions and independent officers, presides at meetings of the council, and supervises the work of all city officers and employees. The Mayor represents the City in all gatherings where the City's presence is required and is responsible for the public relations and communication of the City.

The Mayor must be familiar with Statutes affecting city government such as the City Charter Law, Municipal Provisions, Municipal Borrowing, Taxation, Elections, Health, Traffic, Open Meetings Law, Police, Fire, Public Works, Airport, Zoning, Housing, Redevelopment, Water and Sewerage Utilities and Planning and has a statutory duty to make sure they are observed and enforced.

The Mayor is responsible for the development of initiatives that ensure Wausau's growth and success as a viable community. The Mayor's vision for the City helps guide the City's strategic plan. The plan, in turn, is the guide and direction for the activities of the entire administration supported by the department heads who report directly to the Mayor.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Elected	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Non-union	1.50	1.50	2.50	2.50	2.50	2.50	2.50	2.50	3.00	3.00
TOTAL	2.50	2.50	3.50	3.50	3.50	3.50	3.50	3.50	4.00	4.00

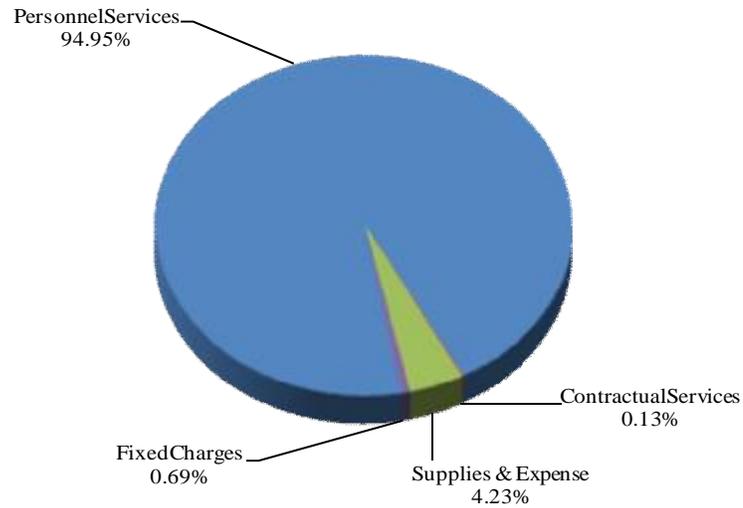
**2010 ACCOMPLISHMENTS:**

- Successfully partnered with the Square-Up Committee in the fundraising of \$1 million for the City Square re-development design.
- Successfully organized and completed various Neighborhood Clean-Up Projects through the Neighbor to Neighbor (N2N) Committee. Held the 1<sup>st</sup> annual "Clean-It Up, Wausau" event allowing residents to safely dispose and recycle unwanted household items. This Neighborhood Revitalization Initiative fosters a safe, clean environment to live in.
- Successfully demonstrated positive youth values and promoted youth leadership through the work of the Mayor's Youth Action Council.
- Partnership work with the State and County road crews continue to provide safe roads. Projects completed and/or in the process of completion include:
  - Sherman Street 17<sup>th</sup> Ave to 24<sup>th</sup> Avenue
  - 3<sup>rd</sup> Street, Jefferson Street to Bridge Street
  - Involved in the Completion of Highway 51/29 Corridor Project
  - Constructed approximately, \$4,500,000 in various street improvement projects
  - Provided assistance in final design details and provided demolition, storm sewer and electrical work for the downtown city square
- Redevelopment and Economic Projects:
  - Metro Plains received approval from the City and WHEDA for the construction of 40 units of affordable housing in Census Tract1.
  - Partnered with the Marathon County Health Department on a Pro-Active Lead Reduction Program.
  - Applied and received over 1 million in Neighborhood Stabilization Program (NSP) funds from the State of Wisconsin – Purchased seven (7) properties from NSP funds.
  - Successfully provided assistance to eight (8) local non-profit agencies.
  - Provided a MCDEVCO loan to area businesses (PDM Solar and Lola's Cupcakery)
  - Rehabilitated 4 rental units providing affordable housing for tenants (14 units in process).
  - Extended down-payment assistance to nineteen (19) new homeowners.
  - Rehabilitation of nine (9) homeowner rehabilitation projects.
  - Currently providing environmental remediation work at 303 South 2<sup>nd</sup> Avenue, 208 Wyatt Street and 1202 North 2<sup>nd</sup> Street.
  - Successfully located land for the new National Guard Armory site.
- Convened a task force for the study of the current city housing codes and inspection process.

**2011 GOALS AND OBJECTIVES:**

- Maintain Wausau as a safe and healthy place to live, work, learn and recreate.
- Continue to explore additional joint services with other municipalities/governments.
- Maintain fiscally sound polices and successfully improved the cities bond rating from Aa3 to Aa2 Moody rating.
- Work with City departments, the school district and community organizations on neighborhood revitalization. Neighborhoods play a vital role in every city. We have crime reduction, blight elimination and code enforcement that will all play a large role in 2011. Neighbor to Neighbor (N2N) is a community group made up of local organization leaders, city staff and concerned citizens that have come together to assist neighborhoods to start their own organizations, facilitate clean-ups with local volunteers and offer a wide variety of information.
- Increase tax and job base.
- Continue responsible economic development. In order to continue to be competitive, Wausau businesses must become more global in nature. Having municipal capacity in the global arena is important and City departments will continue to move in that direction by working with local businesses to link them with necessary resources and identify international markets for local products. Increasing capacity in this area has already been identified within the City's Economic Development Strategy, which, as policy, assists in shaping Wausau's economic growth. The department will also continue partnership work with Marathon County Economic Development Council on operating the economic revolving loan fund and other matters related to local development.
- Maintain high quality service at the lowest possible costs.
- Continue our good working relationship with Marathon County and explore new areas of cooperation.
- Move forward with sustainable practices and improve the quality of life in Wausau.

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 181,509	\$ 202,486	\$ 191,594	\$ 228,704	\$ 228,704
Contractual Services	1,970	300	400	300	300
Supplies & Expense	12,760	10,350	10,730	10,200	10,200
Fixed Charges	1,265	1,000	1,675	1,660	1,660
<b>Total Expenses</b>	<b>\$ 197,504</b>	<b>\$ 214,136</b>	<b>\$ 204,399</b>	<b>\$ 240,864</b>	<b>\$ 240,864</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The only increases in the budget provide for salary and fringe benefit increases along with annual City County Information Technology Charges.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2010	\$240,864	\$26,728	12.48%
2010	\$214,136	\$2,552	1.21%
2009	\$211,584	\$3,021	1.45%
2008	\$208,563	\$10,276	5.18%
2007	\$198,287	\$7,646	4.01%
2006	\$190,641	(\$9,116)	-4.56%
2005	\$199,757	(\$27,595)	-12.14%
2004	\$227,352	(\$6,701)	-2.86%
2003	\$234,053	\$12,899	5.83%
2002	\$221,154	\$15,583	7.58%
2001	\$205,571	\$9,682	4.94%
2000	\$195,889	\$4,766	2.49%
1999	\$191,123	\$27,034	16.48%
1998	\$164,089	\$8,413	5.40%
1997	\$155,676	(\$44,230)	-4.13%

# CUSTOMER SERVICE DEPARTMENT

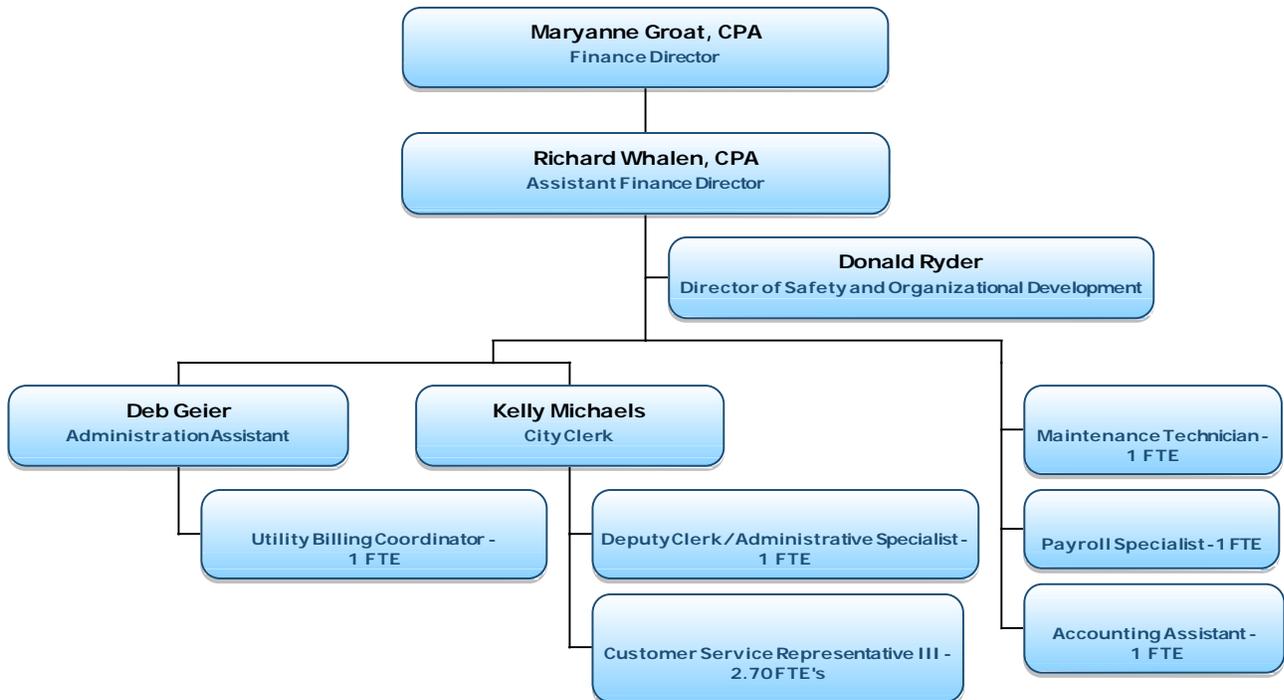
## MISSION:

To provide service in an honest and straightforward manner and treat each customer with integrity and respect.

## DEPARTMENTAL RESPONSIBILITIES:

The customer service department has a wide variety of responsibilities and is a melding of finance, clerk, treasurer, facility maintenance, safety and utility functions. The department changed its name from Finance Department to Customer Service in order to focus on the branch's primary mission and emphasize a common cause. The department is responsible for the management of the City's accounting, payroll, and financial records including utility billing. All financial and fiscal affairs of the City are formulated, prepared and executed under the direction of the Finance Director. The department prepares the annual budget and annual financial statements, manages the City's risk insurance coverage and claims, manages debt, and investments and cash collections. The department also encompasses all City Clerk functions including elections, council records and licensing as well as facility maintenance, safety and organizational development.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	5.7	5.70	7.70	8.15	9.15	9.15	9.25	9.25	9.25	10.25
Non-union	5.5	5.50	5.50	5.50	5.00	5.00	6.00	6.00	6.00	6.00
TOTAL	11.20	11.20	13.20	13.65	14.15	14.15	15.25	15.25	15.25	16.25

## CUSTOMER SERVICE DEPARTMENT

### 2010 ACCOMPLISHMENTS:

- Reduced FTE's by eliminating one full time position.
- Successfully completed elections.
- Assisted with the selection of Parks and Recreation software.
- Served as a support role for union negotiations.
- Participated in the selection of a time and attendance software.
- Successfully took over payroll budgeting responsibilities from the Human Resources Department. Made many significant changes to the software to allow information to integrate with Cayenta Financial Systems.
- Worked on the implementation of the new Budget Software.
- Authored the Project Plan Amendments for Tax Increment Districts Two, Three and Four.
- Outsourced imaging of accounts payable, accounts receivable and municipal court documents.
- Worked with Fire Department and municipal partners to develop an alternative ambulance agreement.
- Assisted in the creation of a utility cross connection monitoring system.
- Supported the PSC and private consultant on utility rate reviews.
- Implemented and tested utility software upgrades.
- Instituted online scheduling of utility final readings and meter exchanges.
- Provided continuing planning and financial management of Tax Increment Districts.
- Worked with departments on safety issues, and served as chair of the risk management committee.
- Served as facilitator for Council retreat, assisted departments with organizational development.
- Worked with departments on creating promotional videos.
- Provided significant facility support to airport facilities due to significant roof problems.
- Worked with Ad Hoc Committee to create a professional development and tuition reimbursement policy.
- Worked with Ad Hoc Committee to review Health Insurance Benefits.
- Provided event planning and marketing for Wausau Water Works' 125<sup>th</sup> Anniversary Celebration.
- Assisted with the SquareUp City Square Fund Raising Campaign.

### 2011 GOALS AND OBJECTIVES:

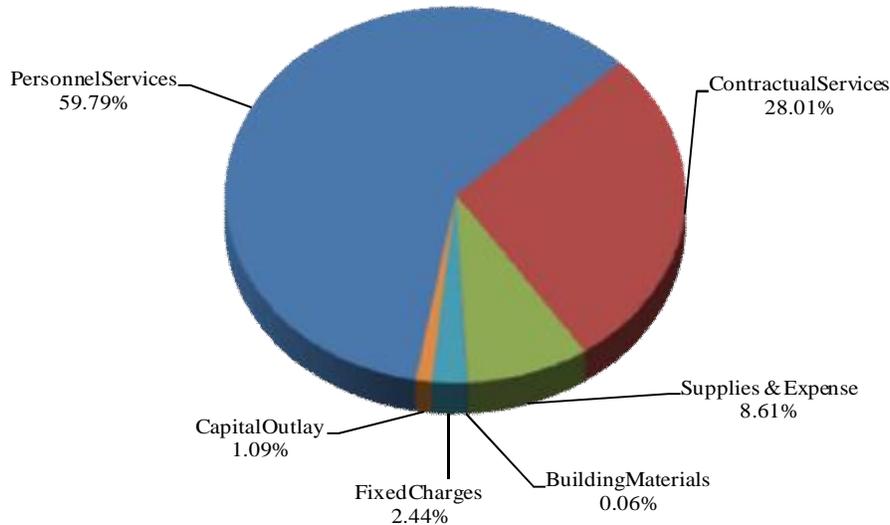
- Continue to enhance E-Government Services and online payments and transaction processing.
- Successfully hire and orient a new City Clerk.
- Continuation of public and staff education of current election laws and procedures. Successfully manage spring and fall elections that will include council members and governor races.
- Prepare Request for Proposal, evaluate and assist with implementation on Parking Permit Software.
- Provide support for the financial evaluation of Water and Sewer rate studies.
- Improve Customer Service through cross training, staff education and streamlining processes.
- Prepare Request for Proposal, evaluate and select cash collections software.
- Implement and test upgrades of Cayenta Financial Software.
- Keep website up-to-date and fresh. Add neighborhood feature.
- Implement efficiencies with the Imaging processes and evaluate work-flow.
- City Hall Lobby upgrades.

### DEPARTMENT STATISTICS:

CUSTOMER SERVICE			
<b>Water Bills Issued</b>		<b>Licenses</b>	
Residential	55,512	Council Approval Required	1,041
Industrial	5,805	400 Block Reservations	28
Commercial	331	Burn Permits	706
Public Authority	346	Provisional Operators	382
Private Fire	551	Other	125
Stettin- Sewer Only	123	<b>Total</b>	<b>2,272</b>
<b>Total</b>	<b>62,668</b>	<b>Other</b>	
Delinquency Notices	3,225	Payroll Checks Processed	9,787
<b>City Clerk</b>		Accounts Payable Checks	7,655
Resolutions & Ordinances	280	Purchase Orders Issued	475
Meeting Minutes Created	73	Digger's Hotline Tickets	4,331
Documents Filed	1,246	Insurance Claims Settled	19
<b>Elections</b>		Insurance Claims Denied	37
Voters Registered	5,263	Tax Payments Collected	26,087
Absentee Ballots Voted	8,749	<b>All Customer Service</b>	
Electors- History Updates	36,794	Receipts Processed	17,099

## CUSTOMER SERVICE DEPARTMENT

### BUDGET:



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 791,075	\$ 851,999	\$ 840,589	\$ 849,063	\$ 849,063
Contractual Services	325,004	393,150	383,220	397,750	397,750
Supplies & Expense	100,149	136,085	111,750	122,300	122,300
Building Materials	721	800	800	800	800
Fixed Charges	28,682	41,500	32,150	34,700	34,700
Capital Outlay	10,991	15,000	12,500	15,500	15,500
<b>Total Expenses</b>	<b>\$ 1,256,622</b>	<b>\$ 1,438,534</b>	<b>\$ 1,381,009</b>	<b>\$ 1,420,113</b>	<b>\$ 1,420,113</b>
Other Taxes	\$ 1,438,456	\$ 1,485,140	\$ 1,466,933	\$ 1,396,420	\$ 1,396,420
Intergovt Grants/Aids	6,165,458	5,774,281	5,784,906	5,784,906	5,784,906
Licenses/Permits	408,146	440,825	482,475	477,040	477,040
Fines & Forfeitures	605	600	780	600	600
Public Charges	160,040	135,900	166,760	142,610	142,610
Intergovt Charges	916,890	715,500	917,700	917,700	917,700
Miscellaneous	672,272	721,000	640,800	526,800	526,800
Other Sources	1,053,050	1,171,800	821,800	822,550	822,550
<b>Total Revenues</b>	<b>\$ 10,814,917</b>	<b>\$ 10,445,046</b>	<b>\$ 10,282,154</b>	<b>\$ 10,068,626</b>	<b>\$ 10,068,626</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

Successfully eliminated one FTE within the department. Overall budget decreased \$18,421.

**CUSTOMER SERVICE DEPARTMENT**

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,420,113	(\$18,421)	-1.28%
2010	\$1,438,534	\$35,967	2.56%
2009	\$1,402,567	\$30,890	2.25%
2008	\$1,371,677	\$40,436	3.04%
2007	\$1,331,241	(\$29,305)	-2.15%
2006	\$1,360,546	\$86,814	6.82%
2005	\$1,273,732	(\$10,904)	-0.85%
2004	\$1,284,636	\$51,094	4.14%
2003	\$1,233,542	\$1,932	0.16%
2002	\$1,231,610	\$28,380	2.36%
2001	\$1,203,230	\$195,171	19.36%
2000	\$1,008,059	(\$26,643)	-2.58%
1999	\$1,034,702	\$24,998	2.48%
1998	\$1,009,704	\$28,253	2.88%
1997	\$981,451	\$12,762	3.82%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$10,068,626	(\$376,420)	-3.60%
2010	\$10,445,046	(\$573,044)	-5.20%
2009	\$11,018,090	\$22,403	0.20%
2008	\$10,995,687	\$265,527	2.48%
2007	\$10,730,160	\$523,109	5.13%
2006	\$10,207,051	\$67,789	0.67%
2005	\$10,139,262	(\$47,723)	-0.47%
2004	\$10,186,985	(\$253,605)	-2.43%
2003	\$10,440,590	(\$539,944)	-4.92%
2002	\$10,980,534	\$683,835	6.64%
2001	\$10,296,699	(\$1,511,336)	-12.80%
2000	\$11,808,035	\$352,308	3.08%
1999	\$11,455,727	\$109,402	0.96%
1998	\$11,346,325	\$105,100	0.94%
1997	\$11,241,225	\$165,431	3.20%

\* Prior to 2001 Transportation Aids were reported within the Finance Budget.

# CITY COUNTY INFORMATION TECHNOLOGY COMMISSION

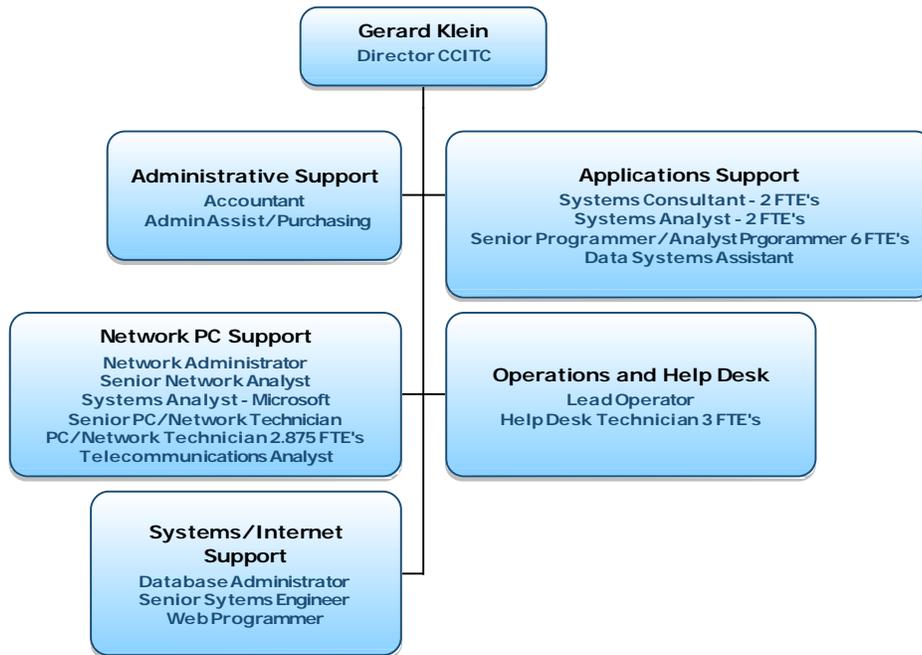
**MISSION:**

To guarantee reliable, quality, appropriate information technology and services for excellence in public service and the best value under ever changing conditions.

**DEPARTMENTAL RESPONSIBILITIES:**

The City County Information Technology Commission (CCITC) is the Information Technology Department (IT) for the City of Wausau and Marathon County government units. The CCITC also provides IT services to several smaller jurisdictions within Marathon County, as well as Lincoln County. The CCITC maintains and supports all city and/or county computer applications including desktop support, a multi-jurisdictional Public Safety System, Geographic Information Systems (GIS), Land Records Systems (LRS), document management or Imaging systems, video surveillance and video conferencing, telecommunications and a full range of Financial Systems. Internet and email access are available, while the city and county websites and departmental web pages are managed and provided. The CCITC is responsible for several mid-range host computers, over sixty-five file/print/application servers, over 1,250 network attached devices including PC's, printers, plotters, phone systems and digital video systems.

**ORGANIZATIONAL STRUCTURE:**



**STAFFING LEVELS:**

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Non-union	29.875	29.875	29.875	21.50	21.50	22.00	22.00	22.00	22.00	22.00
TOTAL	29.875	29.875	29.875	21.50	21.50	22.00	22.00	22.00	22.00	22.00

\* NCHC merger took place April of 2009

## CITY COUNTY INFORMATION TECHNOLOGY COMMISSION

### 2010 ACCOMPLISHMENTS:

- Replaced Surfcontrol with Websense software for internet monitoring
- Implemented Qualtrics surveys
- Disaster Recovery site implementation
- Upgraded Cayenta Financials to Version 7.5
- Completed the installation of COGNOS Budget and Forecasting Software
- Completed Tiburon MSS/Ti (Message Switch) Upgrade
- Upgraded Maverick Map for 911 Mapping System
- Enhanced the Badger TraCS to Tiburon Incident Interface for Municipal Citations
- Created a K-9 Database
- Implemented Apex Sketch in the Assessor's Office
- Enhanced the City Council Vote System to allow minutes to be written in the system
- Upgraded the CityWatch software
- Created a Graphical User Interface (GUI) for Inspections Permitting Programs
- Upgraded the Wausau Water Software to Version 10.5
- Enhanced the Community Development Loan Program
- Developed new programs to send required assessment/tax files to the Wisconsin Department of Revenue
- Upgraded the Public Works CFA Program to run on SQL Server Database
- Completed Wisconsin CIB TIME to Wisconsin Badger TraCS Interface
- Assisted Wausau Police Department with implementation of Police Reports.com to allow online access to crash reports
- Modified the Metro Ride program to reflect changes in ridership class
- Installed a single user scanner in Clerk/Customer Service to streamline document imaging
- Expanded web access to tax information to include payoff amounts on delinquent real estate taxes and installment amounts
- Modified the Payroll Budget Program
- Upgraded Utility billing software
- Upgrades at Waste Water Treatment
- Expanded WIFI wireless network: Wausau PD (3), City Hall (2)
- Expanded in-car video system
- Upgraded mobile data computer system
- Eliminated last Windows 2000 machines
- Implemented Virtual Server technology
- Implemented storage area networking (SAN)
- Rolled out network monitoring system
- CJIS compliance research and pilot
- Upgraded to new Internet security software (Websense)
- Retooled GIS – GPS system
- Built disaster recovery site and systems
- Office 2007 upgrades
- Tape backup enhancement

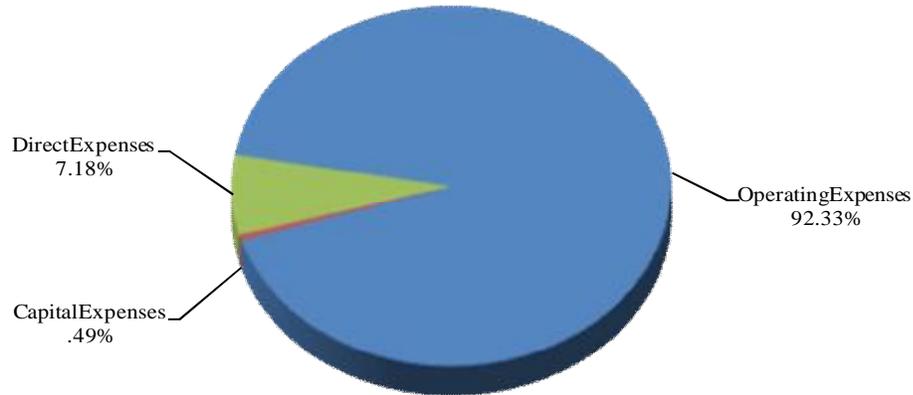
### 2011 GOALS AND OBJECTIVES:

- Add payment collections to the permitting systems.
- Create new software application to track cross-connections and private wells.
- Modernize the Municipal Court System.
- Issue a Request for Proposal for a Cashiering System and a Parking Permit System.
- Complete the installation of a new Budget and Forecasting Software if one is selected.
- Install the new Time and Attendance System if one is selected.
- Upgrade Cayenta Financials to Version 7.5.
- Implement Cayenta's Employee Self Service System and Customer Self Service System.
- Redesign the Intranet.
- Disaster Recovery site implementation.
- Implement a new instant messaging system for use by public safety.
- Expand coverage of high speed wireless access for staff and guests.
- Create Graphical User Interface (GUI) for Inspections and Land Records.

## CITY COUNTY INFORMATION TECHNOLOGY COMMISSION

- Continue to improve permitting system to create efficient workflow.
- Work with NTC and WSD to potentially begin creating a Community Area Network.
- Establish project management practices.
- Work with City of Wausau, Marathon County and NCHC to complete their technology objectives for 2011.

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Operating Expenses	\$ 539,500	\$ 562,429	\$ 550,359	\$ 590,413	\$ 590,413
Capital Expenses	31,785	3,167	3,167	3,167	3,167
Direct Expenses	14,253	45,276	40,304	45,896	45,896
<b>Total Expenses</b>	<b>\$ 585,538</b>	<b>\$ 610,872</b>	<b>\$ 593,830</b>	<b>\$ 639,476</b>	<b>\$ 639,476</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

Based upon agreement, City County Information Technology Commission operating expenses are allocated 54% to the County, 23% to the City and 23% to North Central Health Care, while capital outlay costs are shared on a 1/3 split. Those costs incurred for the sole benefit of one organization are billed accordingly. The CCITC also bills each organization's individual departments PC/Network Support and Voice/Phone Support charges. These charges are based upon the number of PCs, phones and other peripheral equipment maintained. The income received offsets costs associated with the support staff. The budget presented represents the City's share of the CCITC budget only while the staffing information is the entire organization.

**CITY COUNTY INFORMATION TECHNOLOGY COMMISSION**

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$639,476	\$28,604	4.68%
2010	\$610,872	\$49,430	8.80%
2009	\$561,442	\$373	0.07%
2008	\$561,069	\$27,516	5.16%
2007	\$533,553	\$9,981	1.91%
2006	\$523,572	\$12,180	2.38%
2005	\$511,392	(\$8,411)	-1.62%
2004	\$519,803	\$5,015	0.97%
2003	\$514,788	(\$5,480)	-1.05%
2002	\$520,268	(\$9,740)	-1.84%
2001	\$530,008	\$11,045	2.13%
2000	\$518,963	(\$3,551)	-0.68%
1999	\$522,514	\$46,521	9.77%
1998	\$475,993	(\$4,007)	-0.84%
1997	\$480,000	(\$6,000)	-1.20%

# ASSESSMENT DEPARTMENT

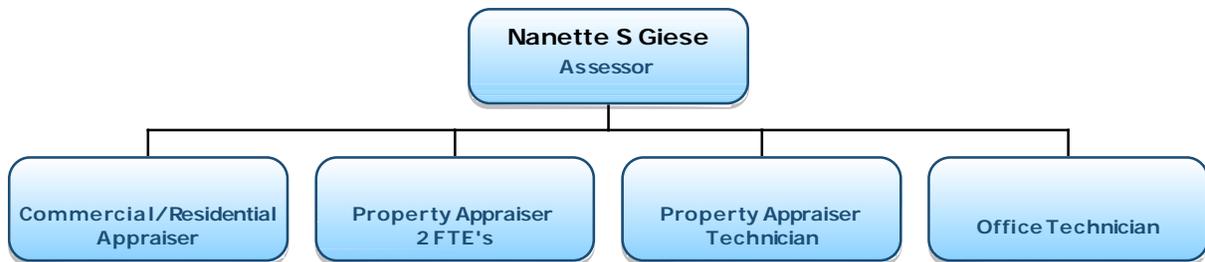
**MISSION:**

The Assessment Department’s mission is to fulfill the statutory duty of valuing all taxable real and personal property for ad valorem tax purposes while maintaining a level of assessment that is within ten percent of the statutory required fair market value and no greater than a ten percent difference between classes.

**DEPARTMENTAL RESPONSIBILITIES:**

The Assessment Department is to discover, list and value all taxable real and business personal property at 100% of its fair market value.

**ORGANIZATIONAL STRUCTURE:**



**STAFFING LEVELS:**

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	5.00	5.00	5.00	5.00	2.00	2.00	2.00	2.00	2.00	2.00
Non-union	1.00	1.00	1.00	1.00	4.00	4.00	4.00	4.00	4.00	4.00
<b>TOTAL</b>	<b>6.00</b>									

The department also maintains two seasonal part-time individuals who work various hours but are budgeted at 25% time each.

**2010 ACCOMPLISHMENTS:**

- Electronically filed all our State-mandated Final Reports. We have worked on this project for several years.
- Completed the 2010 Assessment Roll and held the statutorily-required Open Book Period and Board of Review Sessions in an appropriate time frame and provided professional documentation to support our Board of Review cases.
- Developed, researched, formatted and published the “City of Wausau Assessment Department “Review Guide of 2009”, posted the guide in a PDF format on our website for the public and presented to the Common Council. This is an excellent product which will be continued as it was well received by the public.
- Mailed the statutorily-required, state-approved “2010 Change of Assessment Notices” to Real Property owners in the time frame mandated.
- Mailed our Personal Property “2010 Change of Assessment Notices” to business owners stating their preliminary 2010 Personal Property assessments prior to the Board of Review. These notices are not statutorily required by the State of Wisconsin but are voluntarily sent as a “Courtesy” to assist the taxpayers by preventing palpable errors or double assessments in the calculation of the Statements of Personal Property.
- We are monitoring our Assessment website looking for ways to improve its use. For the 2010 Open Book period we created an on-line “Pre-Appointment Questionnaire” to assist the taxpayer when they have a question or want to schedule an appointment. We respond to them within one business day. This is working quite nicely.
- Computerized several forms (Time sheets – regular and summer hours, Work in Progress books) used within the department in an attempt to improve efficiency.

### 2010 Accomplishments Continued...

- Worked with the Planning and Engineering Departments in the review of several properties for city acquisitions including the Riverwalk, Stewart Ave, Walgreens, Federal Building and others.
- According to Wisconsin Laws, Chapter 39 (1975) all of our full-time appraisers are now State-Certified to legally perform described duties of the state's Assessor II. This advanced certification allows our staff to expand into all areas of professional assessment work making them more versatile hence more valuable.
- We continue to expand the use of our State-Certified Office Technician into other out-of-office duties resulting in easing the workloads of the appraisers.
- Continued enhancements of our GIS mapping. We enhanced our GIS mapping in a further attempt to improve our ability to successfully explain and physically demonstrate the relationship between assessed values, sale prices or other property amenities to City Taxpayers. Using the GIS mapping saves time, gives a better understanding of the process and the taxpayer can walk out with a hard-copy map of the area discussed.
- Contracted with our retired appraisers to assist with our 2010 Assessment work. Contracting with our retired appraisers gives the City experienced, State-Certified Appraisers who are familiar with our systems, our City and our approach to assessing. As long as the retirees are willing and able to work, they are a bargain for the City.
- Appraisal staff has attended the Wisconsin Association of Assessing Officers quarterly meetings which provides up to 9 hours of continuing assessor education credits at an extremely economical price of \$35 per appraiser.
- Expanded the Marshall & Swift Valuation Service connection on our CAMA system to automatically update over 800 tables. This was a time and money saving project.
- Completed the installation of our Apex Software for sketching Real Estate buildings. The Apex software is faster, easier and more accurate in calculating square foot areas in addition to being easier to interpret. This software will cut our sketching time in half. These sketches will replace the cryptic sketches we presently have and make easier viewing for all who use our information.
- Two of our appraisers attended the week-long International Association of Assessing Officers Course 102, Income Approach to Value. Both appraisers successfully passed this course.
- Published articles in the City Newsletter.
- Property photos have been transferred to an Imaging system allowing direct access from our CAMA screens with the press of a function key.
- For disaster recovery efforts, we are now taking photos every time we visit a property.
- We are concentrating on cross-training of staff to aid our efficiencies as our city workforce continues to shrink.
- Our two Tough Book laptops have been retired. We presently have replaced the appraiser's computers with new laptops. Their laptops continue to eliminate the need for taking file folders out in the field during our review process. We save hauling over 15,500 files from our office to our vehicles for review. This process is performed at least twice in Revaluation Years and once in non-revaluation years.
- Use of Interdepartmental O drive to enable the entire staff to access strategic reports & other information they otherwise would not be able to access. This puts information at everyone's fingertips.
- Attended the League of WI Municipalities conference in the Wisconsin Dells. It was a great educational opportunity at a very low cost.
- Worked with CCDIT department to integrate with Inspections regarding the issuance of building permits, electrical permits, plumbing permits and sign permits. Through technology we will be notified and have the capability to view permits as they are issued. This will eliminate a great deal of paper passing.
- Completed our Department Video with Channel 7. This will be used as an educational tool for the public.
- The Department is continuously updating our Standard Operating Procedures Manual.
- For 2010 our Statements of Personal Property were printed internally. This consolidates the state forms with the mailing labels making the process faster, cheaper and more efficient.

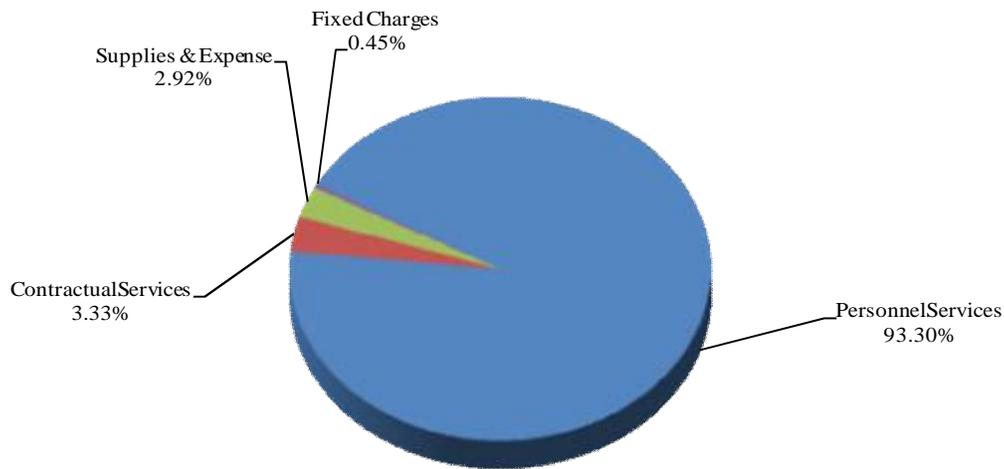
### 2011 GOALS AND OBJECTIVES:

- We will begin the special projects which are necessary as we prepare for a "City-Wide Revaluation" for 2012. We have estimated a minimum of two years of preparation are needed to statutorily meet the requirements of a "City-Wide Revaluation."
- Have our two Assessor II state certified residential appraisers move into Commercial/Residential Appraiser positions giving not only the opportunity to perform a higher level of work but to also be compensated. As I now have 30 years with the City and can retire at any time, the capability for the residential appraisers to work in ALL aspects of assessing prepares them to move up and possibly assume my position as City Assessor. This will also eliminate any lapses of service for the taxpayers by having someone prepared and qualified to perform the work.
- Continue to work with CCITC to consolidate our LRS & CAMA system to eliminate double entry which is time consuming and error prone. The savings factor is not only the time it takes to perform the double entry, but also the elimination of error which could occur in the process. Error free information is our goal as this information is used by everyone in the City.
- Complete our 2011 Assessment Roll; hold the statutorily-required Open Book Period and Board of Review Sessions within the state-mandated time frames.
- Continue contracting with our retirees to assist with the increased workload in a continuing-to-narrow time frame.

2011 Goals Continued...

- As we have a relatively young staff, the continuation of our educational and training pursuits is recommended to remain on the cutting edge in the assessment profession. Knowledge is power.
- Explore the use of “Tablets” for appraisers when they are in the field. The ability to complete paperwork while out in the field will save time in the office for the appraiser, allow more information to be available to the taxpayer while viewing their property, and cut back on the reliance of shuffling paper to make a change.
- Send our newest appraisers to some in-state educational opportunities.
- For eight years we have been able to forestall any reinstatement of the Residential Property Appraiser position we lost within the department in 2001 restructuring. We are not requesting permission to reinstate a Residential Appraiser position because of budget concerns, but we are requesting a re-class of our two Residential Appraisers to Residential/Commercial Appraisers for the following reasons: 1) Growth of the City, 2) Increasing need to meet public scrutiny, 3) Need to develop the highest quality values ensuring City taxpayers will be treated fair and equitably and only pay their fair share, 4) Need to maintain the statutory required levels of assessments.

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 519,406	\$ 521,262	\$ 528,130	\$ 573,543	\$ 573,543
Contractual Services	14,786	8,513	21,142	20,475	20,475
Supplies & Expense	21,909	28,126	16,122	17,924	17,924
Fixed Charges	-	-	2,800	2,800	2,800
<b>Total Expenses</b>	<b>\$ 556,101</b>	<b>\$ 557,901</b>	<b>\$ 568,194</b>	<b>\$ 614,742</b>	<b>\$ 614,742</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The budget provides for existing employees and for two part-time seasonal employees that have provided services to the City seasonally since they retired from full time employment. The change in Contractual Services represents the City’s payment to the Department of Revenue for manufacturing assessment services. This relatively new fee was previously recorded in the Common Council budget.

**DEPARTMENT STATISTICS:**

For the 2010 Assessment Year, there were 16,950 total parcels: 13,406 Residential Properties, 1,273 Commercial Properties, 14 Agricultural Properties, 1 Agricultural Forest Properties, 11 Productive Forest, 7 Other Properties, 3 Managed Forest Property, 558 Exempt Properties, 91 Manufacturing Properties, 67 Manufacturing Personal Property Accounts and 1,519 Personal Property Accounts.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$614,742	\$56,841	10.19%
2010	\$557,901	\$25,231	4.74%
2009	\$532,670	\$16,425	3.18%
2008	\$516,245	\$19,378	3.90%
2007	\$496,867	\$10,028	2.06%
2006	\$486,839	\$27,663	6.02%
2005	\$459,176	\$24,282	5.58%
2004	\$434,894	\$28,540	7.02%
2003	\$406,354	\$18,963	4.90%
2002	\$387,391	(\$55,174)	-12.47%
2001	\$442,565	\$9,457	2.18%
2000	\$433,108	\$15,917	3.82%
1999	\$417,191	\$13,530	3.35%
1998	\$403,661	\$20,472	5.34%
1997	\$383,189	(\$8,411)	-2.15%

# HUMAN RESOURCES

## MISSION:

To serve the City by focusing efforts on the City's most valuable asset, its employees. This is done through recruitment, hiring, and retention of a diverse, qualified workforce by providing technical advice, training, guidance and development, conflict resolution, employee benefits administration, performance appraisal and employee compensation, all within the boundaries of federal, state, and local mandates.

## DEPARTMENTAL RESPONSIBILITIES:

The Human Resources Department is responsible for developing and managing a comprehensive human resource program for the City of Wausau. General areas of responsibility include recruitment and selection, compensation and benefits, administration of employee medical compliance, personnel file maintenance, conflict resolution, collective bargaining, training, policy administration, worker's compensation and performance evaluation. In addition to developing the non-represented personnel handbook, the department negotiates and manages five collective bargaining agreements including contract administration and grievance handling, overall guidelines for policies and procedures, and fringe benefit, wage and salary administration for 315 regular employees and approximately 40 non regular employees.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

FTE's	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Non-union	2.00	2.00	2.00	2.00	2.50	2.50	2.00	2.00	2.00	2.00
TOTAL	2.00	2.00	2.00	2.00	2.50	2.50	2.00	2.00	2.00	2.00

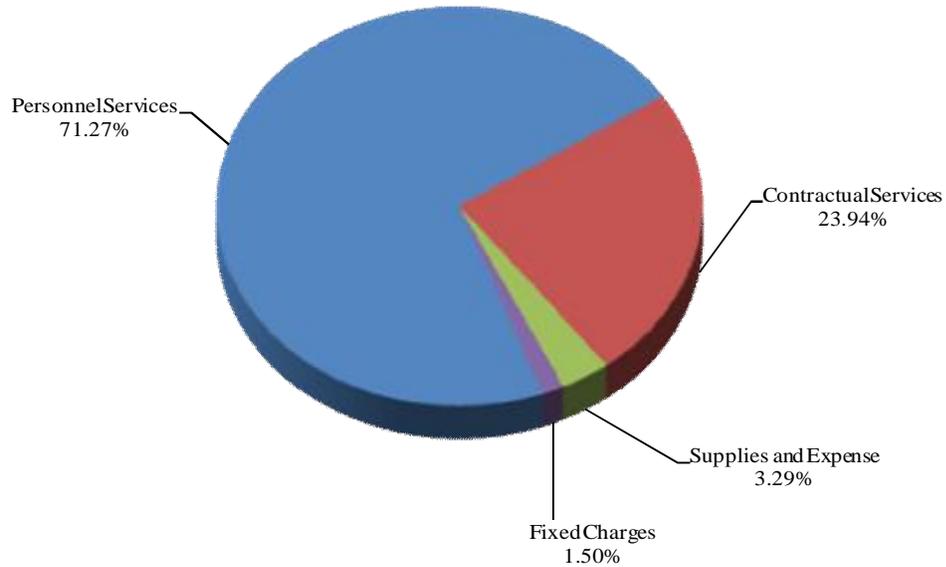
### 2010 ACCOMPLISHMENTS:

- Facilitated union negotiations to achieve ratified labor contracts.
- Administered numerous recruitments to fill vacated positions, including the processing of all associated materials, and completion of hiring procedures for regular employees, temporary-seasonal employees, and current employee job transfers, per specific labor contracts.
- Managed and facilitated the settlement of several union grievances and/or union arbitrations.
- Processed many diverse work related injuries for administration of Worker's Compensation claims, and evaluated numerous Family Medical Leave requests to comply with state and federal laws.
- Initiated and arranged various educational and training sessions, including managerial guidance and anti-harassment education.
- Assisted in the implementation of a City Insurance Committee.
- Assisted in the process to achieve across-the-board wage increase deferral from five bargaining units.
- Maintained a high level of Human Resources services in the absence of a Director and throughout departmental organizational uncertainties.

### 2011 GOALS AND OBJECTIVES:

- Switch from a manual recruitment process to a fully automated method of recruitment and administration of interview, selection, and candidate response: Users will be trained in this new, more efficient system, reducing the time necessary to process written materials and streamlining information flow to City Departments. This method will also conform to the City's dedication to incorporate eco-friendly practices in the reduction of paper waste.
- Formulate strategy which assures the best outcome for the City and the Unions while maintaining positive relationships between management and employees to encourage teamwork and an environment of cooperation and mutual respect.
- Continue effective negotiations and interactions with outside vendors in regard to cost and maintenance of employee benefits and services.
- Evaluate and assess all existing job descriptions for clarity and relevance of duties, requirements, and responsibilities, and affect other changes as necessary.
- Update and refine policies and procedures that pertain to State and Federal mandates.
- Actively participate in the pursuit of organizational economies of scale through cross-training and the encouragement of duality.
- Maintain positive educational opportunities for employees to promote healthy life and work styles, including the administration of EAP services.
- Continue to educate managers on present and emerging employment laws and practices, and provide relevant training to accomplish administrative uniformity.
- Continue to provide a positive, convenient, and welcoming environment for employees to access information, ask questions, address issues, and present concerns.

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 164,406	\$ 164,774	\$ 155,316	\$ 201,238	\$ 201,238
Contractual Services	40,483	94,600	46,000	67,600	67,600
Supplies and Expense	15,810	13,770	6,815	9,275	9,275
Fixed Charges	3,720	3,600	3,745	4,245	4,245
<b>Total Expenses</b>	<b>\$ 224,419</b>	<b>\$ 276,744</b>	<b>\$ 211,876</b>	<b>\$ 282,358</b>	<b>\$ 282,358</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 Budget provides funding for existing positions along with provisions for a combination of employee and outsourcing services.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$282,358	\$5,614	2.03%
2010	\$276,744	\$54,459	24.50%
2009	\$222,285	(\$42,225)	-15.96%
2008	\$264,510	\$18,133	7.36%
2007	\$246,377	\$42,950	21.11%
2006	\$203,427	(\$3,490)	-1.69%
2005	\$206,917	(\$8,686)	-4.03%
2004	\$215,603	(\$4,636)	-2.11%
2003	\$220,239	\$6,667	3.12%
2002	\$213,572	\$6,584	3.18%
2001	\$206,988	(\$98,378)	-32.22%
2000	\$305,366	\$12,200	4.16%
1999	\$293,166	\$13,968	5.00%
1998	\$279,198	\$17,309	6.61%
1997	\$261,889	(\$1,162)	-0.44%

# CITY ATTORNEY

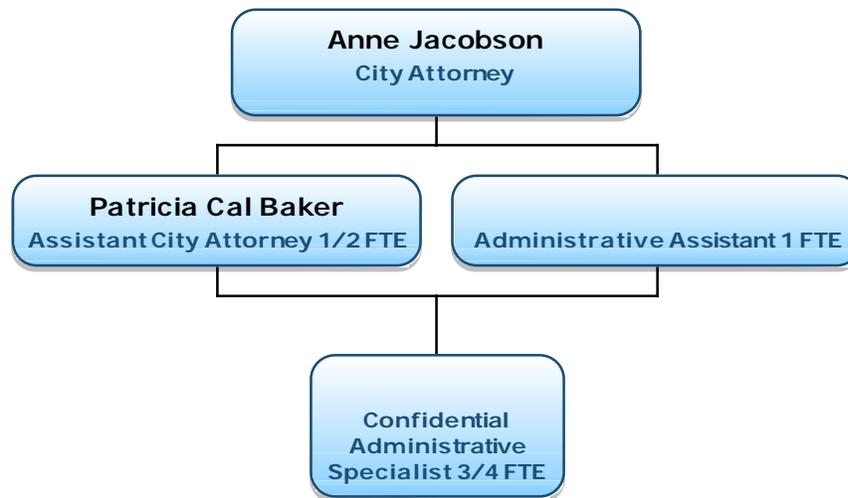
**MISSION:**

To continue to provide quality, understandable legal representation to City employees, elected officials, committees, commissions and boards.

**DEPARTMENTAL RESPONSIBILITIES:**

The City Attorney office provides legal advice and counsel to the Mayor, City Council, Department Heads, and various City boards and commissions. Legal Affairs staff is responsible for all necessary legal work for the City including but not limited to land acquisitions, drafting and reviewing of contracts, annexations, alley and street vacations or abandonments, collection of past due rents, invoices and accounts, prosecution of City traffic violations, and prosecution with regard to City’s inspection, zoning, and other general ordinances. The department coordinates the defense of claims and suits against the City. It prepares ordinances and resolutions, analyzes new planned programs and systems for legal implications, viability, problems, etc. The City Attorney is also a member of the Board of Public Works and Insurance Claims Committee.

**ORGANIZATIONAL STRUCTURE:**



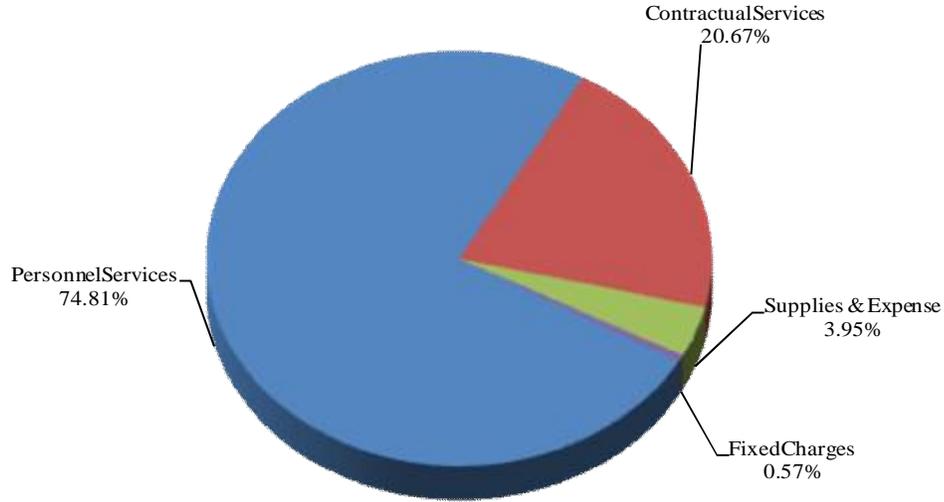
**STAFFING LEVELS:**

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-union	3.25	3.25	2.00	4.00	4.00	3.75	3.75	3.75	3.75	3.75
<b>TOTAL</b>	<b>3.25</b>	<b>3.25</b>	<b>2.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>

**2011 GOALS AND OBJECTIVES:**

- Continue to fulfill departmental responsibilities.

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 207,435	\$ 283,682	\$ 277,664	\$ 284,389	\$ 284,389
Contractual Services	28,422	79,600	54,400	79,400	79,400
Supplies & Expense	10,926	13,965	14,874	15,175	15,175
Fixed Charges	1,715	1,670	2,195	2,195	2,195
<b>Total Expenses</b>	<b>\$ 248,498</b>	<b>\$ 378,917</b>	<b>\$ 349,133</b>	<b>\$ 381,159</b>	<b>\$ 381,159</b>
Fines/forfeitures	\$ 16	\$ -	\$ -	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ 16</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The budget provides for existing employees and related fringe benefits. No significant changes are proposed.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$381,159	\$2,242	0.59%
2010	\$378,917	(\$17,080)	-4.31%
2009	\$395,997	(\$9,305)	-2.30%
2008	\$405,302	\$44,798	12.43%
2007	\$360,504	\$13,565	3.91%
2006	\$346,939	\$25,304	7.87%
2005	\$321,635	\$0	0.00%
2004	\$321,635	\$9,364	3.00%
2003	\$312,271	\$10,471	3.47%
2002	\$301,800	\$21,758	7.77%
2001	\$280,042	\$10,762	4.00%
2000	\$269,280	\$15,311	6.03%
1999	\$253,969	\$9,209	3.76%
1998	\$244,760	\$20,934	9.35%
1997	\$223,826	\$7,192	3.32%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$0	\$0	0.00%
2010	\$0	\$0	0.00%
2009	\$0	(\$600)	-100.00%
2008	\$600	\$0	0.00%
2007	\$600	\$0	0.00%
2006	\$600	(\$600)	-50.00%
2005	\$1,200	\$0	0.00%
2004	\$1,200	\$600	100.00%
2003	\$600	(\$600)	-50.00%
2002	\$1,200	\$700	140.00%
2001	\$500	\$0	0.00%
2000	\$500	(\$500)	-50.00%
1999	\$1,000	\$0	0.00%
1998	\$1,000	(\$200)	-16.67%
1997	\$1,200	\$600	100.00%

# MUNICIPAL COURT

## MISSION:

To adjudicate ordinance and traffic violation cases impartially and ensure the legal rights of individuals are safeguarded while the public interest is protected.

## DEPARTMENTAL RESPONSIBILITIES:

Municipal Court processes City traffic and ordinance violations. The department maintains all records via the computer system, submits conviction reports to the motor vehicle department, and monitors both past and present fines due. Driver's license suspensions and registration suspensions and tax intercepts are made from this office for fines not paid. Municipal Court is solely responsible for the state report which is a breakdown of all money collected monthly by the City. The court oversees the peer court program for juvenile violators.

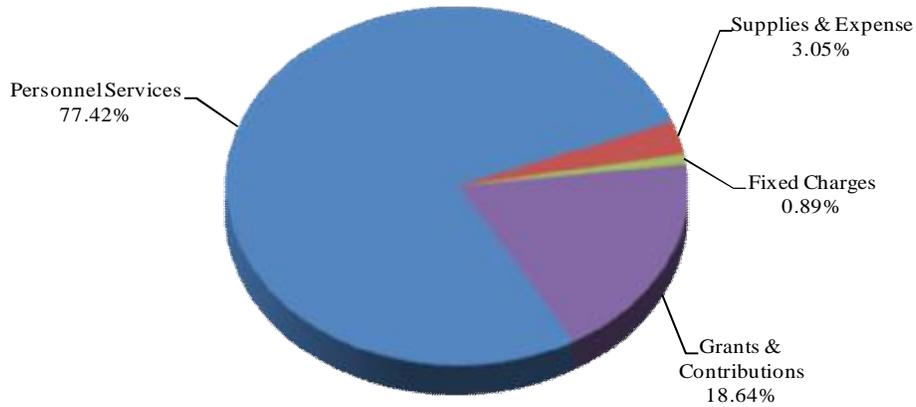
## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Elected (PT)	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
TOTAL	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50	1.50

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 90,791	\$ 92,669	\$ 92,669	\$ 95,545	\$ 95,545
Supplies & Expense	3,946	3,767	3,945	3,767	3,767
Fixed Charges	1,090	1,093	1,090	1,093	1,093
Grants & Contributions	23,000	23,000	23,000	23,000	23,000
Capital Outlay	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 118,827</b>	<b>\$ 120,529</b>	<b>\$ 120,704</b>	<b>\$ 123,405</b>	<b>\$ 123,405</b>
Fines/Forfeitures	\$ 320,953	\$ 305,000	\$ 305,000	\$ 310,000	\$ 310,000
Miscellaneous		500	500	500	500
<b>Total Revenues</b>	<b>\$ 320,953</b>	<b>\$ 305,500</b>	<b>\$ 305,500</b>	<b>\$ 310,500</b>	<b>\$ 310,500</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The only budget change from the prior year represents inflationary salary and fringe increases. Revenue projections provide a slight increase from 2010.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$123,405	\$2,876	2.39%
2010	\$120,529	\$1,098	0.92%
2009	\$119,431	\$3,527	3.04%
2008	\$115,904	(\$3,602)	-3.01%
2007	\$119,506	\$6,487	5.74%
2006	\$113,019	\$10,406	10.14%
2005	\$102,613	\$16,380	19.00%
2004	\$86,233	\$3,386	4.09%
2003	\$82,847	\$9,321	12.68%
2002	\$73,526	\$3,767	5.40%
2001	\$69,759	\$2,062	3.05%
2000	\$67,697	\$861	1.29%
1999	\$66,836	\$2,625	4.09%
1998	\$64,211	\$29	0.05%
1997	\$64,182	\$4,965	8.38%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$310,500	\$5,000	1.64%
2010	\$305,500	\$0	0.00%
2009	\$305,500	\$0	0.00%
2008	\$305,500	\$0	0.00%
2007	\$305,500	\$0	0.00%
2006	\$305,500	(\$185,000)	-37.72%
2005	\$490,500	\$15,000	3.16%
2004	\$475,500	\$0	0.00%
2003	\$475,500	\$22,000	4.85%
2002	\$453,500	\$31,000	7.34%
2001	\$422,500	(\$8,000)	-1.86%
2000	\$430,500	(\$33,000)	-7.12%
1999	\$463,500	\$10,000	2.21%
1998	\$453,500	\$14,200	3.23%
1997	\$439,300	\$9,900	2.31%

# INSPECTIONS AND ZONING DEPARTMENT

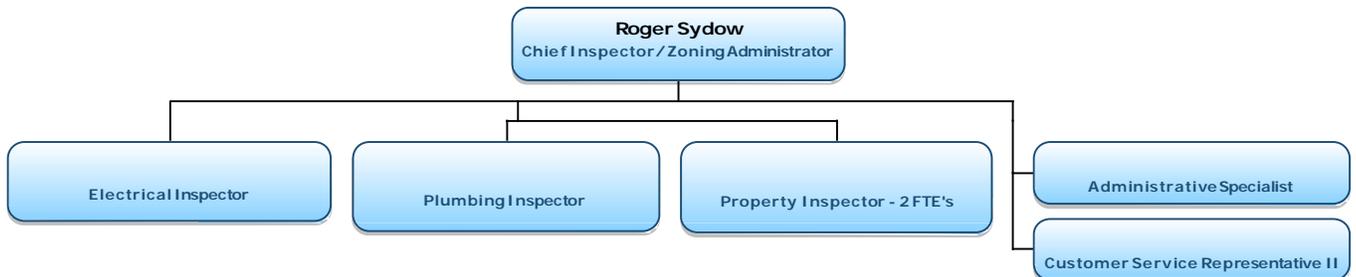
## MISSION:

To provide effective, efficient, and fair enforcement of City and State zoning, building, housing, plumbing, electrical and mechanical codes.

## DEPARTMENTAL RESPONSIBILITIES:

It is the responsibility of the Inspections and Zoning Department to furnish information to citizens and private developers with respect to the City's zoning, flood plain and wetland ordinances, and review all construction projects and land use changes/proposals to ensure compliance with same. Other duties include providing inspection services and direction for construction of all new residential, commercial, and industrial buildings within the City, including additions or alterations thereto, maintaining a safe and healthy living environment, and ensuring compliance with city and state codes and ordinances. The Department also conducts inspections of existing housing and exterior yards of properties within the City.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

FTE's	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	5.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Non-union	1.00	4.00	5.00	5.00	6.00	7.00	7.00	7.00	7.00	7.00
TOTAL	6.00	10.00	11.00	11.00	12.00	13.00	13.00	13.00	13.00	13.00

## INSPECTIONS AND ZONING DEPARTMENT

### 2010 ACCOMPLISHMENTS:

The Department of Inspections and Zoning started off the year with efforts to have the inspectors fully certified. This would allow us to send just one inspector out for small jobs, instead of three, thereby better utilizing staff time. We now have two fully-certified inspectors, and by the end of the year we should have three. Our goal is to have all building system inspectors fully certified.

With the December 2009 retirement of our Electrical Inspector and Systems Supervisor, the responsibility and supervision of the Electrical Crew has been moved to the Department of Public Works. We are transferring all electrical systems budgetary items to that department as we go along and they are able to assimilate it into their operation; we hope to be completed by year end. We will continue to use two members of the crew for electrical inspections until such time as we are able to hire a new Electrical Inspector.

For the last three years we have been working to have the department fully computerized. The complaint tracking program is now up and running. Our permitting program has finally come to fruition and we hope to have the bugs out by year end. The Electrical Crew, now under DPW, is fully under the Cayenta System.

Staff is also fully engaged in modifying housing enforcement procedures and codes. We sent out our first mailing for registered agents in February, with over 2,000 responses. We will be mailing a more refined notice early next year. We have participated in three public hearings on proposed housing code changes and are meeting with a Committee to address concerns brought out by the public hearings.

### 2011 GOALS AND OBJECTIVES:

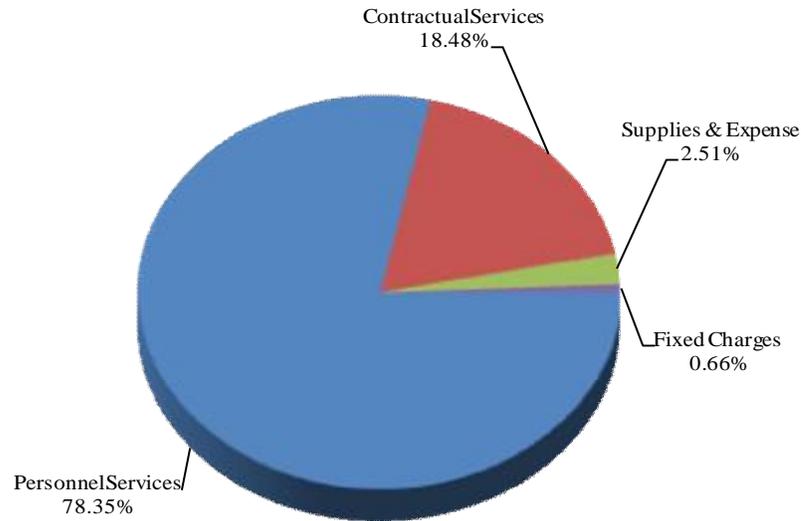
For 2011, we will be faced with two possible retirements and are in the process of handling these issues. We plan on fully utilizing our new computer permit program for permitting and inspections to fully utilize our limited staff. We will continue to work on housing code and enforcement modifications.

### DEPARTMENT RESULTS AND STATISTICS:

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<b>Building Permits Issued</b>											
<b>Residential</b>	600	646	766	750	847	925	937	859	933	851	829
<b>Non-Residential</b>	142	156	231	179	174	170	156	155	176	156	175
<b>Total Construction Value (\$000)</b>											
<b>Residential</b>	10,953	25,530	31,732	24,397	35,131	33,325	28,892	17,875	17,095	18,931	17,366
<b>Non-Residential</b>	21,018	16,411	99,352	45,361	61,077	42,204	54,964	70,794	46,091	57,832	34,825

## INSPECTIONS AND ZONING DEPARTMENT

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 877,098	\$ 830,494	\$ 475,566	\$ 545,509	\$ 545,509
Contractual Services	785,719	814,957	814,117	128,687	128,687
Supplies & Expense	54,553	68,850	74,220	17,500	17,500
Fixed Charges	1,715	1,500	4,500	4,600	4,600
Building Materials	-	200	200	-	-
Capital Outlay	495	-	-	-	-
<b>Total Expenses</b>	<b>\$ 1,719,580</b>	<b>\$ 1,716,001</b>	<b>\$ 1,368,603</b>	<b>\$ 696,296</b>	<b>\$ 696,296</b>
Licenses/Permits	\$ 172,445	\$ 146,967	\$ 157,465	\$ 147,325	\$ 147,325
Public Charges	18,055	16,530	10,300	10,330	10,330
Intergvtl Charges	280	400	320	300	300
Miscellaneous	5,804	4,500	950	500	500
<b>Total Revenues</b>	<b>\$ 196,584</b>	<b>\$ 168,397</b>	<b>\$ 169,035</b>	<b>\$ 158,455</b>	<b>\$ 158,455</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The 2011 budget reflects the move of the electrical division to the public works department. Permit revenues have been reduced to reflect the current economic conditions.

## INSPECTIONS AND ZONING DEPARTMENT

### BUDGETARY HISTORY:

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$696,296	(\$1,019,705)	-59.42%
2010	\$1,716,001	(\$63,814)	-3.59%
2009	\$1,779,815	\$59,554	3.46%
2008	\$1,720,261	(\$66,751)	-3.74%
2007	\$1,787,012	\$105,857	6.30%
2006	\$1,681,155	\$74,968	4.67%
2005	\$1,606,187	\$24,375	1.54%
2004	\$1,581,812	\$83,360	5.56%
2003	\$1,498,452	\$55,106	3.82%
2002	\$1,443,346	\$81,191	5.96%
2001	\$1,362,155	\$30,384	2.28%
2000	\$1,331,771	\$46,974	3.66%
1999	\$1,284,797	\$37,977	3.05%
1998	\$1,246,820	\$41,465	3.44%
1997	\$1,205,355	\$98,751	8.92%

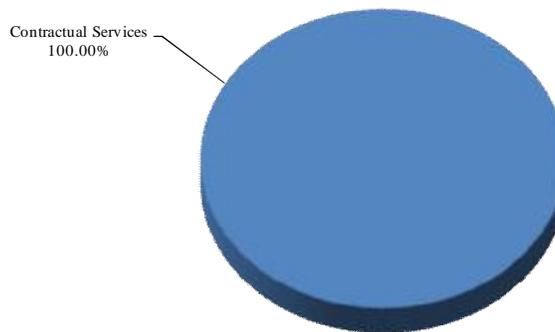
YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$158,455	(\$9,942)	-5.90%
2010	\$168,397	(\$62,375)	-27.03%
2009	\$230,772	(\$30,000)	-11.50%
2008	\$260,772	\$4,192	1.63%
2007	\$256,580	\$6,345	2.54%
2006	\$250,235	\$9,160	3.80%
2005	\$241,075	\$46,585	23.95%
2004	\$194,490	\$12,070	6.62%
2003	\$182,420	\$12,820	7.56%
2002	\$169,600	\$17,525	11.52%
2001	\$152,075	\$19,055	14.33%
2000	\$133,020	\$11,175	9.17%
1999	\$121,845	(\$8,005)	-6.17%
1998	\$129,850	\$13,795	11.89%
1997	\$116,055	\$2,945	2.60%

# REFUSE COLLECTION

## RESPONSIBILITIES:

This organization includes all the charges for weekly curbside garbage collection of all residential units within the City, and refuse collection at City facilities and the University of Wisconsin Campus. Related recycling costs are accounted for in a special revenue fund.

## BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$1,231,779	\$1,168,000	\$1,168,000	\$1,258,870	\$1,258,870
<b>Total Expenses</b>	<b>\$ 1,231,779</b>	<b>\$ 1,168,000</b>	<b>\$ 1,168,000</b>	<b>\$ 1,258,870</b>	<b>\$ 1,258,870</b>

## BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The 2011 budget reflects the second year of the five year contract the City of Wausau signed with Veolia ES Solid Waste Midwest, LLC. The contract provides for fixed inflationary increases each year along with provisions for additional increases if fuel prices or landfill taxes increase above certain standards.

	REFUSE		RECYCLING		GRAND TOTAL	
	Rate Per		Rate Per		Rate Per	
	Household	Total	Household	Total	Household	Total
2010	\$5.80	\$1,148,678	\$1.70	\$336,682	\$7.50	\$1,485,360
2012	\$6.25	\$1,237,800	\$1.80	\$356,486	\$8.05	\$1,594,286
2013	\$6.60	\$1,307,117	\$1.90	\$376,291	\$8.50	\$1,683,408
2014	\$6.75	\$1,336,824	\$2.00	\$396,096	\$8.75	\$1,732,920

**REFUSE COLLECTION**

**BUDGETARY HISTORY:**

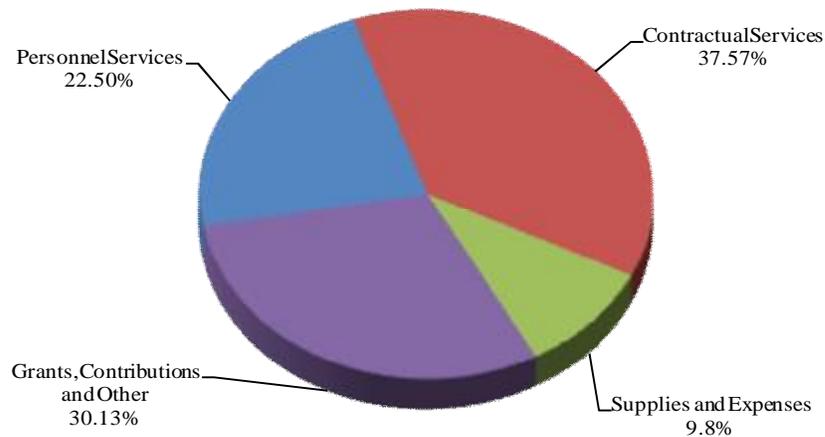
YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,258,870	\$90,870	7.78%
2010	\$1,168,000	(\$44,500)	-3.67%
2009	\$1,212,500	\$41,000	3.50%
2008	\$1,171,500	\$81,500	7.48%
2007	\$1,090,000	\$0	0.00%
2006	\$1,090,000	\$42,000	4.01%
2005	\$1,048,000	\$42,000	4.18%
2004	\$1,006,000	\$15,000	1.51%
2003	\$991,000	\$31,000	3.23%
2002	\$960,000	\$32,400	3.49%
2001	\$927,600	(\$63,400)	-6.40%
2000	\$991,000	(\$100,000)	-9.17%
1999	\$1,091,000	(\$245,000)	-18.34%
1998	\$1,336,000	\$41,000	3.17%
1997	\$1,295,000	\$21,200	1.66%

# UNCLASSIFIED

## RESPONSIBILITIES:

This organization is responsible for prior pension costs associated with retired police and fire employees covered by a City administered pension plan prior to consolidation with the Wisconsin Retirement System. Provisions for bad debts, claims and other write offs are included in this budget area. During the 2010 budget meetings, City promotion activities and environmental charges were removed from the council budget and transferred to the unclassified budget. Promotional activity includes “Welcome Home to Wausau” merchandise, dues to organizations such as the Alliance of Cities and League of Municipalities, city functions and contractual services. Finally, other efforts such as Mayor’s Youth Action Council and Minority Affairs are accounted for in this area.

## BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$41,940	\$75,000	\$57,500	\$57,500	\$57,500
Contractual Services	-	101,000	96,000	96,000	96,000
Supplies and Expenses	7,400	25,050	24,295	25,050	25,050
Grants, Contributions and Other	170,806	142,000	74,795	77,000	77,000
<b>Total Expenses</b>	<b>\$ 220,146</b>	<b>\$ 343,050</b>	<b>\$ 252,590</b>	<b>\$ 255,550</b>	<b>\$ 255,550</b>

## BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

Personnel Services decreased to reflect expected retirement contributions. Contractual services declined to reflect historic activity. Grants and Contributions declined to reflect the Marathon County's changes to the Minority Affairs program, and reductions to bad debt expense.

### BUDGETARY HISTORY:

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$255,550	(\$87,450)	-25.50%
2010	\$343,000	\$232,950	211.68%
2009	\$110,050	(\$80,608)	-42.28%
2008	\$190,658	\$24,608	14.82%
2007	\$166,050	(\$31,940)	-16.13%
2006	\$197,990	\$15,400	8.43%
2005	\$182,590	\$19,990	12.29%
2004	\$162,600	\$1,750	1.09%
2003	\$160,850	(\$7,900)	-4.68%
2002	\$168,750	\$23,750	16.38%
2001	\$145,000	(\$6,900)	-4.54%
2000	\$151,900	(\$455)	-0.30%
1999	\$152,355	(\$24,547)	-13.88%
1998	\$176,902	\$0	0.00%
1997	\$176,902	(\$133,100)	-42.94%

# POLICE DEPARTMENT

## MISSION:

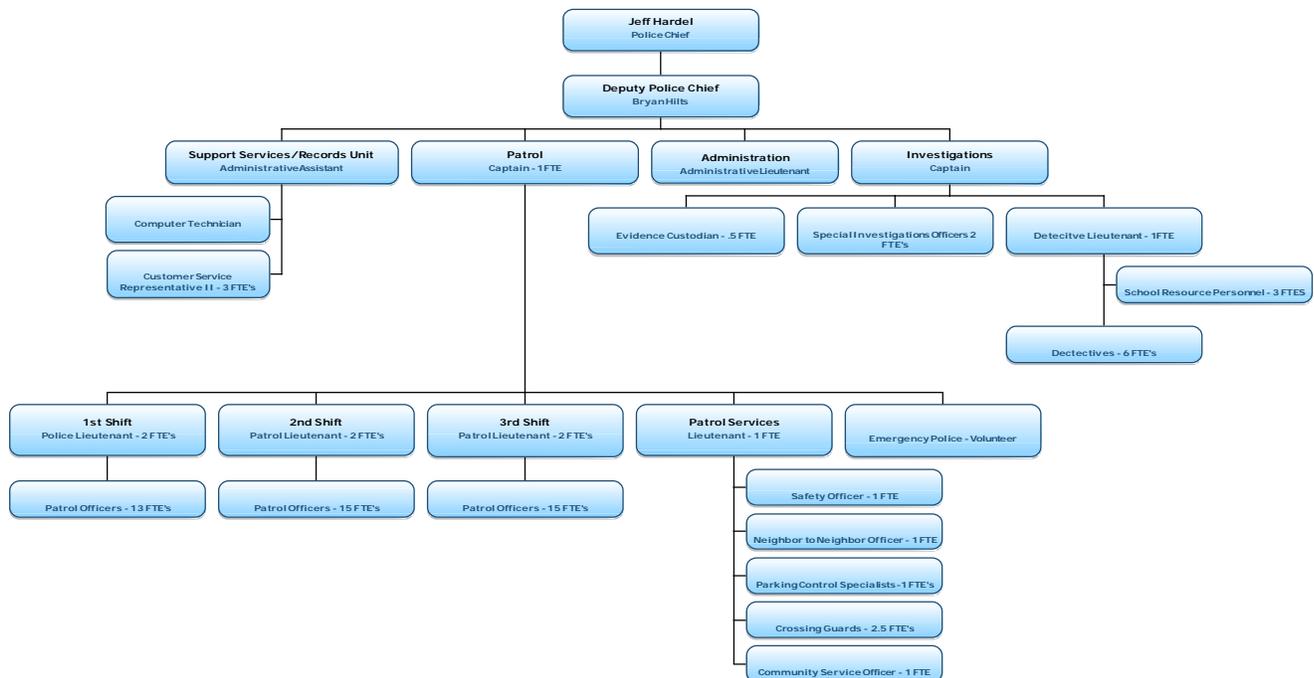
To enhance quality of life, foster peace and identify and resolve neighborhood problems within the City of Wausau through dedication to a continuing partnership with the community, to be accomplished through the empowerment of both police officers and citizens. The Wausau Police Department strives to deliver the police services the citizens want, rather than what it thinks citizens need.

## DEPARTMENTAL RESPONSIBILITIES:

The Wausau Police Department has established the following goals in an effort to provide the highest quality and best community service that it can offer:

- To focus department resources toward a pro-active approach to the prevention of criminal activity within the City, in addition to detection, apprehension and prosecution of criminal offenders.
- To implement community policing & problem-solving strategies and foster constituent participation and partnership to combat criminal activity. By working with neighborhoods, business leaders, schools, and other government agencies, the Department will actively pursue remedies to their concerns.
- To effectively and efficiently facilitate the safe movement of vehicles, pedestrians, and bicycles on city streets in order to reduce vehicle accidents through education, awareness, and selective enforcement programs designed to increase safety.
- To work with City officials in developing strategic planning for the city as a whole, and the police department.
- To provide a working environment that promotes employee growth and development, while ensuring high-quality, efficient and cost effective services. The Department will accomplish this through expanded use of active recruitment of applicants, career development, training opportunities and upgraded technology.

## ORGANIZATIONAL STRUCTURE:



**STAFFING LEVELS:**

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	62.50	62.50	66.00	66.00	62.00	61.00	61.00	61.00	62.00	59.00
Non-union	17.75	17.75	17.75	17.75	17.75	17.75	17.75	15.00	14.00	16.00
TOTAL	80.25	80.25	83.75	83.75	79.75	78.75	78.75	76.00	76.00	75.00

**2010 ACCOMPLISHMENTS:**

During 2010, the department has been able to eliminate the back log of data entry for our clerical staff. State and Federal mandated crime reporting has been caught up and is now being kept current. Many other areas of clerical duties have been addressed as a result of extended vacancies/layoffs. The clerical staff has been cross trained to be current with all duties to allow for flexibility in workload and coverage during vacancies.

Management plans have been re-instituted this year. Each supervisor was responsible for submitting a management plan to identify a current or anticipated issue affecting department operations or a community/sector issue that seeks resolution. The plan entailed potential solutions to the issues by identifying a goal and objective to be attained by implementing an action plan. Many of the plans are currently in the process of implementation.

**2011 GOALS AND OBJECTIVES:**

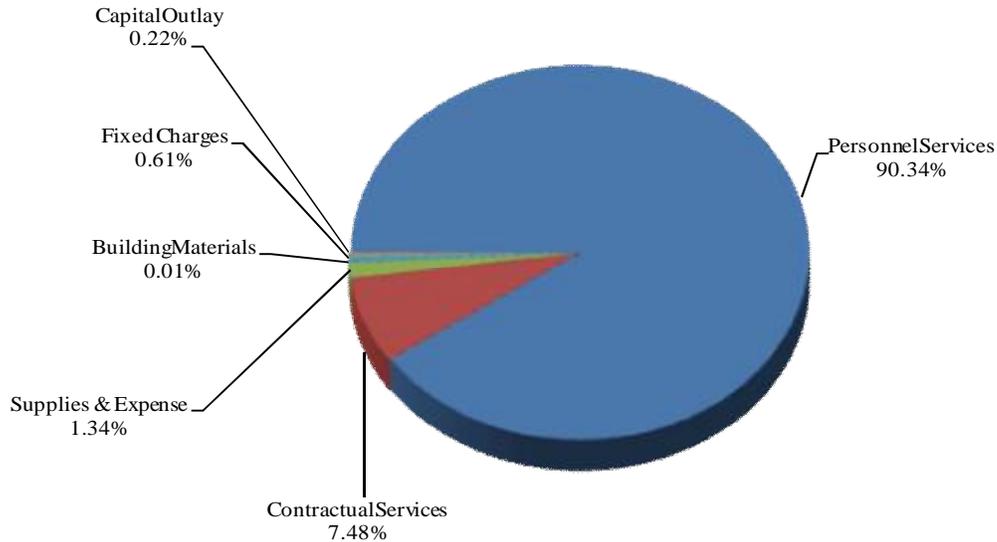
Our administrative staff continues to work on reports that were generated between 2001 and 2006 that need to be scanned into the imaging system. The administrative unit will work closely with other bureaus of the department as well as outside agencies to accomplish a paperless transfer of documentation eliminating paper usage and creating staffing efficiencies.

Establish and implement a partnership with the Department of Corrections to assist in the monitoring of Sex Offense Registrants.

**DEPARTMENT STATISTICS:**

	2009	2008	2007	2006
Officer Responses	51,758	53,741	51,841	50,519
Total Arrests	3,255	3,451	3,389	3,413
Parking Tickets	10,907	12,968	16,435	9,509
Traffic Citations/Warnings	8,162	6,705	5,762	5,718

**BUDGET:**



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 7,088,974	\$ 7,516,930	\$ 7,452,671	\$ 7,787,444	\$ 7,787,444
Contractual Services	701,687	632,300	611,126	644,300	644,300
Supplies & Expense	110,869	111,838	100,153	115,200	115,200
Building Materials	216	800	584	800	800
Fixed Charges	54,332	53,000	53,000	53,000	53,000
Capital Outlay	20,487	20,800	15,328	19,000	19,000
<b>Total Expenses</b>	<b>\$ 7,976,565</b>	<b>\$ 8,335,668</b>	<b>\$ 8,232,862</b>	<b>\$ 8,619,744</b>	<b>\$ 8,619,744</b>
Intergvtl Grants/Aids	\$ 159,825	\$ 133,000	\$ 164,688	\$ 214,000	\$ 214,000
Public Charges	14,811	21,138	17,850	18,000	18,000
Intergvtl Charges	100,668	301,000	294,220	281,000	281,000
Miscellaneous	64,549	50,000	50,100	50,100	50,100
Other Financing Sources	45,000	35,000	35,000	35,000	35,000
<b>Total Revenues</b>	<b>\$ 384,853</b>	<b>\$ 540,138</b>	<b>\$ 561,858</b>	<b>\$ 598,100</b>	<b>\$ 598,100</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The budget provides for no change in personnel. Other budget areas remain unchanged.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$8,619,744	\$311,614	3.75%
2010	\$8,308,130	(\$24,077)	-0.29%
2009	\$8,332,207	\$566,159	7.29%
2008	\$7,766,048	\$492,468	6.77%
2007	\$7,273,580	\$346,119	5.00%
2006	\$6,927,461	\$479,302	7.43%
2005	\$6,448,159	\$227,800	3.66%
2004	\$6,220,359	\$385,214	6.60%
2003	\$5,835,145	\$52,408	0.91%
2002	\$5,782,737	\$311,719	5.70%
2001	\$5,471,018	\$263,424	5.06%
2000	\$5,207,594	\$246,943	4.98%
1999	\$4,960,651	\$230,121	4.87%
1998	\$4,730,530	\$67,126	1.44%
1997	\$4,663,404	\$275,345	6.27%

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$598,100	\$57,962	10.73%
2010	\$540,138	\$186,288	52.65%
2009	\$353,850	\$73,750	26.33%
2008	\$280,100	(\$35,700)	-11.31%
2007	\$315,800	\$72,920	30.02%
2006	\$242,880	(\$25,200)	-9.40%
2005	\$268,080	(\$51,500)	-16.12%
2004	\$319,580	\$71,080	28.60%
2003	\$248,500	\$11,150	4.70%
2002	\$237,350	(\$5,200)	-2.14%
2001	\$242,550	(\$3,008)	-1.23%
2000	\$245,558	\$59,558	32.02%
1999	\$186,000	(\$21,750)	-10.47%
1998	\$207,750	\$17,050	8.94%

# FIRE DEPARTMENT

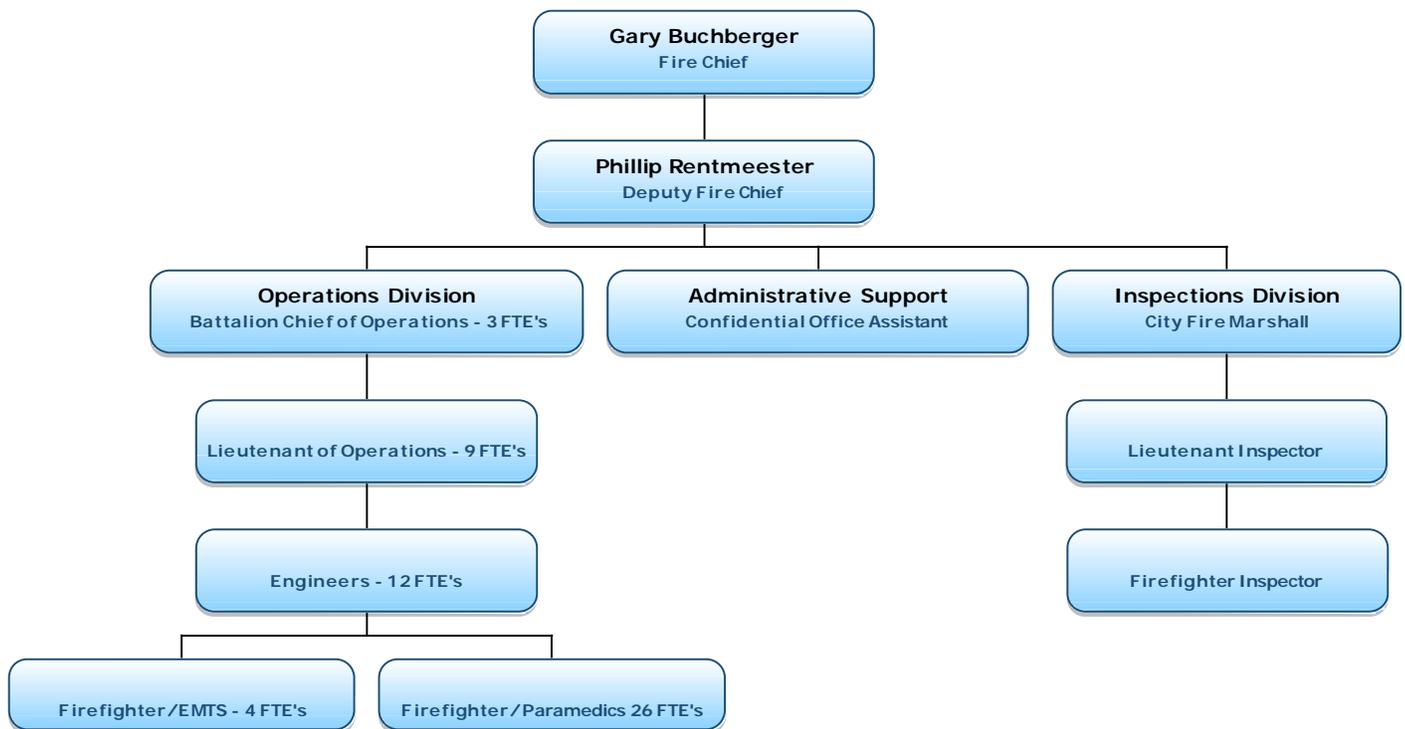
**MISSION:**

To provide rapid, professional fire, rescue and emergency medical services to residents in the City of Wausau and contracted townships.

**DEPARTMENTAL RESPONSIBILITIES:**

This department is responsible for developing, coordinating, planning, implementing and administering all aspects of fire protection and emergency medical services ambulance response within the City of Wausau. These functions include fire administration, emergency medical and ambulance services, fire prevention education and inspections, fire suppression, rescue, training, fire investigation, fire and life safety code enforcement and building/equipment maintenance. The main function of the Fire Department is public safety and providing emergency services.

**ORGANIZATIONAL STRUCTURE:**



**STAFFING LEVELS:**

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	52.00	53.00	52.00	52.00	52.00	53.00	53.00	53.00	53.00	53.00
Non-union	7.00	7.00	7.00	7.00	7.00	7.00	6.00	7.00	8.00	8.00
TOTAL	59.00	60.00	59.00	59.00	59.00	60.00	59.00	60.00	61.00	61.00

**2010 ACCOMPLISHMENTS:**

- Continued to provide rapid, effective, professional response to emergency situations.
- Battalion chiefs and selected drivers completed the Driver/Operator Aerial Certification course.
- All department personnel completed their EMT and paramedic license renewals.
- All department personnel have completed the Firefighter II training course and certification.
- Accomplished 777 training classes translating to 6,337 hours of training involving 3,656 attendees and including instruction in fire, EMS, rescue and terrorism response as well as Hazmat response including department personnel in cooperation with local schools, police and other emergency support agencies.
- Completed 3,951 commercial building inspections, 164 tank inspections and 5 special inspections in 2009 bringing in over \$80,000 in fire insurance revenues into the city. 2010 inspections figures are not yet available.
- Central Fire Station was refurbished to include new flooring, windows, and a new boiler for heating.
- Developed and implemented an Engineer/Driver Operator manual and training certification program to standardize driver/engineer training within the department.
- Continued ambulance and emergency medical service contracts with five surrounding townships and communities with estimated total revenues of over \$138,000.
- Continuing the extension agreement for automatic fire response for Wausau fire personnel to respond to Weston in return for the use of their Aerial Ladder Truck in Wausau.
- Inspection and management personnel completed the fire investigator technician course and certification
- Received a federal grant for radio purchase and installation in conjunction with the federal radio interoperability mandate required by the federal and state government.
- Department revenues collected totaled over \$1,406,368 with \$1,315,349 coming from EMS and ambulance responses and \$91,219 coming from fire responses, burning permits, inspection fees, etc.
- Lt. Rick Shultz received the 2009 Red Cross Real Heroes Award and City Fire Marshall Ron Omernick won the 2009 VFW Americanism Award
- The Wausau Fire Department responded to 4,074 EMS ambulance calls and 1,285 fire calls in 2009.
- The department reached 3,495 children from 17 schools and child care centers with our Fire Prevention and Education Program. The Fire Safety House Program was presented to each 1<sup>st</sup>, 3<sup>rd</sup>, and 5<sup>th</sup> grade classes in the city school system during the 2009-2010 school term.
- The Wausau Fire Department participated in several fund-raising events throughout the year including the MDA Motorcycle Ride for MDA research, a softball game with members of the Green Bay Packers for the American Red Cross, the St. Baldrick Head-Shave fundraiser for cancer research, and the Salvation Army Christmas Bell Ringing fund-raiser campaign.

**2011 GOALS AND OBJECTIVES:**

- Establish a training program involving surrounding communities such as Rib Mountain and Weston to develop better interoperability between departments.
- Continue to develop a pre-planning and building information tracking system that can be completed by fire crews while doing fire prevention/code enforcement inspections. It would aid in pre-planning target hazards noting location, layout, separation, and internal fire protection systems for the purpose of enhancing emergency response capabilities.
- Establish a 40-hour-per-week position within the department to replace the EMS Coordinator program responsible for handling the purchase of medical supplies, training and re-certification for paramedics and quality assurance standards for procedures and guidelines utilized by paramedics in their daily operations.
- Maintain our safety education program for school, residential, and public activities. These programs include bedroom evacuation, telephone programs, fire inspector visits and building and drilling emergency exit plans in the home and schools.
- Updating and training new procedures for mitigating fires and other emergencies in specialized situations such as new high rise buildings (building over seven stories in height) hospitals, and assisted care facilities.
- Continue to train and implement the incident management system (NIMS) to meet and/or maintain federal and state mandated timelines and capabilities.
- Continue functional training and education program with community industries to better respond to fire and rescue emergencies at their specific locations.
- Expand the Fire Safety House Program to include the 2<sup>nd</sup> and 4<sup>th</sup> grade classes of the city school district as it does the 1<sup>st</sup>, 3<sup>rd</sup>, and 5<sup>th</sup> grade classes in the city school system each year.
- Develop and establish a new recruit hiring list and an orientation/training program for newly hired recruits.
- Continue to expand and build on the automatic fire response with Wausau personnel to Weston in return for the use of their Aerial Ladder Truck.

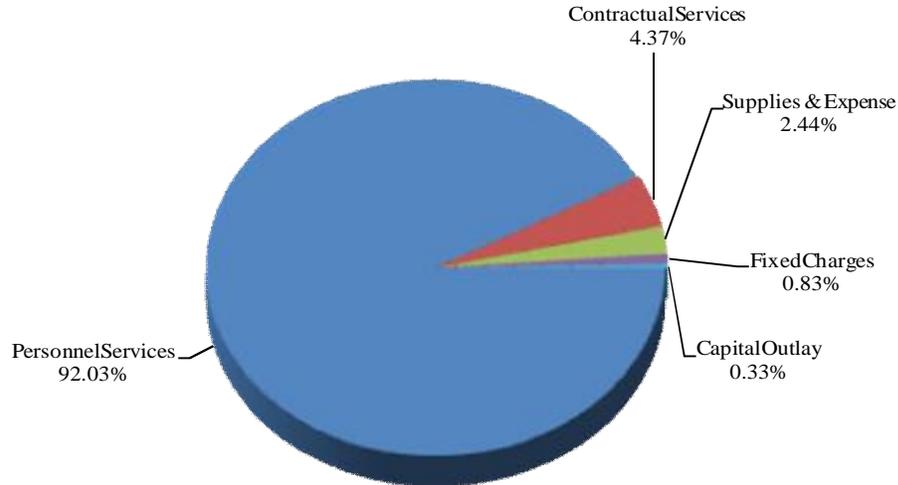
## FIRE DEPARTMENT

- Continue to operate and expand our peer focus group and to improve the working environment in the fire dept.
- Continuing to inform community leaders on the benefits of, and pass fire and building codes within the City that improve fire and life safety such as sprinkler systems in new homes, residential, and commercial building.

### DEPARTMENT STATISTICS:

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Fire Responses	1285	1437	1393	1433	1478	1455	1648	1238	824	820	1311
Emergency Responses	4074	4617	4185	4003	3734	3565	3350	3329	3387	33335	3238
Inspections	3951	3640	4043	4018	4438	3816	4183	3232	3321	3409	3640

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 5,520,362	\$ 5,735,703	\$ 5,656,496	\$ 5,978,283	5,978,283
Contractual Services	235,009	301,651	285,399	283,693	283,693
Supplies & Expense	115,091	157,928	171,321	158,950	158,950
Fixed Charges	50,422	26,528	50,072	53,822	53,822
Capital Outlay	15,689	20,700	20,700	21,300	21,300
<b>Total Expenses</b>	<b>\$ 5,936,573</b>	<b>\$ 6,242,510</b>	<b>\$ 6,183,988</b>	<b>\$ 6,496,048</b>	<b>\$ 6,496,048</b>
Intergvtl Grants/Aid	\$ 80,252	\$ 80,251	\$ 81,670	\$ 81,670	\$ 81,670
Public Charges	1,165,433	1,317,769	1,109,400	1,111,000	1,111,000
Intergvtl Charges	120,836	131,502	121,197	122,500	122,500
Miscellaneous	3,596	-	300	-	-
<b>Total Revenue</b>	<b>\$ 1,370,117</b>	<b>\$ 1,529,522</b>	<b>\$ 1,312,567</b>	<b>\$ 1,315,170</b>	<b>\$ 1,315,170</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 budget represents a status quo from the prior year. Expenses other than personnel services costs are expected to remain unchanged. Revenue is predicted to decrease approximately \$214,000. This reduction reflects decreased ambulance rides and the increased collection problems due to the economy.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$6,496,048	\$253,538	4.06%
2010	\$6,242,510	\$194,669	3.22%
2009	\$6,047,841	\$407,377	7.22%
2008	\$5,640,464	\$96,396	1.74%
2007	\$5,544,068	\$249,315	4.71%
2006	\$5,294,753	\$181,000	3.54%
2005	\$5,113,753	(\$95,755)	-1.84%
2004	\$5,209,508	(\$242,114)	-4.44%
2003	\$5,451,622	\$342,988	6.71%
2002	\$5,108,634	\$234,724	4.82%
2001	\$4,873,910	\$188,071	4.01%
2000	\$4,685,839	\$44,689	0.96%
1999	\$4,641,150	\$311,774	7.20%
1998	\$4,329,376	\$130,313	3.10%
1997	\$4,199,063	\$45,773	1.10%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,315,170	(\$214,352)	-14.01%
2010	\$1,529,522	\$338	0.02%
2009	\$1,529,184	\$311,195	25.55%
2008	\$1,217,989	\$81	0.01%
2007	\$1,217,908	\$33,272	2.81%
2006	\$1,184,636	\$119,238	11.19%
2005	\$1,065,398	\$102,908	10.69%
2004	\$962,490	\$92,490	10.63%
2003	\$870,000	\$93,455	12.04%
2002	\$776,545	(\$66,330)	-7.87%
2001	\$842,875	\$26,641	3.26%
2000	\$816,234	\$7,766	0.96%
1999	\$808,468	\$16,977	2.15%
1998	\$791,491	\$40,843	5.44%
1997	\$750,648	\$2,945	2.60%

# PUBLIC WORKS DEPARTMENT

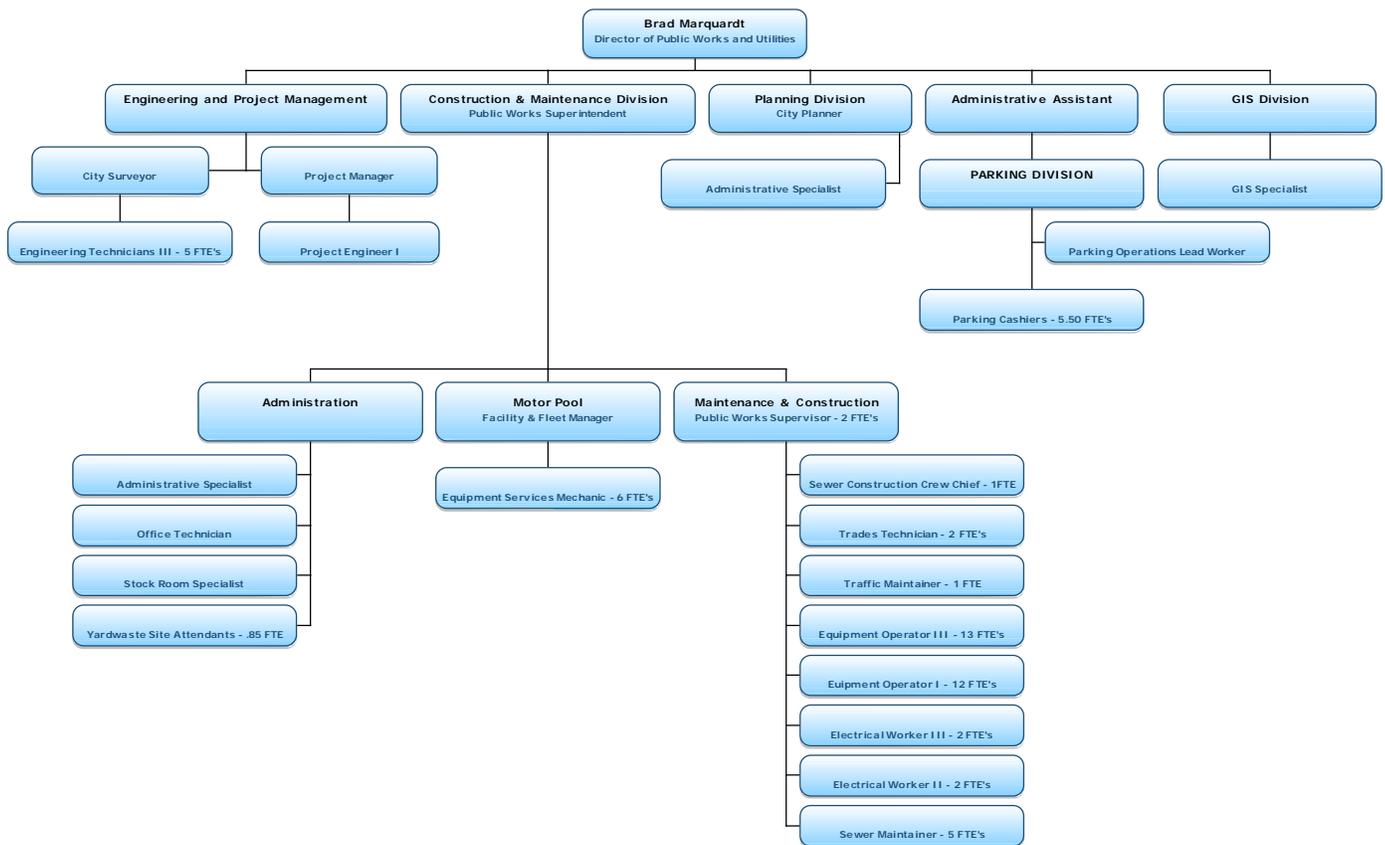
## MISSION:

To effectively and efficiently deliver engineering and project management services, land use planning, GIS-based mapping, parking facility operations, and routine public works services to the citizens of Wausau, and to respond to uncontrollable natural events such as snowstorms, windstorms, or flooding conditions with trained personnel.

## DEPARTMENTAL RESPONSIBILITIES:

This organization is responsible for the overall maintenance of the City's infrastructure including the snow plowing and snow removal, leaf pick-up, street sweeping, weed control, traffic line painting, maintenance of storm sewers, and sidewalks, as well as maintenance of bridges and culverts. Costs associated with recycling activities have been allocated to the Recycling Grant Fund.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

FTEs	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	58.85	53.35	52.00	54.35	53.50	54.50	54.50	54.50	54.50	55.50
Non-union	9.50	10.50	11.50	11.50	10.50	11.50	11.50	11.00	11.00	12.00
<b>TOTAL</b>	<b>68.35</b>	<b>63.85</b>	<b>63.50</b>	<b>65.85</b>	<b>64.00</b>	<b>66.00</b>	<b>66.00</b>	<b>65.50</b>	<b>65.50</b>	<b>67.50</b>

\* 4 electrical technicians and 5 sewer maintenance staff transferred to Public Works Department in 2010

**2010 ACCOMPLISHMENTS:**

**ENGINEERING/PROJECT MANAGEMENT**

- Designed, constructed and administered approximately \$250,000 in sanitary sewer and watermain projects.
- Completed design, construction and administration of \$4.5 million in street improvement projects.
- Continued the design and oversight of design for Thomas Street from 17<sup>th</sup> Avenue to the Wisconsin River.
- Aided DOT with construction administration on the 3<sup>rd</sup> Street and Sherman Street projects.
- Managed and administered approximately \$333,000 in the 2010 sidewalk rehabilitation project.
- Provided staff assistance to the CISM Committee and Parking and Traffic Committee.
- Complied with the Phase 2 Storm Water Permit by updating ordinances, inspecting detention ponds and sampling storm water at outfalls.
- Managed the Illicit Discharge Ordinance.
- Assisted with the development of new subdivisions.
- Inspected weed and snow removal complaints.
- Performed traffic signal observations at various intersections in the City.
- Managed the City storm sewer system which includes piping, outfalls and resident drainage concerns.

**PARKING DIVISION**

- Assisted Parking & Traffic Committee as needed on downtown parking issues.
- Provided more consistent parking enforcement throughout the City.
- Continued to study parking operations and needs in the downtown area.
- Inspected and provided maintenance requests for the four City-owned parking garages.

**GIS DIVISION**

- Collaborative mapping with the Water Utility for their Hurco Valve Exerciser.
- Created a set of maps for the Komen Cure Race.
- Created a set of maps for the Balloon Rally.
- Installed ArcReader for Community Development Specialist.
- Review and purchase of retroreflectometer.
- Modified and updated Fire Department pre-plan maps and NIFR code maps.
- Utilized the services of a GIS intern from UWSP.
- Completed over 160 map requests from the public, City departments and other public agencies.
- Upgraded ArcGIS from 9.1 to 10.
- Completed DOT road certification.
- Completed Boundary Annexation Survey for the Census Bureau.

**PLANNING DIVISION**

- Processed numerous zoning and conditional use petitions/applications through the City Plan Commission and Common Council.
- Developed amendments to Title 23, *Wausau Municipal Code* for Plan Commission consideration.
- Created and presented ordinances and resolutions to the Common Council from the Plan Commission.
- Worked with the Wausau Historic Preservation Commission to designate additional local historic landmarks and to process Certificates of Appropriateness.
- Worked with Fire Department staff to identify and evaluate a new west side fire station site.
- Presented the MPO Bicycle and Pedestrian Plan to various city committees and promoted its adoption by the Common Council.
- Worked with the Department of Military Affairs on relocating the Army National Guard Facilities.
- Processed scores of sign permit applications and submitted them through Plan Commission and Council when necessary.
- Applied for grants and other funding opportunities at the state and federal levels.
- Worked with Marathon County to update its Hazard Mitigation Plan
- Processed many zoning certificates for new single-family home construction.

**2010 ACCOMPLISHMENTS cont.**

**CONSTRUCTION & MAINTENANCE DIVISION**

- Maintained high service levels, including winter maintenance, with limited personnel resources.
- Responded to over 75 grass/weed notices from the Engineering Department.
- Swept over 5,485 lane miles of streets and picked up over 3,293 cubic yards of sand.
- Disposed of 474 tons of large item waste from 3,000 households and over 11 tons of steel recycled from 700 households.
- Over 46,000 visits were made to the yard waste site for brush and grass clipping.
- Used 700 tons of hotmix asphalt and 180 cubic yards of coldmix to fill potholes.
- Set up stages and other items for 17 special events.
- Demolished five housing structures for future redevelopment.
- Brushed several areas around the Municipal Airport.

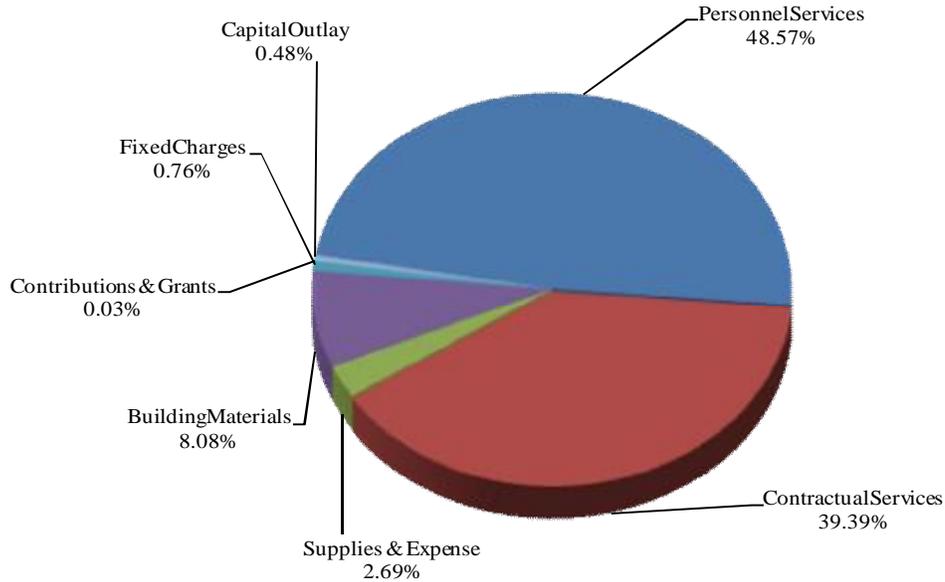
**2011 GOALS AND OBJECTIVES:**

- Continue to develop work standards, goals and objectives and strive for work efficiencies and cost effectiveness, for each division within the Department of Public Works.
- To examine re-organization opportunities due to several vacancies within the department.

**DEPARTMENT STATISTICS:**

	2009	2008	2007	2006
Yardwaste Visits	49,834	46,000	37,000	37,089
Spring Clean Up Waste Removal and Recycling	429	485	622	588
Stormwater Maintenance				
Catch Basins Cleaned	465	460	1,700	600
Catch Basins Reconstructed	71	165	180	134
Miles of Streets Swept	6,304	5,485	6,470	6,127
Yards of Sand Recovered during Sweeping	3,817	6,293	3,530	4,963
Street Maintenance				
Miles of Streets	211	211	211	210
Inches of Snowfall	41	77	54	40
Tons of asphalt applied to potholes	719	701	570	598
Events supported	25	17	24	
Property Maintenance				
Number of weed/grass notices	79	75	83	70
Number of snow removal notices	53	97	110	110
Demolition				
Structures Demolished	17	5	10	6

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 3,911,848	\$ 3,414,256	\$ 3,475,472	\$ 3,984,779	\$ 3,984,779
Contractual Services	2,250,087	2,565,865	2,331,140	3,231,697	3,231,697
Supplies & Expense	127,998	146,244	142,244	220,959	220,959
Building Materials	520,411	633,277	619,930	663,080	663,080
Fixed Charges	55,514	57,870	62,970	62,870	62,870
Contributions & Grants	-	1,800	1,800	1,800	1,800
Capital Outlay	26,807	25,900	25,400	39,200	39,200
<b>Total Expenses</b>	<b>\$ 6,892,665</b>	<b>\$ 6,845,212</b>	<b>\$ 6,658,956</b>	<b>\$ 8,204,385</b>	<b>\$ 8,204,385</b>
Intergvtl Grants/Aids	\$ 2,348,104	\$ 2,458,295	\$ 2,497,962	\$ 2,559,033	\$ 2,559,033
Public Charges	87,544	49,950	43,539	52,900	52,900
Intergvtl Charges	270,332	175,500	146,687	166,200	166,200
Miscellaneous	1,996	250	300	250	250
<b>Total Revenue</b>	<b>\$ 2,707,976</b>	<b>\$ 2,683,995</b>	<b>\$ 2,688,488</b>	<b>\$ 2,778,383</b>	<b>\$ 2,778,383</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 budget reflects the consolidation of sewer maintenance and electrical services to the Department of Public Works. Electrical services includes street lighting and signalization, street decorations, warning sirens and electrical systems within city facilities.

**PUBLIC WORKS DEPARTMENT**

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$8,204,385	\$1,359,173	19.86%
2010	\$6,845,212	\$1,466,617	27.27%
2009	\$5,378,595	\$363,811	7.26%
2008	\$5,014,784	\$217,755	4.54%
2007	\$4,797,029	\$278,076	6.15%
2006	\$4,518,953	\$202,156	4.68%
2005	\$4,316,797	\$32,339	0.76%
2004	\$4,284,458	\$11,578	0.27%
2003	\$4,272,880	(\$32,775)	-0.76%
2002	\$4,305,655	\$35,673	0.84%
2001	\$4,269,982	\$88,093	2.11%
2000	\$4,181,889	\$130,055	3.21%
1999	\$4,051,834	(\$223,712)	-5.23%
1998	\$4,275,546	\$271,812	6.79%
1997	\$4,003,734	\$170,196	4.44%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$2,778,383	\$94,388	3.52%
2010	\$2,683,995	\$144,116	5.67%
2009	\$2,539,879	\$74,517	3.02%
2008	\$2,465,362	(\$54,262)	-2.15%
2007	\$2,519,624	\$125,145	5.23%
2006	\$2,394,479	\$156,920	7.01%
2005	\$2,237,559	\$75,013	3.47%
2004	\$2,162,546	(\$93,147)	-4.13%
2003	\$2,255,693	\$57,625	2.62%
2002	\$2,198,068	(\$66,429)	-2.93%
2001*	\$2,264,497	\$2,134,662	1644.13%
2000	\$129,835	\$2,625	2.06%
1999	\$127,210	\$14,050	12.42%
1998	\$113,160	\$1,220	1.09%
1997	\$111,940	\$45,600	10.38%

\* Prior to 2001 Transportation Aids were reported within the Finance Budget

# WAUSAU DOWNTOWN AIRPORT

## **MISSION:**

To provide the aviation and airport services required by Wausau's residents and businesses. It is the organization's duty to be the gateway to the community and represent the progressive and forward spirit of Wausau's citizens. It is their responsibility to provide an airport in the most fiscally responsible manner possible while promoting aviation safety and encouraging positive growth.

## **RESPONSIBILITIES:**

This organization is responsible for the overall operation of the Wausau Downtown Airport, which includes maintenance of terminal buildings and hangars, maintenance of grounds, runways, beacons, lighting, taxiways, ramp, sidewalks and rent of office and hangar space. The manager must work closely with the FAA to provide a safe airport for aircraft as well as the public. The manager determines the opening and closing of the airport due to field conditions, concentrates on promotional efforts to increase airport revenues, prepares the budget and maintains airport equipment.

## **ORGANIZATIONAL STRUCTURE:**

The City of Wausau has two contracts with Wausau Flying Service. The twenty year Airport Management Contract was executed in 1998 and provides for a monthly management fee along with compensation for snowplowing and mowing hours. The contract provides for a re-evaluation of the management fee every five years. The next re-evaluation will be in 2013. The twenty year Fixed Base Operator Contract was also executed in 1998. This contract outlines the services offered at the airport. The Fixed Base Operator pays rent and a percentage of fuel sales to the City. The financial terms of the Fixed Based Operator will also be re-evaluated in 2013.

## **2010 ACCOMPLISHMENTS:**

- Created WFS/Airport Facebook page and continued Airport website updates ([www.flywausau.com](http://www.flywausau.com)).
- Assisted in organizing successful public relations activities including: the First Boy Scout Camporee/Aviation Merit Badge Program, Wausau Balloon Rally, elementary school programs, Chili Fun Day and other airport activities.
- Created funding program for SRE/fuel truck storage building.
- Continued recruitment of additional private parties to construct new hangars at the Wausau Downtown Airport.
- Executed agreement to provide aircraft maintenance services at the Wausau Downtown Airport.
- Updated CIP to enhance Wausau Downtown Airport's opportunities for FAA/State Funding.

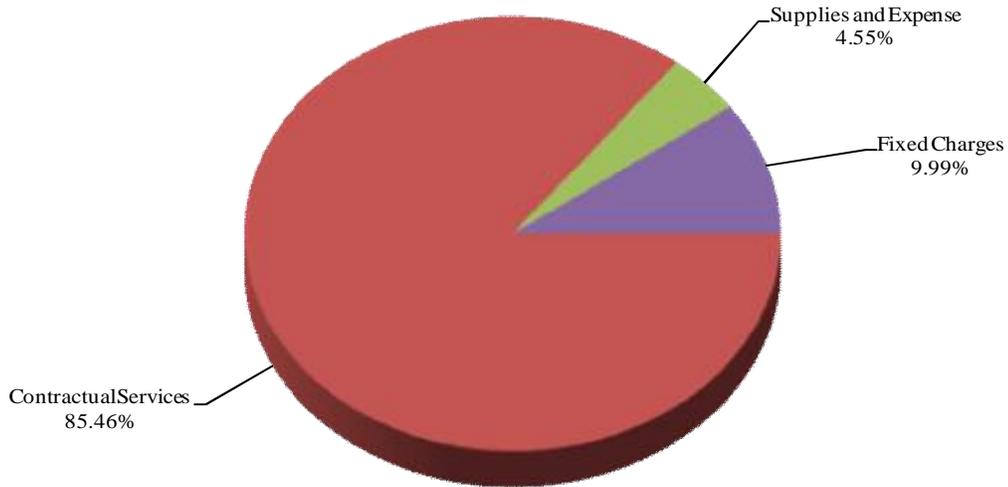
## **2011 GOALS AND OBJECTIVES:**

- Recruit additional private parties to construct new hangars at the Wausau Downtown Airport.
- Assist in organizing successful public relations activities including: the airport website, Wausau Balloon Rally, Wings Over Wausau, elementary school programs and other airport activities using room tax funds secured in 2006.
- Market the new corporate hangar and successfully secure tenants.
- Assist local non-profit aviation organizations in Central Wisconsin such as the Boy Scouts, Wausau R/C Sportsmen, EAA640, and EAA75 with aviation and airport promotions.
- Bring to fruition installation of WAAS precision instrument approach system and solve VOR navigation issues.
- Organize annual hangar tenant meeting.
- Assist with construction of SRE/fuel truck storage building.

## **DEPARTMENT STATISTICS:**

40 City-Owned T-hangars, 4 City-Owned Corporate Hangars, 9 Privately Owned Hangars, 79 Airplanes Based on Airport, 2009 Fuel Flow 99,484 Gallons, 2009 Take Offs 26,258

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 8,325	\$ -	\$ 3,000	\$ -	\$ -
Contractual Services	156,931	159,070	146,008	164,233	164,233
Supplies & Expense	9,082	10,040	6,726	8,740	8,740
Fixed Charges	18,743	18,800	19,200	19,200	19,200
<b>Total Expenses</b>	<b>\$ 193,081</b>	<b>\$ 187,910</b>	<b>\$ 174,934</b>	<b>\$ 192,173</b>	<b>\$ 192,173</b>
Public Charges	\$ 6,028	\$ 6,100	\$ 5,800	\$ 5,800	\$ 5,800
Miscellaneous	117,999	110,500	114,330	114,730	114,730
<b>Total Revenue</b>	<b>\$ 124,027</b>	<b>\$ 116,600</b>	<b>\$ 120,130</b>	<b>\$ 120,530</b>	<b>\$ 120,530</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

Expenses reflect expected facility and operation costs. Contractual Services reflects the changes to the Airport Manager contract.

## WAUSAU DOWNTOWN AIRPORT

### BUDGETARY HISTORY:

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$192,173	\$4,263	2.27%
2010	\$187,910	\$13,756	7.90%
2009	\$174,154	\$19,437	12.56%
2008	\$154,717	\$3,696	2.45%
2007	\$151,021	\$1,208	0.81%
2006	\$149,813	\$4,850	3.35%
2005	\$144,963	\$3,707	2.62%
2004	\$141,256	(\$4,374)	-3.00%
2003	\$145,630	\$3,246	2.28%
2002	\$142,384	(\$236)	-0.17%
2001	\$142,620	\$8,530	6.36%
2000	\$134,090	(\$547)	-0.41%
1999	\$134,637	\$22,356	19.91%
1998	\$112,281	\$3,789	3.49%
1997	\$108,492	\$252	0.23%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$120,530	\$3,930	3.37%
2010	\$116,600	(\$9,770)	-7.73%
2009	\$126,370	\$13,270	11.73%
2008	\$113,100	\$7,750	7.36%
2007	\$105,350	\$8,350	8.61%
2006	\$97,000	(\$9,803)	-9.18%
2005	\$106,803	(\$1,651)	-1.52%
2004	\$108,454	\$8,884	8.92%
2003	\$99,570	\$10,220	11.44%
2002	\$89,350	\$645	0.73%
2001	\$88,705	\$815	0.93%
2000	\$87,890	\$6,290	7.71%
1999	\$81,600	(\$3,794)	-4.44%
1998	\$85,394	(\$2,142)	-2.45%
1997	\$87,536	\$2,936	3.47%

# PARK, RECREATION AND FORESTRY DEPARTMENT

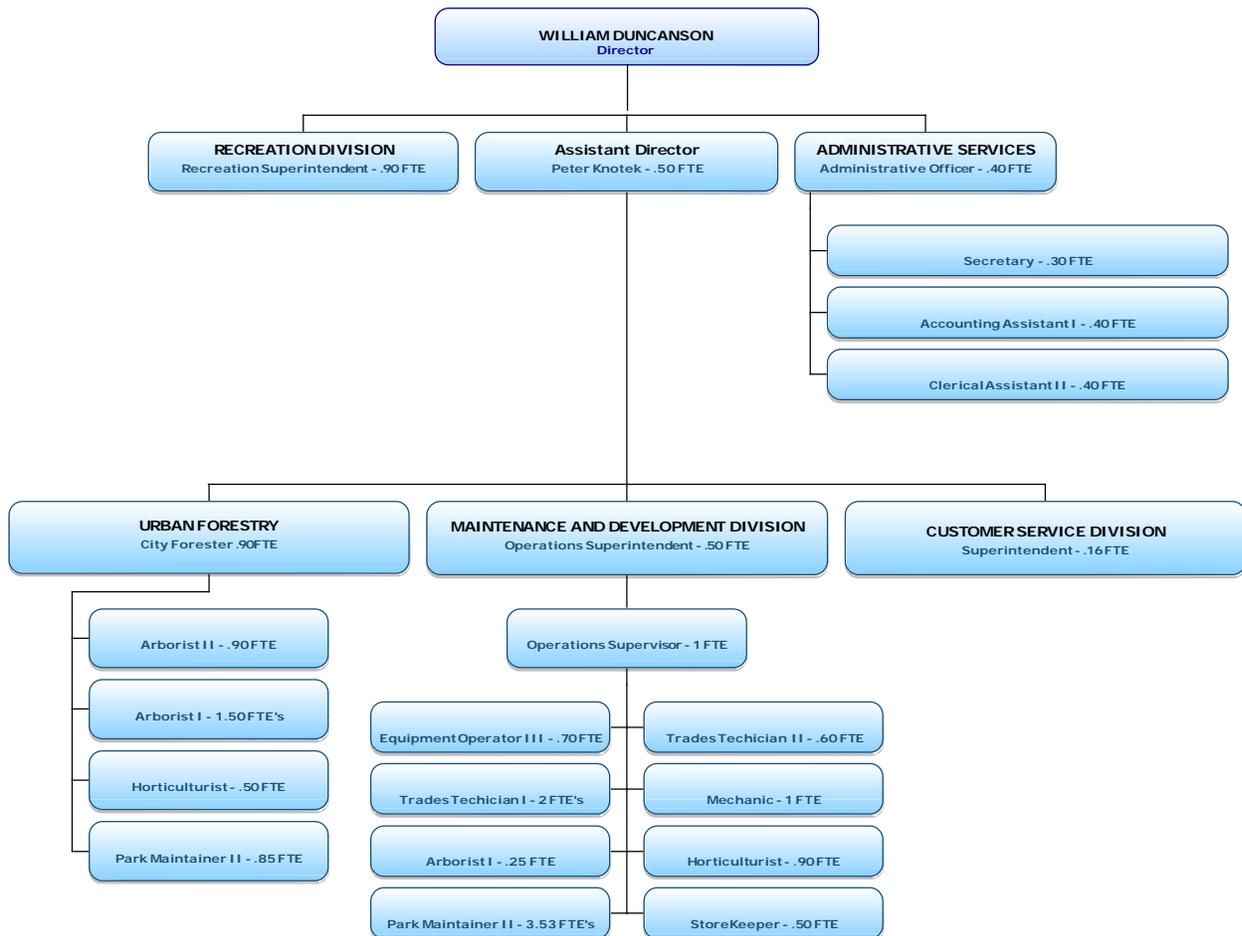
## MISSION:

To provide diversified park and recreation facilities and programs that will meet the needs of present and future residents and to preserve and enhance important natural, historical and scenic features within the City of Wausau.

## DEPARTMENTAL RESPONSIBILITIES:

This organization is responsible for the overall operations of the Parks, Recreation and Forestry Departments. Daily and long term goals include the safe and efficient delivery of quality parks, recreation and urban forestry facilities and programs. Work includes: facility design, construction and maintenance, program planning and delivery, personnel management, financial management, public information, fleet and equipment management, long range planning, land acquisition, and enforcement of ordinances, resolution, contracts, and easements. In addition, the department provides boulevard mowing and sidewalk snow removal on major thoroughfares and tree, shrub, turf and flower maintenance in the Central Business District and City administrative sites.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

	City Effort	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	14.33	28.00	28.00	29.00	29.50	29.50	29.50	30.50	30.50	30.50	33.50
Non-union	4.86	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	12.00
TOTAL	19.19	37.00	37.00	38.00	38.50	38.50	38.50	39.50	39.50	39.50	45.50

## PARK, RECREATION AND FORESTRY DEPARTMENT

### 2010 ACCOMPLISHMENTS:

- Provided 342 acres of park lands and facilities in 35 locations to the public in a safe, well maintained and attractive condition.
- Served 34,018 patrons at three outdoor swimming pools.
- Provided swim lessons to 281 individuals and tennis lessons to 262 individuals.
- Served 131 youth in the Summer Playground Program.
- Hosted a youth soccer camp for 97 individuals.
- Provided playing fields for over 2,500 youth involved in organized baseball, softball and soccer.
- Provided five recreational ice rinks, two hockey rinks and four sledding hills.
- Planted 650 trees, removed 550 trees, trimmed 5,300 trees and responded to several storm events.
- Supported 752 community group events, including three kayak races, Brewfest, Wausau Balloon Rally, Chalkfest, Blues Fest, Festival of Arts, Concerts on the Square and Badger State Winter Games.
- Conducted the 39<sup>th</sup> Annual Children's Festival with 18 cooperating agencies and approximately 2,200 children and adults in attendance.
- Facilitated the Mayors Youth Action Council.
- River Edge Trail
  - Completed design and easement for Marathon Electric segment.
  - Completed Design and began construction of MBX segment.
  - Constructed access trail from the Barker-Stewart Island east channel bridge to 3<sup>rd</sup> Street.
  - Continued invasive species control program on Glossy Buckthorn and Garlic Mustard at Oak and Fern Islands.
- Sylvan Hill Park
  - Served 14,557 users during public tubing and 3,121 users during private rentals.
- Paved parking lots at Big Bull Falls.
- Designed seating expansion at Whitewater Park
- Partnered with United Way Emerging Leaders Group to create a Born Learning Trail at 3M Park.
- Published two seasonal recreation guides.
- Athletic Park – Cooperated with the Athletic Park Community Action Team to repaint numerous park features.
  - Constructed new Concession/Restroom Building.
- Continued cooperative provision of City services with the Department of Public works including boulevard mowing and event support.
- Developed 3<sup>rd</sup> Street Planter Adoption Process.

### 2011 GOALS AND OBJECTIVES:

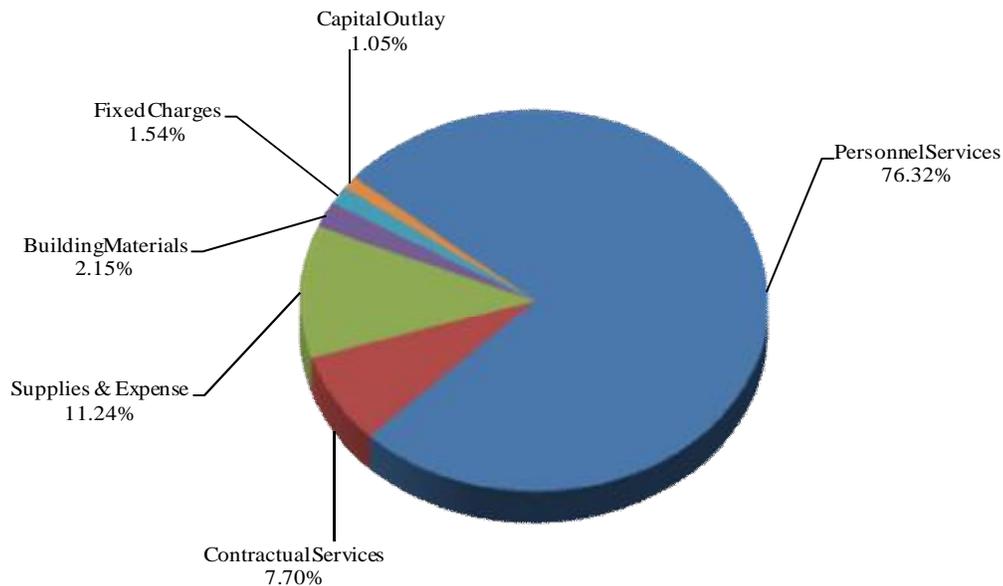
- Operate all facilities in a safe, clean and attractive manner.
- Conduct recreation programs in a fun, safe and cost effective manner.
- Support and promote events of community interest.
- Continue land acquisition for neighborhood parks.
- Help administer the reconstruction of the City Square/400 block.
- River Edge Trail
  - Construct the Marathon Electric and MBX segments.
  - Secure easement and begin construction of the McIndoe Street - Bridge Street segment.
- Continue Departmental Energy Conservation Program.
- Continue cooperative provision of City services with the Department of Public Works.
- Athletic Park – Continue renovation work with the Athletic Park Community Action Team.
- Conduct swimming pool user satisfaction survey.

### DEPARTMENT RESULTS AND STATISTICS:

342 Acres, 27,000 Street Trees, 18 Tennis Courts, 17 Sports Fields, 4 Sledding Hills, 5 Recreational Ice Rinks, 2 Hockey Rinks, 6 Basketball Courts, 35 Parks, 3 Outdoor Swimming Pools, 4 Boat Landings, 1 Skateboard Park, 4 Shelter Buildings, 11 Open Air Shelters, 1 Snow Tubing Facility.

## PARK, RECREATION AND FORESTRY DEPARTMENT

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 1,700,370	\$ 1,812,116	\$ 1,814,283	\$ 1,885,275	\$ 1,885,275
Contractual Services	162,773	192,507	189,582	190,132	190,132
Supplies & Expense	258,294	275,040	274,077	277,614	277,614
Building Materials	58,837	52,124	52,988	53,115	53,115
Fixed Charges	47,206	37,794	37,902	38,155	38,155
Capital Outlay	34,238	26,000	26,000	26,000	26,000
<b>Total Expenses</b>	<b>\$ 2,261,718</b>	<b>\$ 2,395,581</b>	<b>\$ 2,394,832</b>	<b>\$ 2,470,291</b>	<b>\$ 2,470,291</b>
Intergovtl Grants	\$ -	\$ -	\$ -	\$ -	\$ -
License & Permits	1,966	2,025	2,025	2,086	2,086
Public Charges	213,140	234,350	224,610	236,720	236,720
Miscellaneous	5,092	6,290	8,223	5,410	5,410
<b>Total Revenue</b>	<b>\$ 220,198</b>	<b>\$ 242,665</b>	<b>\$ 234,858</b>	<b>\$ 244,216</b>	<b>\$ 244,216</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The most volatile areas of the budget continue to be employee benefits and fuel and energy costs. Over the years the department has exhausted small savings areas. .

**PARK, RECREATION AND FORESTRY DEPARTMENT**

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$2,470,291	\$74,710	3.12%
2010	\$2,395,581	\$14,002	0.59%
2009	\$2,381,579	\$86,558	3.77%
2008	\$2,295,021	\$122,806	5.65%
2007	\$2,172,215	\$71,955	3.43%
2006	\$2,100,260	\$93,257	4.65%
2005	\$2,007,003	\$137,003	7.33%
2004	\$1,870,000	(\$199,451)	-9.64%
2003	\$2,069,451	\$16,474	0.80%
2002	\$2,052,977	(\$7,487)	-0.36%
2001	\$2,060,464	\$131,373	6.81%
2000	\$1,929,091	\$49,387	2.63%
1999	\$1,879,704	\$104,838	5.91%
1998	\$1,774,866	\$63,350	3.70%
1997	\$1,711,516	\$186,551	12.23%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$244,216	\$1,551	0.64%
2010	\$242,665	(\$11,165)	-4.40%
2009	\$253,830	(\$6,599)	-2.53%
2008	\$260,429	\$22,524	9.47%
2007	\$237,905	\$36,070	17.87%
2006	\$201,835	(\$1,650)	-0.81%
2005	\$203,485	\$62,369	44.20%
2004	\$141,116	(\$5,489)	-3.74%
2003	\$146,605	\$45,800	45.43%
2002	\$100,805	(\$10,993)	-9.83%
2001	\$111,798	\$13,228	13.42%
2000	\$98,570	(\$15,240)	-13.39%
1999	\$113,810	\$12,698	12.56%
1998	\$101,112	\$2,028	2.05%
1997	\$99,084	\$2,934	3.05%

# COMMUNITY DEVELOPMENT FUND

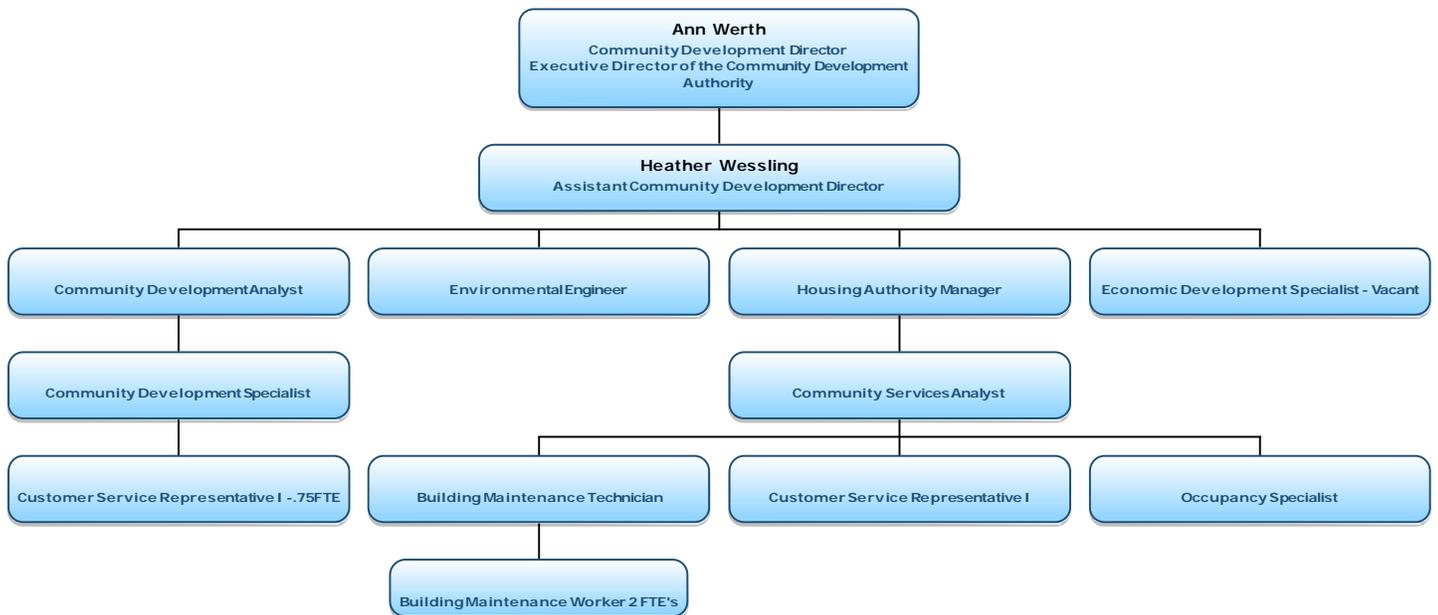
## MISSION:

On behalf of residents and businesses, the Community Development Department operates under a broad mission of improving the overall livability of the City of Wausau and developing a viable community by expanding economic opportunity, eliminating blight and providing housing and a suitable living environment.

## DEPARTMENTAL RESPONSIBILITIES:

Preserving Wausau's housing stock, financially assisting business with start-up and plant expansions, eliminating blighting influences for redevelopment purposes, attracting new business and promoting Wausau's industrial park and expanding new markets to create tax base and jobs, providing decent and safe housing for elderly residents and a variety of other initiatives, all activities undertaken by the Community Development Department.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	4.75	4.75	4.75	4.75	4.75	4.75	4.75	4.75	4.75	4.75
Non-union	7.00	7.00	7.00	7.00	8.00	8.00	8.00	7.50	7.50	7.50
TOTAL	11.75	11.75	11.75	11.75	12.75	12.75	12.75	12.25	12.25	12.25

Environmental Engineer is accounted for under the Wausau Water Works budget and employee count.

**2010 ACCOMPLISHMENTS:**

- Housing
  - Metro Plains received approval from the City and WHEDA for the construction of 40 units of affordable housing in Census Tract 1
  - In-fill housing program constructed a new three bedroom house in conjunction with the Northcentral Technical College on South 5th Avenue
  - Extended Downpayment assistance to 21 new homeowners
  - Completed 12 Homeowner Rehabilitation projects
  - The Pro-active Lead Reduction Program, a partnership with Marathon County Health Department, has five projects underway this year
  - Applied and received over \$1 million in Neighborhood Stabilization Program funds from the State of Wisconsin
  - The Community Development Authority remodeled 40 units of Scattered Site family housing
  - The Community Development Authority also added an addition to the Riverview Towers and completed the fountain renovation and sidewalk improvements
  - Staff has provided counseling for Get Smart Wausau, a local financial education program
  - Staff has provided financial counseling through UW-Extension on a monthly basis
  - Provided Counseling for 18 homeowners with the DownPayment Plus Program
  - Convened a task force for the study of the current housing codes and inspection process, with the final report issued to the Mayor
  - Conducted a number of focus groups to establish priority needs in the community
  - Received and bid out CDBG Recovery funds for sidewalk replacement throughout the City
  - Street Reconstruction in Census Tract 6.01 and 6.02
- Rental Rehabilitation
  - The 101 Pub on North 3<sup>rd</sup> Avenue has been a great improvement to the near west side and will be completed before the end of the year
  - Rehabilitation of 18 Rental units providing affordable housing for tenants
- Assistance to non-profits
  - Faith in Action, Boys & Girls Club, The Neighbor's Place, Randlin Assistance Program, The Salvation Army, The Women's Community and YWCA
- Elimination of Blight:
  - Acquisition and demolition of 1019 Bridge Street, a house destroyed by a fire
  - Acquisition and demolition of fire home on South 5<sup>th</sup> Avenue that will be sold to Wausau Fresh Start for construction of a new home
  - Demolition of 1021 South 5<sup>th</sup> Avenue for the In-fill Program in conjunction with Northcentral Technical College
  - Acquisition and demolition of house destroyed by fire on 1<sup>st</sup> Avenue the property was turned over to Parks Department
  - Brownfield Remediation on Wyatt Street and South 2<sup>nd</sup> Avenue
- Economic Development
  - Provided small business counseling to over 20 existing and potential start-ups
  - Micro Loan Program to McDevco for:
    - § Grandma's Corner Café
    - § Hoffman's Hobbies
    - § The Glass Hat renovation in the near north downtown area was completed, complimenting the other recent façade improvements in the area
    - § Provided a MCDEVCO Loan to Wausau Mine Company for the construction of their new building
  - Staff participation in Chamber of Commerce Business and Retention Committee
  - Met with approximately 67 existing and potential small business clients
  - Rasmussen College broke ground and is currently accepting applications for a January 2010 start date
- Relocation
  - Completion of Relocation Project for widening of Sherman Street
  - Grand Avenue Relocation – 4 parcels
  - Thomas Street Relocation
  - The successful relocation of 14 households in order to facilitate the \$3.5M building project for the University of Wisconsin-Marathon County Campus

### **2011 GOALS AND OBJECTIVES:**

The 2011 Community Development Block Grant program, which will be approved by Wausau Common Council, will guide priority for community development activities, including several initiatives which may be initiated as a result of forecasts trending within the community.

**ENVIRONMENTAL REMEDIATION:** The Community Development Authority and the City's Community Development Department are continuing to conduct environmental work at 303 South 2<sup>nd</sup> Avenue, 208 Wyatt Street and 1202 North 2<sup>nd</sup> Street. The City's environmental engineer facilitates the increased focus on redevelopment through environmental remediation. Environmental regulations and related remediation funding sources are constantly changing and evolving. The Department is working with Marathon County relative to taking tax deeds on properties and forwarding title to the City or Community Development Authority. Resources from CDBG, the State's Site Assessment Grant Program and other Community Development funds finance the demolition, soil/water testing, remediation and eventual redevelopment of these sites. This renewal is important to neighborhoods and the environment and community. The Department and City's goal is to focus on the riverfront environmental clean up in 2011.

**DOWNTOWN REDEVELOPMENT ACTIVITY:** The Community Development Department continues to assist in managing new redevelopments planned and proposed for our Central Business District. Further north along the Wisconsin River, redevelopment of the former Hammerblow Manufacturing, the McDevco Property and Cloverbelt (Tomorrow Valley) Cooperative properties are sure to have a tremendous impact on eliminating blight, creating housing and jobs for Wausau residents. The Department is also working on the west side of the Central Business District to improve commercial property and help to revitalize that portion of the community. Activities include environmental remediation, commercial rehabilitation and streetscape.

Relative to the Central Business District, the Community Development Department will be working with private partners, Central Wausau Progress, Main Street and all Wausau-based Foundations to undertake and complete Central Business District projects, work to attract and retain more business and assist with redevelopment of existing underutilized and vacant property. The Community Development Department continues to follow the City's mission to make the downtown an even more important part of the Wausau community.

**ECONOMIC DEVELOPMENT:** Economic Development is tough in these challenging times. The City is focused on bringing its resources to the business community, continue its prospecting and retention efforts and developing programs that address the needs of minority and female small businesses.

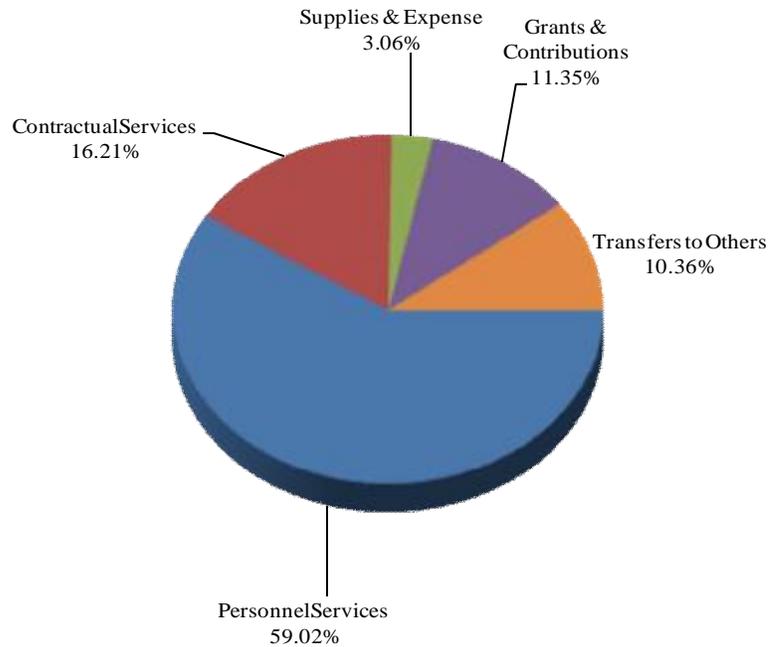
In order to continue to be competitive Wausau businesses must become more global in nature. Having municipal capacity in the global arena is important for Wausau, and the Department will continue to move in that direction by working with local business to link them with necessary resources and identify international markets for local products. Increasing capacity in this area has already been identified within the City's Economic Development Strategy, which, as policy, assists in shaping Wausau's economic growth. The department will also continue working with Marathon County Economic Development Council on operating the economic revolving loan fund and other matters related to local development.

**NEIGHBORHOOD REVITALIZATION:** Emphasis this coming year will be focused on neighborhoods. Neighborhoods play a vital role in every city. Wausau is no different. We have neighborhoods that surround our Central Business District that have become to some extent deteriorated. Crime reduction, blight elimination and code enforcement will be the focus for 2011 for these neighborhoods. Neighbor to Neighbor (N2N) is a group formed by the Mayor which is made up of local organization leaders, city staff and concerned citizens that have come together to assist neighborhoods to start their own organizations, facilitate clean ups with local volunteers and offer a wide variety of information.

The city presently has three organized neighborhood groups and two other neighborhoods that are not yet organized with formal leadership. City resources will be devoted to these areas. The Near East Side District is beginning a long term process to "take back the neighborhood." The Near North Side District is the other area of concentration.

## COMMUNITY DEVELOPMENT FUND

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 768,686	\$ 913,238	\$ 913,238	\$ 965,026	\$ 965,026
Contractual Services	207,323	230,000	208,500	265,000	265,000
Supplies & Expense	24,887	50,000	37,250	50,000	50,000
Grants & Contributions	171,113	290,500	290,500	185,500	185,500
Capital Outlay	5,352	-			
Transfers to Others	474,933	150,500	150,500	169,500	169,500
<b>Total Expenses</b>	<b>\$ 1,652,294</b>	<b>\$ 1,634,238</b>	<b>\$ 1,599,988</b>	<b>\$ 1,635,026</b>	<b>\$ 1,635,026</b>
Intergvtl Grants & Aids	\$ 1,580,839	\$ 1,407,299	\$ 1,398,500	\$ 1,475,026	\$ 1,475,026
Intergvtl Charges for Services	\$ 2,710	\$ 8,000	\$ -	\$ -	\$ -
Miscellaneous	58,563	264,623	34,000	60,000	60,000
Transfers From Other Funds	90,186	93,639	93,639	100,000	100,000
<b>Total Revenues</b>	<b>\$ 1,732,298</b>	<b>\$ 1,773,561</b>	<b>\$ 1,526,139</b>	<b>\$ 1,635,026</b>	<b>\$ 1,635,026</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

Spending is based on actual grants received, loan repayments and accumulated funds on hand. The budget is a representation of past experience.

## COMMUNITY DEVELOPMENT FUND

CDBG Entitlements are recommended annually by the Block Grant Advisory Board.

CDBG Entitlements	2004	2005	2006	2007	2008	2009	2010	2011
HOUSING - Housing Rehabilitation Program	\$170,000	\$190,000	\$120,000	\$100,000		\$75,147	\$185,603	\$150,000
HOUSING - Wausau Area Housing Development Corp								
HOUSING - City		20,000	10,000					
HOUSING - Faith in Action						15,000		
HOUSING - Chairs & Cares Housing	11,500	5,000						
HOUSING - Wausau Elk's Lodge							5,000	5,000
PUBLIC FACILITIES & IMPROVEMENTS - Streets	135,000	130,000	100,000	225,000	200,000	200,000	115,500	134,500
PUBLIC FACILITIES & IMPROVEMENTS - Lighting	30,000	40,000	40,000	10,000	50,000	10,000		
PUBLIC FACILITIES & IMPROVEMENTS - Elevator			36,000					
PUBLIC FACILITIES & IMPROVEMENTS - YWCA		15,000		15,000				
PUBLIC FACILITIES & IMPROVEMENTS - Neighborhood Prgm Acct						30,000	5,000	15,000
PUBLIC FACILITIES & IMPROVEMENTS - Women's Community						78,000	93,000	100,000
SLUM AND BLIGHT - Blight Elimination	100,000	61,000	50,000	40,000	40,000	30,000	30,000	30,000
ECONOMIC DEVELOPMENT - Economic Development			75,000	70,000	90,000		70,000	50,000
ECONOMIC DEVELOPMENT - Micor Loan Fund	30,000			11,000				
ECONOMIC DEVELOPMENT - Commerical Rehabilitation	75,000	75,000	75,000	25,000	80,500			
ECONOMIC DEVELOPMENT - Brownfield Revolving Loan Fund					30,000	25,000	15,000	20,000
PUBLIC SERVICE - Womens Community	9,000	15,000	25,000	30,000	25,000	25,000	25,000	10,500
PUBLIC SERVICE - Community Action (EHAF)	24,000							
PUBLIC SERVICE - Neighbors Place	7,500	10,000	10,000	10,000	7,500	10,000	10,000	10,000
PUBLIC SERVICE - Law Enforcement	50,000	30,000	40,000	35,000	40,000	45,000	35,000	35,000
PUBLIC SERVICE - Bridging the Gap Child Care	3,000	5,000						
PUBLIC SERVICE - SAFE Program	9,000	5,000						
PUBLIC SERVICE - Visitation Program	9,000							
PUBLIC SERVICE - Faith In Action	2,000	4,000			5,000			
PUBLIC SERVICE - Salvation Army		7,500	15,000	5,000		3,700	5,000	5,000
PUBLIC SERVICE - Randlin						800		
PUBLIC SERVICE - Free to Grow		4,500						
PUBLIC SERVICE - Wausau Area Hmong Association		21,500						
PUBLIC SERVICE - Girl Scouts	3,000							
PUBLIC SERVICE - Childrens Society - Family Resource		2,500	4,000				10,000	
PUBLIC SERVICE - Volunteer Center	5,000	4,000	5,000					
PUBLIC SERVICE - YWCA					7,500	7,500	10,000	20,000
PUBLIC SERVICE - Big Brothers Big Sisters of NC Wisconsin								5,000
PUBLIC SERVICE - Wheels to Work								15,000
PUBLIC SERVICE - Women in Action								5,000
PUBLIC SERVICE - Boys and Girls Club		15,000	15,000	10,000	7,500	10,000	12,500	10,000
ADMINISTRATION	137,000	140,000	140,000	144,000	144,000	141,000	148,000	150,000
<b>TOTAL</b>	<b>\$810,000</b>	<b>\$800,000</b>	<b>\$760,000</b>	<b>\$730,000</b>	<b>\$727,000</b>	<b>\$706,147</b>	<b>\$774,603</b>	<b>\$770,000</b>

**COMMUNITY DEVELOPMENT FUND**

**BUDGETARY HISTORY:**

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,635,026	\$1,788	0.11%
2010	\$1,633,238	(\$27,135)	-1.63%
2009	\$1,660,373	(\$489,250)	-22.76%
2008	\$2,149,623	\$2,112	0.10%
2007	\$2,147,511	\$55,481	2.65%
2006	\$2,092,030	\$71,587	3.54%
2005	\$2,020,443	\$310,843	18.18%
2004	\$1,709,600	(\$470,100)	-21.57%
2003	\$2,179,700	(\$231,195)	-9.59%
2002	\$2,410,895	(\$621,659)	-20.50%
2001	\$3,032,554	\$1,662,219	121.30%
2000	\$1,370,335	(\$998,695)	-42.16%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,635,026	\$1,788	0.11%
2010	\$1,633,238	(\$27,135)	-1.63%
2009	\$1,660,373	(\$489,250)	-22.76%
2008	\$2,149,623	\$2,112	0.10%
2007	\$2,147,511	\$55,481	2.65%
2006	\$2,092,030	\$71,587	3.54%
2005	\$2,020,443	\$303,443	17.67%
2004	\$1,717,000	(\$462,700)	-21.23%
2003	\$2,179,700	(\$231,195)	-9.59%
2002	\$2,410,895	(\$621,659)	-20.50%
2001	\$3,032,554	\$1,662,219	121.30%
2000	\$1,370,335	(\$878,696)	-39.07%

# INDUSTRIAL PARK FUND

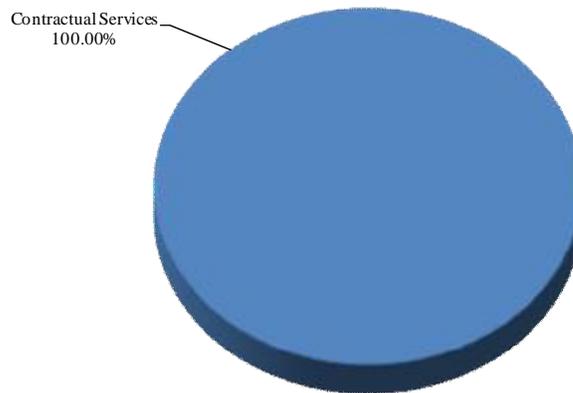
**MISSION:**

To provide financial resources to preserve and expand the City's industrial park.

**RESPONSIBILITIES:**

This cost center provides financial resources for the operation and maintenance of the industrial park and the revolving land account. Proceeds from industrial park land sales are used to finance future industrial park land expansion projects and other expenses of managing the industrial park. Typical maintenance expenses include signage repair and replacement and mowing of the right of way.

**BUDGET:**



BUDGET SUMMARY						
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted	
Contractual Services	\$ 8,186	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	
Capital Outlay	451	-	-	-	-	
<b>Total Expenses</b>	<b>\$ 8,637</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	
Miscellaneous	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	
<b>Total Revenues</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>	

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 budget anticipates little activity in this fund but for continued mowing and maintenance efforts.

**INDUSTRIAL PARK FUND**

**BUDGETARY HISTORY:**

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$9,000	\$0	0.00%
2010	\$9,000	(\$6,000)	-40.00%
2009	\$15,000	\$0	0.00%
2008	\$15,000	\$0	0.00%
2007	\$15,000	\$0	0.00%
2006	\$15,000	\$0	0.00%
2005	\$15,000	(\$423,000)	-96.58%
2004	\$438,000	\$430,000	5375.00%
2003	\$8,000	(\$17,000)	-68.00%
2002	\$25,000	(\$25,000)	-50.00%
2001	\$50,000	\$20,000	66.67%
2000	\$30,000	(\$250,000)	-89.29%
1999	\$280,000	\$270,000	2700.00%
1998	\$10,000	(\$424,500)	-97.70%
1997	\$434,500	\$98,751	8.92%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$100	\$0	0.00%
2010	\$100	(\$14,900)	-99.33%
2009	\$15,000	\$0	0.00%
2008	\$15,000	\$0	0.00%
2007	\$15,000	\$0	0.00%
2006	\$15,000	\$0	0.00%
2005	\$15,000	\$7,000	87.50%
2004	\$8,000	\$8,000	100.00%
2003	\$0	(\$25,000)	-100.00%
2002	\$25,000	\$5,000	25.00%
2001	\$20,000	(\$10,000)	-33.33%
2000	\$30,000	(\$250,000)	-89.29%
1999	\$280,000	\$270,000	2700.00%
1998	\$10,000	(\$424,500)	-97.70%
1997	\$434,500	\$303,250	231.05%

# HAZARDOUS MATERIALS CONTRACT FUND

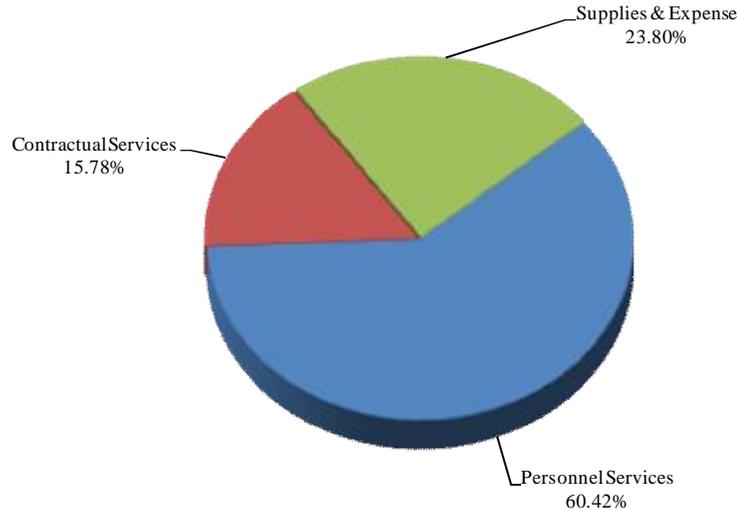
## MISSION:

To protect the citizens and the environment by containing hazardous substances in the event of an accidental spill, release or discharge.

## DEPARTMENTAL RESPONSIBILITIES:

The Wausau Fire Department is the organization designated by the City of Wausau to receive, expend and provide services for the City's allocation of the regional Level A Hazardous Materials Response Service Contract which the City has entered into with the State of Wisconsin. The City of Wausau approved an extension to the State contract for the period of July 1, 2009 through June 30, 2011. The contract provides for an annual payment of \$105,332. Currently renewal of the State contract is uncertain. The 2011 budget reflects an end to the contract on June 30, 2011.

## BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 82,884	\$ 63,636	\$ 77,128	\$ 31,818	\$ 31,818
Contractual Services	4,940	19,275	12,026	13,625	13,625
Supplies & Expense	42,759	34,071	2,224	12,000	12,000
Capital Outlay	-	-	15,900	-	-
<b>Total Expenses</b>	<b>\$ 130,583</b>	<b>\$ 116,982</b>	<b>\$ 107,278</b>	<b>\$ 57,443</b>	<b>\$ 57,443</b>
Intergovt Charges	\$ 105,332	\$ 105,332	\$ 105,332	\$ -	\$ -
<b>Total Revenues</b>	<b>\$ 105,332</b>	<b>\$ 105,332</b>	<b>\$ 105,332</b>	<b>\$ -</b>	<b>\$ -</b>

## HAZARDOUS MATERIALS CONTRACT FUND

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The budget reflects only one half of a year's activity as the State contract expires on June 30<sup>th</sup>, 2011. The 2011 activity will be funded through accumulated fund balance. The fund balance at December 31, 2009 was \$92,869.

### BUDGETARY HISTORY:

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$57,443	(\$59,539)	-50.90%
2010	\$116,982	(\$29,820)	-20.31%
2009	\$146,802	\$0	0.00%
2008	\$146,802	\$0	0.00%
2007	\$146,802	\$0	0.00%
2006	\$146,802	\$0	0.00%
2005	\$146,802	\$0	0.00%
2004	\$146,802	\$0	0.00%
2003	\$146,802	\$17,600	13.62%
2002	\$129,202	\$0	0.00%
2001	\$129,202	(\$2,358)	-1.79%
2000	\$131,560	\$4,085	3.21%
1999	\$127,475	(\$126,881)	-49.88%
1998	\$254,356	\$12,600	5.21%
1997	\$241,756	\$98,751	8.92%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$0	(\$105,332)	-100.00%
2010	\$105,332	(\$41,470)	-28.25%
2009	\$146,802	\$0	0.00%
2008	\$146,802	\$0	0.00%
2007	\$146,802	\$0	0.00%
2006	\$146,802	\$0	0.00%
2005	\$146,802	\$0	0.00%
2004	\$146,802	\$0	0.00%
2003	\$146,802	\$17,600	13.62%
2002	\$129,202	\$0	0.00%
2001	\$129,202	(\$2,358)	-1.79%
2000	\$131,560	\$4,085	3.21%
1999	\$127,475	(\$126,881)	-49.88%
1998	\$254,356	\$12,600	5.21%
1997	\$241,756	\$98,751	8.92%

# RECYCLING FUND

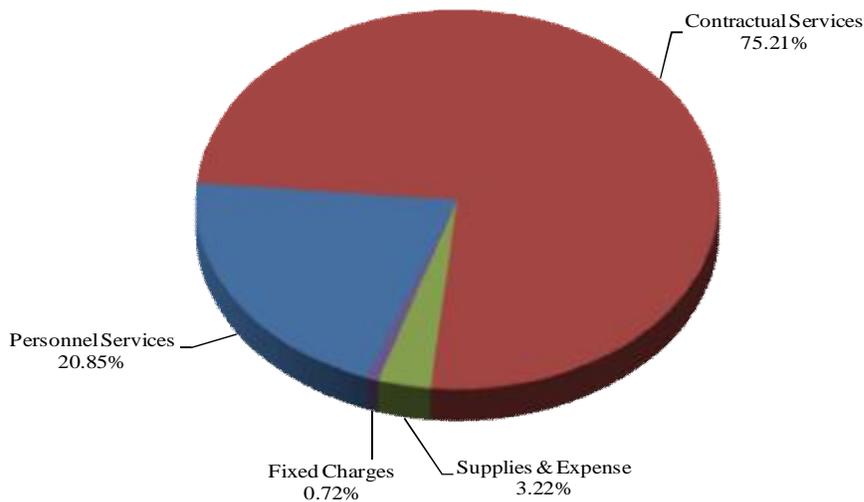
**MISSION:**

To provide cost effective and efficient recycling services to residential property located within the City and reduce the amount of waste entering the landfill.

**RESPONSIBILITIES:**

This fund accounts for the costs associated with the City of Wausau residential bi-weekly curbside recycling pickup, operation of the yard waste site and curb-side leaf pickup operations. Funding is provided from general tax levy and the state recycling grant.

**BUDGET:**



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 132,849	\$ 140,000	\$ 137,030	\$ 139,875	\$ 139,875
Contractual Services	444,093	475,182	481,182	504,500	504,500
Supplies & Expense	19,228	20,100	20,200	21,600	21,600
Fixed Charges	4,800	20,000	4,800	4,800	4,800
<b>Total Expenses</b>	<b>\$ 600,970</b>	<b>\$ 655,282</b>	<b>\$ 643,212</b>	<b>\$ 670,775</b>	<b>\$ 670,775</b>
Taxes	\$ 397,736	\$ 470,007	\$ 429,931	\$ 470,000	\$ 470,000
Intergovt Charges	201,981	184,000	212,506	200,000	200,000
Miscellaneous	1,253	1,275	775	775	775
<b>Total Revenues</b>	<b>\$ 600,970</b>	<b>\$ 655,282</b>	<b>\$ 643,212</b>	<b>\$ 670,775</b>	<b>\$ 670,775</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The City entered into a five year contract with Veolia Environmental Services for 2010-2014. The Contract provides for the following prices:

<u>Year</u>	<u>Unit Price</u>	<u>Total Annual Fee</u>
2010	\$1.70	\$336,682
2011	\$1.80	\$356,486
2012	\$1.90	\$376,291
2013	\$2.00	\$396,096
2014	\$2.10	\$415,901

The contract provides for an increase in these prices if diesel fuel prices rise above \$3.25 per gallon. In addition, the total annual fee will increase to reflect additional living units within the City as the result of annexations or new construction.

**BUDGETARY HISTORY:**

<u>YEAR</u>	<u>EXPENSES</u>	<u>INCREASE (DECREASE) FROM THE PREVIOUS YEAR</u>	
		<u>DOLLAR</u>	<u>PERCENT</u>
2011	\$670,775	\$15,493	2.36%
2010	\$655,282	(\$16,318)	-2.43%
2009	\$671,600	\$7,000	1.05%
2008	\$664,600	\$31,375	4.96%
2007	\$633,225	(\$28,088)	-4.25%
2006	\$661,313	(\$117)	-0.02%
2005	\$661,430	\$24,630	3.87%
2004	\$636,800	\$27,100	4.45%
2003	\$609,700	\$39,700	6.97%
2002	\$570,000	(\$94,500)	-14.22%
2001	\$664,500	\$32,133	5.08%
2000	\$632,367	\$17,100	2.78%
1999	\$615,267	new fund	

<u>YEAR</u>	<u>REVENUES</u>	<u>INCREASE (DECREASE) FROM THE PREVIOUS YEAR</u>	
		<u>DOLLAR</u>	<u>PERCENT</u>
2011	\$200,775	\$15,500	8.37%
2010	\$185,275	(\$725)	-0.39%
2009	\$186,000	\$7,000	3.91%
2008	\$179,000	\$7,500	4.37%
2007	\$171,500	(\$9,690)	-5.35%
2006	\$181,190	\$927	0.51%
2005	\$180,263	\$2,400	1.35%
2004	\$177,863	\$7,863	4.63%
2003	\$170,000	\$0	0.00%
2002	\$170,000	\$0	0.00%
2001	\$170,000	\$20,000	13.33%
2000	\$150,000	\$56,000	59.57%
1999	\$94,000	new fund	

# ROOM TAX FUND

## MISSION:

To encourage and promote programs, services and facilities which directly benefit the residents in the City of Wausau in the following categories: economic development, tourism, destination development, and special community events or projects which enhance the quality of life.

## RESPONSIBILITIES:

This fund accumulates revenues from the City's 8% room tax. Allocations of these funds are governed by the Finance Committee and include contract payments to the Convention and Visitors Bureau and Special Events Allocations.

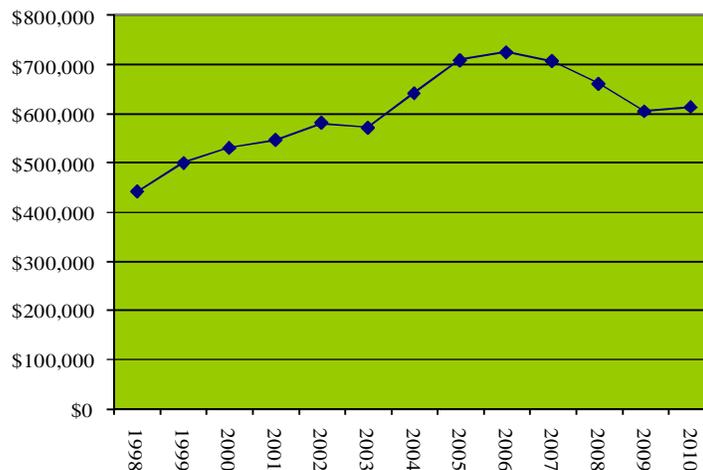
## 2010 ACCOMPLISHMENTS:

The Finance Committee and Common Council grappled with a deep decline in room tax revenues along with the termination of Badger State Games. The City elected to continue their ½% of the 8% room tax revenue contribution to the Convention and Visitors Bureau to support the "Sports Authority" created by the CVB. The CVB is hopeful that large sporting events will bring additional visitors into the community, supply occupied room nights to area hotels and spur an economic boost to related industries such as restaurants and shopping.

Despite the significant decline in room tax revenues the City maintained its commitment to the organizations that rely on funding. These organizations include Wausau Area Events \$62,122, Wausau Concert Band \$6,061, Wausau Main Street \$30,000, Performing Arts Grand Theater \$39,394, Woodson Art Museum \$26,058, Marathon County Historical Society \$18,182, Center for Visual Arts \$9,091, Market Place Thursdays \$4,281, Wausau Symphony \$2,783, Wausau Balloon Rally \$4,281, Chalkfest \$1,713, Gus Macker \$4,281, Artrageous Weekend \$1,284, Wausau Dance Theater \$6,422, Jaycees Fourth of July \$2,964, and Wausau Canoe and Kayak \$3,228. In addition the Finance Committee and Common Council approved the annual transfer of \$175,000 to the General Fund.

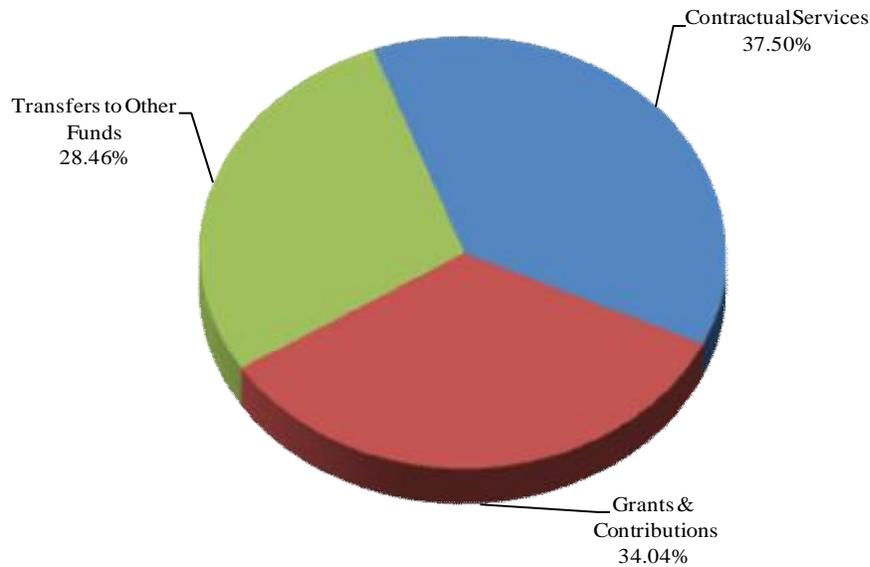
## 2011 GOALS AND OBJECTIVES:

The decline of the economy has had a negative effect on this fund. It appears that 2009 may have been the low point of the economic contraction. 2010 room tax revenues are up about 6.9% over the prior year. An analysis of room tax revenues shows that revenues peaked in 2007. Since that time, room inventory in surrounding areas, tourism activity, poor snow conditions in the winter, and the economy have all had a negative impact on these revenues.



The 2011 Room Tax Budget provides for room tax grants in accordance with the policy based upon the 2009 collections. The Finance Committee agreed to review the grants after December 31, 2010 when collections are known and available.

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 218,251	\$ 207,969	\$ 220,695	\$ 230,625	\$ 230,625
Grants & Contributions	257,509	223,751	222,945	209,375	209,375
Transfers to Other Funds	175,000	175,000	175,000	175,000	175,000
<b>Total Expenses</b>	<b>\$ 650,760</b>	<b>\$ 606,720</b>	<b>\$ 618,640</b>	<b>\$ 615,000</b>	<b>\$ 615,000</b>
Taxes	\$ 606,716	\$ 606,720	\$ 642,000	\$ 615,000	\$ 615,000
<b>Total Revenues</b>	<b>\$ 606,716</b>	<b>\$ 606,720</b>	<b>\$ 642,000</b>	<b>\$ 615,000</b>	<b>\$ 615,000</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 budget includes a conservative room tax revenue estimate of \$615,000. In addition, the budget provides for the City's contractual obligation to the Convention Visitors Bureau which equates to 37.5% of room taxes collected. The budget continues the annual transfer to the general fund to offset in-kind services provided by the City. The Grants and Contributions category of this fund of \$209,375 completes the budget; however these allocations will be reconsidered after 12/31/2010 to determine if additional funding is available.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$615,000	\$15,000	2.50%
2010	\$600,000	(\$49,450)	-7.61%
2009	\$649,450	(\$98,625)	-13.18%
2008	\$748,075	\$5,466	0.74%
2007	\$742,609	\$278,759	60.10%
2006	\$463,850	(\$108,000)	-18.89%
2005	\$571,850	(\$28,236)	-4.71%
2004	\$600,086	\$77,731	14.88%
2003	\$522,355	(\$134,865)	-20.52%
2002	\$657,220	\$108,120	19.69%
2001	\$549,100	\$447,700	441.52%
2000	\$101,400	(\$137,313)	-57.52%
1999	\$238,713	\$7,813	3.38%
1998	\$230,900	(\$4,500)	-1.91%
1997	\$235,400	new fund	

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$615,000	\$15,000	2.50%
2010	\$600,000	(\$25,000)	-4.00%
2009	\$625,000	(\$70,000)	-10.07%
2008	\$695,000	(\$5,000)	-0.71%
2007	\$700,000	\$78,000	12.54%
2006	\$622,000	\$72,000	13.09%
2005	\$550,000	\$25,000	4.76%
2004	\$525,000	\$0	0.00%
2003	\$525,000	\$25,000	5.00%
2002	\$500,000	\$25,000	5.26%
2001	\$475,000	\$30,000	6.74%
2000	\$445,000	\$20,000	4.71%
1999	\$425,000	\$194,100	84.06%
1998	\$230,900	(\$178,600)	-43.61%
1997	\$409,500	new fund	

**ROOM TAX FUND**

**ROOM TAX CONTRIBUTION SUMMARY:**

	<b>BUDGET</b>		<b>ACTUAL</b>						
	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>REVENUES</b>									
Room Tax Revenues	\$615,000	\$606,720	\$606,716	\$662,461	\$708,866	\$726,495	\$710,520	\$643,239	\$571,763
<b>EXPENDITURES</b>									
<b>Economic Development</b>									
Wausau Economic Development Position				55,000	55,000	110,000	96,500	95,880	95,880
Main Street	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
City of Wausau Airport Marketing			1,884	924	779				
Wausau Marketing Council							9,000		
McDevco Revolving Loan Fund									100,000
<b>Total Economic Development</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$31,884</b>	<b>\$85,924</b>	<b>\$85,779</b>	<b>\$140,000</b>	<b>\$135,500</b>	<b>\$125,880</b>	<b>\$225,880</b>
<b>Tourism</b>									
Convention and Visitors Bureau	230,625	207,969	218,251	239,657	262,500	249,338	266,340	241,329	214,147
Grand Theater on Artsblock	39,390	39,394	45,000	45,000	45,000	40,000	30,000	30,000	25,000
Wausau Kayak/Canoe Corporation	1,910	3,228	4,900	7,500	7,500	7,500	7,500	22,500	13,375
Wausau Area Events - General Operations	62,115	62,122	65,600	65,600	65,600	65,600	65,600	64,600	65,600
Artrageous Weekend	760	1,284	1,950	3,000	3,000	2,500	1,800	3,000	3,000
Festival of the Arts					4,409		3,000	3,000	5,000
Leigh Yawkey Woodson Art Museum	26,056	26,060	30,100	30,100	30,100	30,000	25,000	25,000	25,000
Gus Macker Basketball Tournament	2,533	4,281	6,500	10,000	10,000	10,000	5,000	5,000	7,000
American Legion Post 10 Softball							1,500		
<b>Total Tourism</b>	<b>\$363,389</b>	<b>\$344,338</b>	<b>\$372,301</b>	<b>\$400,857</b>	<b>\$428,109</b>	<b>\$404,938</b>	<b>\$405,740</b>	<b>\$394,429</b>	<b>\$358,122</b>
<b>Quality of Life/Community Enhancement</b>									
Marathon County Historical Society	18,180	18,182	21,000	21,000	21,000	21,000	20,000	20,000	21,000
Volunteer Center					2,800	4,000	2,750	4,475	
Chalkfest	1,014	1,713	2,600	4,200	5,000	5,000	4,000	5,447	
Wausau Balloon Rally & Glow	2,533	4,281	6,500	10,000	8,000	2,500	2,500		
Wausau Concert Band	6,060	6,061	6,500	6,500	6,500	6,500	6,000	6,500	6,500
Wausau Jaycees Fourth of July	1,754	2,964	4,500	7,500	7,000	7,000	5,000	7,700	7,700
Center for Visual Arts	9,090	9,091	10,000	10,000	10,000	10,000	10,000	6,000	6,000
Concerts on the Square				10,000	10,000	10,000	10,000	10,000	10,000
Wausau Dance Theater	3,800	6,422	9,750	15,000	15,000	15,000	15,000		
Market Place Thursdays	2,533	4,281	6,500						
Wausau Community Theater						7,000	5,000	6,500	
Wausau Symphony Band	1,647	2,783	4,225	6,750	7,000				
Renaissance Festival							5,000	9,000	8,500
<b>Total Quality of Life/Community Enhancement</b>	<b>\$46,611</b>	<b>\$55,778</b>	<b>\$71,575</b>	<b>\$90,950</b>	<b>\$92,300</b>	<b>\$88,000</b>	<b>\$85,250</b>	<b>\$75,622</b>	<b>\$59,700</b>
<b>Social Programs</b>									
Boys and Girls Club - Peer Court								15,000	
<b>Total Social Programs</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>						
<b>Contribution to City Operations</b>									
Portable Stage									51,236
Athletic Park Funding							20,000		
400 Block Improvements						10,000	40,000	44,731	40,000
General City Funding	175,000	175,000	175,000	175,000	175,000	50,000	25,000	25,000	22,500
<b>Total General Fund Activity</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$175,000</b>	<b>\$60,000</b>	<b>\$85,000</b>	<b>\$69,731</b>	<b>\$113,736</b>
<b>Total Expenditures</b>	<b>\$615,000</b>	<b>\$605,116</b>	<b>\$650,760</b>	<b>\$752,731</b>	<b>\$781,188</b>	<b>\$692,938</b>	<b>\$711,490</b>	<b>\$680,662</b>	<b>\$757,438</b>

# METRO RIDE FUND

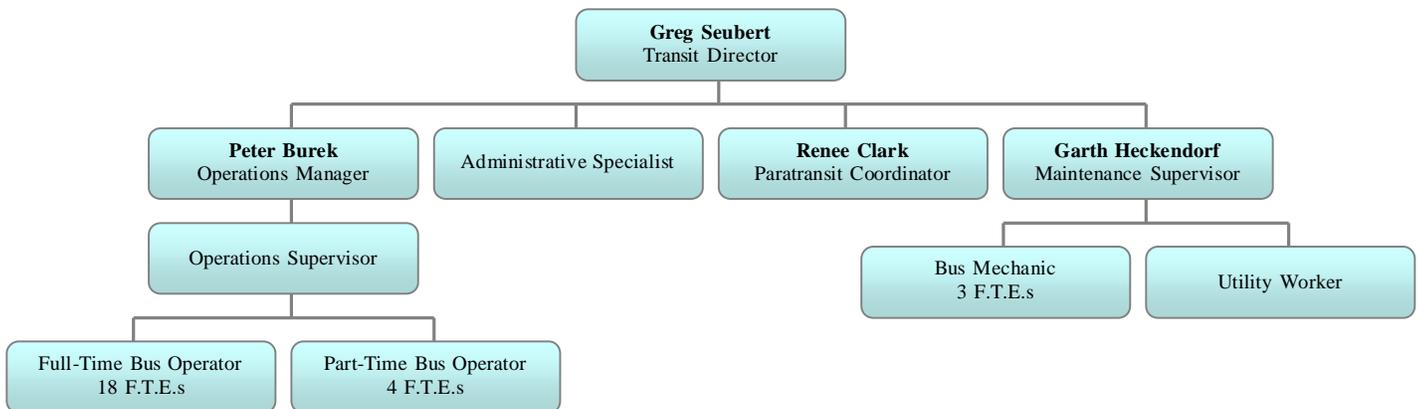
## MISSION:

Metro Ride (Wausau Area Transit System) provides access to the Wausau Metropolitan area through timely, dependable, “people-oriented” public transit services. High value, safe public transit benefits the Wausau Metro community through significant cost savings for the user and decreased public expenditures for more costly alternatives.

## DEPARTMENTAL RESPONSIBILITIES:

This organization is responsible for the provision of public transportation in the Wausau Urban Area, including the City of Wausau, Village of Rothschild, City of Schofield and Village of Weston. Services provided include fixed-route bus service for the general public and ADA paratransit service for the disabled. Metro Ride partners with Marathon County to access additional state and federal funding and to contract jointly for transportation services. Metro Ride is responsible for the application of federal and state grants and the administration of federal and state programs as mandated for receipts of those grants.

## ORGANIZATIONAL STRUCTURE:



## STAFFING LEVELS:

FTEs	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	30.00	31.00	31.00	33.00	33.00	33.00	31.00	31.00	30.00	30.00
Non-Union	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
TOTAL	36.00	37.00	37.00	39.00	39.00	39.00	37.00	37.00	36.00	36.00

**2010 ACCOMPLISHMENTS:**

- Awarded the procurement of six 35' clean-diesel transit busses.
- Purchased new service truck.
- Hired consultant to prepare a transportation development program (TDP).

**2011 GOALS AND OBJECTIVES:**

- Complete and implement the transportation development program (TDP).
- Install security camera system at the Metro Ride transit center facility.
- Seal the roof on the Metro Ride operations and maintenance building.
- Consider alternative governance and funding alternatives such as the creation of a Regional Transit Authority.

**DEPARTMENT STATISTICS:**

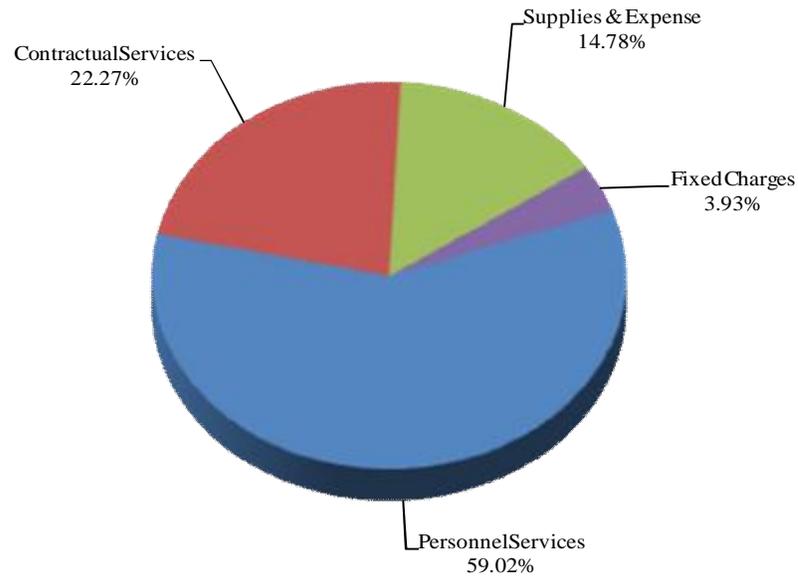
**Fare History**

	<u>2007-2010</u>	<u>2003-2006</u>	<u>1999-2002</u>
Adult Cash Fare	\$1.25	\$1.00	\$ .90
Adult Tokens	10 for \$7.50	10 for \$6.00	9 for \$5.00
Adult Monthly Pass	\$30.00	\$26.00	\$24.00
Elderly/Disabled Cash Fare	\$ .60	\$ .50	\$ .45
Elderly/Disabled Monthly Pass	\$15.00	\$13.00	\$12.00
Student Cash Fare	\$1.00	\$ .75	\$ .65
Student Tickets	10 for \$6.00	10 for \$4.50	10 for \$4.00
Student Monthly Pass	\$15.00	\$13.00	\$12.00
Paratransit	\$2.00	\$2.00	\$1.80

**Passenger Data**

	<u>Route</u>	<u>Total</u>	<u>Cost per</u>
	<u>Miles</u>	<u>Passengers</u>	<u>Passenger</u>
2009	573,876	794,121	\$3.88
2008	604,793	851,895	\$3.89
2007	720,858	857,010	\$3.86
2006	683,934	865,988	\$3.64
2005	603,668	819,165	\$3.65
2004	620,471	758,061	\$3.85
2003	638,730	743,249	\$3.66
2002	657,540	758,706	\$3.37
2001	648,985	826,941	\$3.00
2000	693,270	851,841	\$2.78
1999	685,087	871,428	\$2.61

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 2,358,352	\$ 2,426,453	\$ 2,318,158	\$ 2,549,100	\$ 2,549,100
Contractual Services	783,342	1,037,563	856,470	961,999	961,999
Supplies & Expense	445,149	666,880	497,357	638,409	638,409
Fixed Charges	129,391	161,896	132,507	169,537	169,537
<b>Total Expenses</b>	<b>\$ 3,716,234</b>	<b>\$ 4,292,792</b>	<b>\$ 3,804,492</b>	<b>\$ 4,319,045</b>	<b>\$ 4,319,045</b>
Taxes	\$ 481,808	\$ 725,244	\$ 632,030	\$ 625,244	\$ 625,244
Intergvtl Grants & Aids	2,374,857	2,602,440	2,438,515	2,645,437	2,645,437
Public Charges	632,468	679,901	622,700	631,900	631,900
Intergovt Charges	210,357	284,557	217,735	304,965	304,965
Miscellaneous	16,743	650	1,512	650	650
<b>Total Revenues</b>	<b>\$ 3,716,233</b>	<b>\$ 4,292,792</b>	<b>\$ 3,912,492</b>	<b>\$ 4,208,196</b>	<b>\$ 4,208,196</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 budget actually reflects a slight increase in expenses from the 2010 modified budget. The increase is due to cost of living increases in the area of personnel services such as health insurance and projected premium increases in risk and casualty insurance. Other budget categories show a budget decrease. Decreases reflect expected costs in the areas of paratransit services, city services, fuel and related fleet maintenance. Fleet maintenance cost reductions represent the benefit of the new fleet under warranty and continued stable fuel prices. The property tax levy will drop \$100,000 as fund balance from prior years surplus will supplement the levy.

**BUDGETARY HISTORY:**

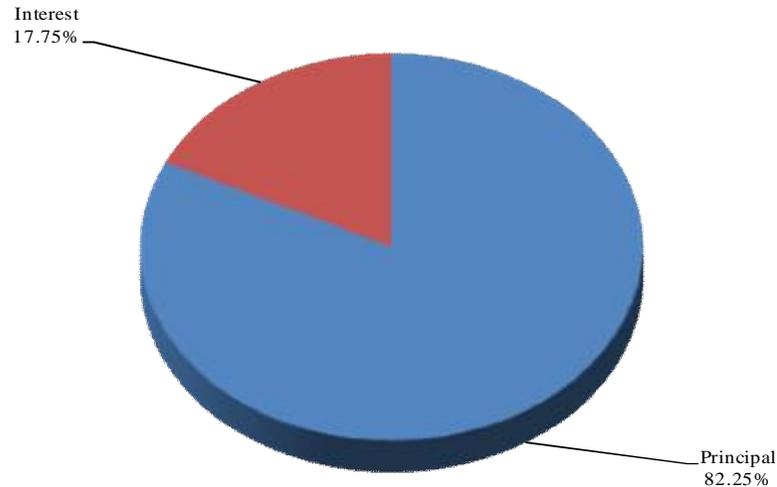
YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$4,319,045	(\$34,704)	-0.80%
2010	\$4,353,749	\$132,168	3.13%
2009	\$4,221,581	\$80,982	1.96%
2008	\$4,140,599	\$224,092	5.72%
2007	\$3,916,507	\$148,810	3.95%
2006	\$3,767,697	\$737,914	24.36%
2005	\$3,029,783	\$160,459	5.59%
2004	\$2,869,324	\$47,699	1.69%
2003	\$2,821,625	\$40,974	1.47%
2002	\$2,780,651	\$188,930	7.29%
2001	\$2,591,721	\$198,706	8.30%
2000	\$2,393,015	\$120,603	5.31%
1999	\$2,272,412	\$92,424	4.24%
1998	\$2,179,988	\$184,988	9.27%

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$3,582,952	(\$35,312)	-0.98%
2010	\$3,618,264	\$86,704	2.46%
2009	\$3,531,560	\$98,934	2.88%
2008	\$3,432,626	\$203,342	6.30%
2007	\$3,229,284	\$71,494	2.26%
2006	\$3,157,790	\$780,878	32.85%
2005	\$2,376,912	\$81,019	3.53%
2004	\$2,295,893	\$47,699	2.12%
2003	\$2,248,194	\$29,911	1.35%
2002	\$2,218,283	\$181,920	8.93%
2001	\$2,036,363	\$76,464	3.90%
2000	\$1,959,899	\$121,221	6.59%
1999	\$1,838,678	\$106,742	6.16%
1998	\$1,731,936	\$197,594	12.88%

# DEBT SERVICE FUND

**RESPONSIBILITIES:**

The Debt Service Fund accounts for the payment of general obligation debt principal, interest and related costs. The sources of revenue are property taxes, tax increments, interest earnings and reimbursements from other entities for debt payments.



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Principal	\$ 12,366,081	\$ 10,679,137	\$ 11,067,398	\$ 7,336,502	\$ 7,336,502
Interest	2,197,378	1,838,453	1,813,030	1,582,860	1,582,860
Debt Issuance Costs	-	44,739	10,031	-	-
<b>Total Expenses</b>	<b>\$ 14,563,459</b>	<b>\$ 12,562,329</b>	<b>\$ 12,890,459</b>	<b>\$ 8,919,362</b>	<b>\$ 8,919,362</b>
Taxes	\$ 4,156,866	\$ 4,156,866	\$ 4,156,866	\$ 4,156,866	\$ 4,156,866
Other Sources	10,527,990	4,157,119	4,512,794	4,783,604	4,783,604
<b>Total Revenues</b>	<b>\$ 14,684,856</b>	<b>\$ 8,313,985</b>	<b>\$ 8,669,660</b>	<b>\$ 8,940,470</b>	<b>\$ 8,940,470</b>

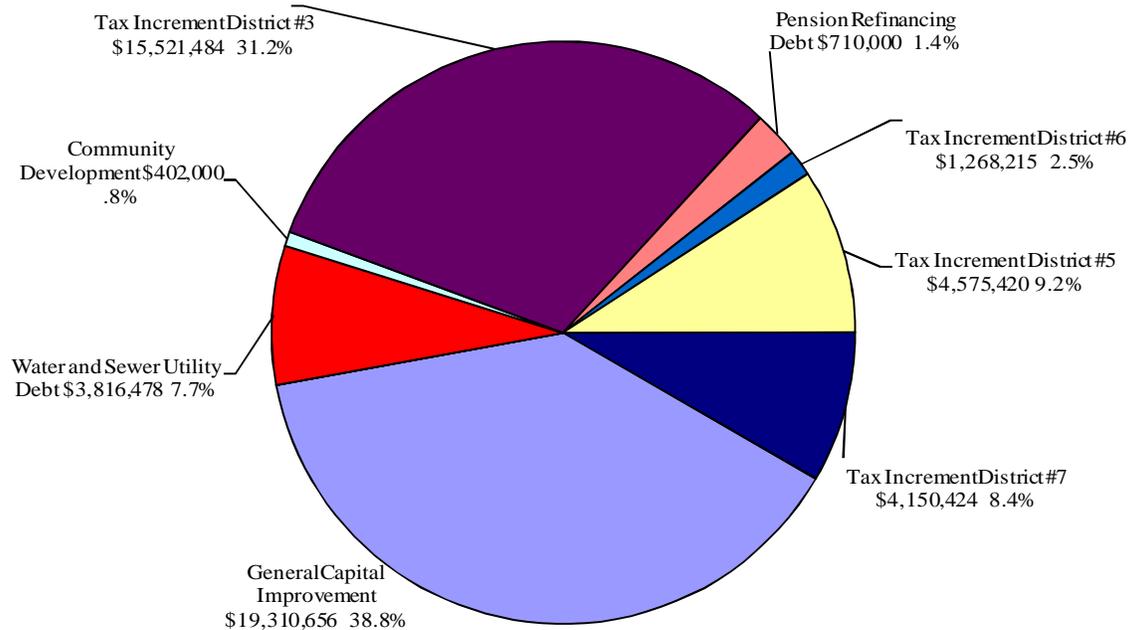
**BUDGET HIGHLIGHTS:**

The 2011 budget provides for the first debt payments of the 2010A and B Refunding issues. Revenues from other sources represent transfers from the Water and Sewer Utility and Tax Increment Districts for payment of their portion of the debt. The Property Tax Levy remains stable at \$4,156,866.

**ANNUAL DEBT RETIREMENT OF EXISTING DEBT**

Year	Principal	Interest	Total
2011	7,336,502	1,582,860	8,919,362
2012	6,668,503	1,346,315	8,014,818
2013	6,609,917	1,163,181	7,773,099
2014	5,861,511	971,061	6,832,572
2015	5,418,418	789,307	6,207,725
2016	4,425,601	613,966	5,039,567
2017	3,923,225	447,546	4,370,771
2018	3,151,000	310,080	3,461,080
2019	2,490,000	197,548	2,687,548
2020	1,900,000	105,890	2,005,890
2021	800,000	45,284	845,284
2022	280,000	19,713	299,713
2023	290,000	6,706	296,706
On Demand	600,000	-	600,000
	<b>\$ 49,754,677</b>	<b>\$ 7,599,457</b>	<b>\$ 75,782,907</b>

**OUTSTANDING DEBT BY PURPOSE**



**DEBT SERVICE FUND**

**SUMMARY OF DEBT CHANGES**

	General Obligation Bonds	General Obligation Notes	Wisconsin State Trust Fund Loans	Total General Obligation Debt	Utility Revenue Bonds	Total
<b>Balance 1/1/2006</b>	<b>\$ 23,185,000</b>	<b>\$ 27,614,000</b>	<b>\$ 1,184,498</b>	<b>\$ 51,983,498</b>	<b>\$ 8,455,000</b>	<b>\$ 60,438,498</b>
2006 Additions:						
Capital Improvement Plan		2,399,471		2,399,471		2,399,471
TID #7		351,622		351,622		351,622
Water Utility		3,013,907		3,013,907		3,013,907
2006 Retirements	(1,745,000)	(4,415,000)	(173,004)	(6,333,004)	(1,240,000)	(7,573,004)
<b>Balance 12/31/2006</b>	<b>\$ 21,440,000</b>	<b>\$ 28,964,000</b>	<b>\$ 1,011,494</b>	<b>\$ 51,415,494</b>	<b>\$ 7,215,000</b>	<b>\$ 58,630,494</b>
2007 Additions:						
Capital Improvement Plan		2,668,350		2,668,350		2,668,350
TID #3		1,396,650		1,396,650		1,396,650
TID #5		-	2,206,760	2,206,760		2,206,760
TID #7		470,000		470,000		470,000
Water Revenue Bond Refinancing	2,605,000	-		2,605,000	(3,330,000)	(725,000)
2007 Retirements	(1,875,000)	(5,020,000)	(182,087)	(7,077,087)	(715,000)	(7,792,087)
<b>Balance 12/31/2007</b>	<b>\$ 22,170,000</b>	<b>\$ 28,479,000</b>	<b>\$ 3,036,167</b>	<b>\$ 53,685,167</b>	<b>\$ 3,170,000</b>	<b>\$ 56,855,167</b>
2008 Additions:						
Capital Improvement Plan		2,685,000	500,000	3,185,000		3,185,000
TID #3		270,000		270,000		270,000
TID #5		-	1,250,117	1,250,117		1,250,117
TID #7		3,655,000		3,655,000		3,655,000
Community Development Refinancing		78,000		78,000		78,000
Refinancing		3,235,000		3,235,000		3,235,000
2008 Retirements	(2,075,000)	(7,905,000)	(238,128)	(10,218,128)	(750,000)	(10,968,128)
<b>Balance 12/31/2008</b>	<b>\$ 20,095,000</b>	<b>\$ 30,497,000</b>	<b>\$ 4,548,156</b>	<b>\$ 55,140,156</b>	<b>\$ 2,420,000</b>	<b>\$ 57,560,156</b>
2009 Additions:						
Capital Improvement Plan		3,085,000		3,085,000		3,085,000
TID #3		320,000		320,000		320,000
TID #7		680,000		680,000		680,000
Refinancing		5,475,000		5,475,000		5,475,000
2009 Retirements	(3,935,000)	(7,950,000)	(481,081)	(12,366,081)	(790,000)	(13,156,081)
<b>BALANCE 12/31/2009</b>	<b>\$ 16,160,000</b>	<b>\$ 32,107,000</b>	<b>\$ 4,067,075</b>	<b>\$ 52,334,075</b>	<b>\$ 1,630,000</b>	<b>\$ 53,964,075</b>
2010 Additions:						
Community Development		198,000		198,000		198,000
Capital Improvement Plan		3,086,553		3,086,553		3,086,553
TID #3		1,580,447		1,580,447		1,580,447
TID #6		400,000		400,000		400,000
TID #7		78,000		78,000		78,000
Refinancing		-		-		-
Refinancing		3,145,000		3,145,000		3,145,000
2010 Retirements	(1,175,000)	(7,145,000)	(2,747,398)	(11,067,398)	(1,630,000)	(12,697,398)
<b>BALANCE 12/31/2010</b>	<b>\$ 14,985,000</b>	<b>\$ 33,450,000</b>	<b>\$ 1,319,677</b>	<b>\$ 49,754,677</b>	<b>\$ -</b>	<b>\$ 49,754,677</b>
2011 Additions:						
Capital Improvement Plan		3,500,000		3,500,000		3,500,000
TID #6		1,800,000		1,800,000		1,800,000
Utility Clean Water Bonds					2,600,000	2,600,000
2011 Retirements	(1,210,000)	(5,775,000)	(351,502)	(7,336,502)		(7,336,502)
<b>PROJECTED BALANCE 12/31/2011</b>	<b>\$ 13,775,000</b>	<b>\$ 32,975,000</b>	<b>\$ 968,175</b>	<b>\$ 47,718,175</b>	<b>\$ 2,600,000</b>	<b>\$ 50,318,175</b>

**COMPUTATION OF DEBT LIMIT**

	December 31, 2006	December 31, 2007	December 31, 2008	December 31, 2009	December 31, 2010	December 31, 2011
Equalized Valuation	\$ 2,433,934,300	\$ 2,504,826,100	\$ 2,768,967,000	\$ 2,726,775,100	\$ 2,681,223,200	\$ 2,600,786,504
	5%	5%	5%	5%	5%	5%
Total Allowable Debt	\$121,696,715	\$125,241,305	\$138,448,350	\$136,338,755	\$134,061,160	\$130,039,325
Outstanding Debt	\$51,415,494	\$53,685,167	\$ 55,140,156	\$ 52,334,075	\$ 49,754,677	\$ 47,718,175
Legal Debt Margin	\$70,281,221	\$71,556,138	\$83,308,194	\$84,004,680	\$84,306,483	\$82,321,150
Debt Utilized	42.25%	42.87%	39.83%	38.39%	37.11%	36.70%

**DEBT SERVICE FUND**

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$8,919,362	(\$392,031)	-4.21%
2010	\$9,311,393	\$131,597	1.43%
2009	\$9,179,796	\$62,306	0.68%
2008	\$9,117,490	(\$5,194)	-0.06%
2007	\$9,122,684	\$665,958	7.87%
2006	\$8,456,726	\$436,345	5.44%
2005	\$8,020,381	\$1,165,595	17.00%
2004	\$6,854,786	\$1,245,958	22.21%
2003	\$5,608,828	\$147,559	2.70%
2002	\$5,461,269	\$212,390	4.05%
2001	\$5,248,879	(\$286,806)	-5.18%
2000	\$5,535,685	(\$759,940)	-12.07%
1999	\$6,295,625	\$720,738	12.93%
1998	\$5,574,887	\$412,927	8.00%
1997	\$5,161,960	\$187,587	3.77%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$4,783,604	(\$341,377)	-6.66%
2010	\$5,124,981	\$81,315	1.61%
2009	\$5,043,666	\$571,043	12.77%
2008	\$4,472,623	(\$348,567)	-7.23%
2007	\$4,821,190	\$557,921	13.09%
2006	\$4,263,269	\$464,754	12.24%
2005	\$3,798,515	\$1,100,595	40.79%
2004	\$2,697,920	\$1,212,082	81.58%
2003	\$1,485,838	\$181,435	13.91%
2002	\$1,304,403	(\$251,284)	-16.15%
2001	\$1,555,687	(\$817,745)	-34.45%
2000	\$2,373,432	(\$513,213)	-17.78%
1999	\$2,886,645	\$453,315	18.63%
1998	\$2,433,330	\$78,814	3.35%
1997	\$2,354,516	(\$370,564)	-13.60%

YEAR	TAX LEVY	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$4,156,866	\$0	0.00%
2010	\$4,156,866	\$0	0.00%
2009	\$4,156,866	\$0	0.00%
2008	\$4,156,866	\$0	0.00%
2007	\$4,156,866	\$0	0.00%
2006	\$4,156,866	\$0	0.00%
2005	\$4,156,866	\$0	0.00%
2004	\$4,156,866	\$0	0.00%
2003	\$4,156,866	\$0	0.00%
2002	\$4,156,866	\$463,674	12.56%
2001	\$3,693,192	\$585,411	18.84%
2000	\$3,107,781	\$239,861	8.36%
1999	\$2,867,920	(\$273,637)	-8.71%
1998	\$3,141,557	\$334,113	11.90%
1997	\$2,807,444	\$558,151	24.81%

# CAPITAL PROJECTS FUND

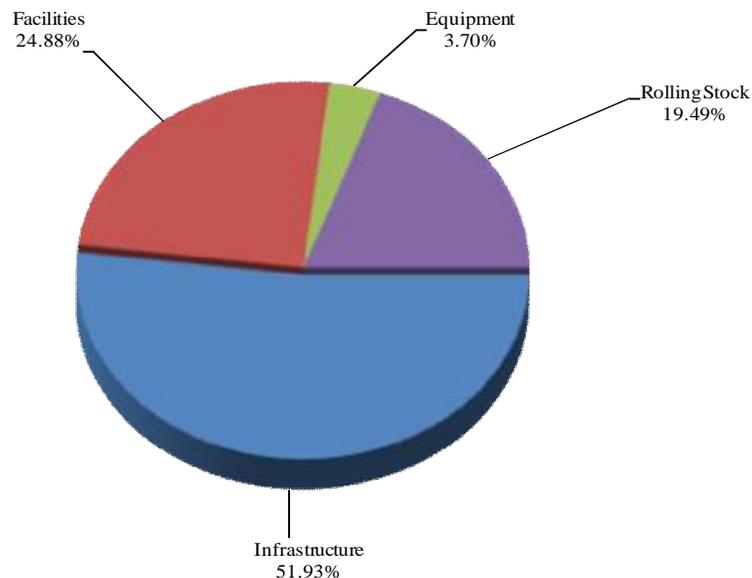
## MISSION:

To maintain and improve the City's infrastructure, facilities and equipment in the most cost-effective and efficient manner.

## RESPONSIBILITIES:

This organization provides the financial resources for capital improvements which are defined as major projects requiring the expenditure of over \$25,000 for the purchase, construction or replacement of physical assets and infrastructure of the City. Revenues to support these expenditures are provided by special assessments, property taxes, grant income and debt proceeds.

## BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 23,227	\$ 210,000	\$ 20,000	\$ -	\$ -
Capital Outlay	9,011,473	10,795,308	9,084,666	5,346,360	5,346,360
<b>Total Expenses</b>	<b>\$ 9,034,700</b>	<b>\$ 11,005,308</b>	<b>\$ 9,104,666</b>	<b>\$ 5,346,360</b>	<b>\$ 5,346,360</b>
Taxes	\$ 1,836,558	\$ 1,549,310	\$ 1,549,310	\$ 658,960	\$ 658,960
Intergovtl Grants/Aids	2,839,507	2,368,322	2,368,322	790,750	790,750
Public Charges	592,082	520,000	520,235	248,000	248,000
Intergovtl Charges	34,925	36,000	-	-	-
Miscellaneous	14,362	-	22,509	-	-
Other Financing Sources	3,445,096	3,578,250	3,202,053	3,498,650	3,498,650
<b>Total Revenues</b>	<b>\$ 8,762,530</b>	<b>\$ 8,051,882</b>	<b>\$ 7,662,429</b>	<b>\$ 5,196,360</b>	<b>\$ 5,196,360</b>

**CAPITAL PROJECTS FUND**

**2011 CAPITAL PROGRAM BY FUNDING SOURCE**

PROJECT DESCRIPTION	DEPT	Total Project Costs	FUNDING SOURCES					Carryover Financing
			Tax Levy	Special Assessments	User Fees And Grants	TID District Funding	GO Note Proceeds	
<b>Infrastructure</b>								
Land Acquisition	DPW	900,000				800,000	100,000	
WIS DOT Projects	DPW	215,478				168,303	47,175	
Street Improvements	DPW	1,020,125		189,000	150,000		531,125	150,000
Asphalt Overlay	DPW	1,616,900	120,000			1,046,900	450,000	
Sidewalk Projects	DPW	300,000		59,000		100,000	141,000	
Storm Sewer	DPW	727,250				220,000	507,250	
Street Lighting/Receptacles	Inspections	32,000	32,000					
Stormwater Implementation	DPW	300,000					300,000	
Water Projects	WS	580,500			580,500			
Sewer/Wastewater Projects	WS	588,400			588,400			
Total Infrastructure		6,280,653	152,000	248,000	1,318,900	2,335,203	2,076,550	150,000
<b>Facilities</b>								
Parking Ramp Facilities	DPW	57,200	57,200					
Police HVAC	Maintenance	40,000	40,000					
City Hall Concrete Repair	Maintenance	52,000	52,000					
Fire Department PA and Alarm System	Fire	43,000	43,000					
Westside Fire Station Land Acquisition	Fire	155,100					155,100	
Police Parking Expansion	Police	120,000					120,000	
SRE Building	Airport	787,750			640,750		147,000	
City Hall Generator Replacement	Maintenance	75,000	75,000					
Total Facilities		1,330,050	267,200	0	640,750	0	422,100	0
<b>Equipment</b>								
Jaws of Life Rescue Tool	Fire	51,510	51,510					
GIS Base Map Orthophotography	Engineering	15,000	15,000					
Computer Software - Network Upgrade	CCITC	46,500	46,500					
Computer Hardware - PC Replacement	CCITC	15,000	15,000					
Computer Hardware - Imaging and Meeting Management	CCITC	70,000	70,000					
Total Equipment		198,010	198,010	0	0	0	0	0
<b>Rolling Stock</b>								
Park Rolling Stock	Parks	41,750	41,750					
Fire Rolling Stock	Fire	1,000,000					1,000,000	
Public Works Rolling Stock	DPW	996,000			996,000			
Total Rolling Stock		2,037,750	41,750	0	996,000	0	1,000,000	0
<b>TOTAL CAPITAL COSTS</b>		<b>\$9,846,463</b>	<b>\$658,960</b>	<b>\$248,000</b>	<b>\$2,955,650</b>	<b>\$2,335,203</b>	<b>\$3,498,650</b>	<b>\$150,000</b>
TID #4 Cash on Hand						332,000		
TID #5 Cash on Hand						234,900		
TID #6 Borrowing						1,723,303		
TID #7 Prior Year Debt Proceeds						45,000		
<b>TOTAL</b>						<b>\$2,335,203</b>		

CAPITAL PLAN BY FUND	
Capital Projects Fund	\$ 5,346,360
Tax Increment District Number 4	332,000
Tax Increment District Number 5	234,900
Tax Increment District Number 6	1,723,303
Tax Increment District Number 7	45,000
Motor Pool Fund	996,000
Water and Sewer Utility Funds	1,168,900
	<b>\$ 9,846,463</b>

## CAPITAL PROJECTS FUND

### DETAIL ANALYSIS OF 2011 INFRASTRUCTURE PROJECTS

	SPECIAL FUNDING SOURCE	TOTAL REQUEST	DEFERRED TO FUTURE YEAR	FUNDED IN 2011
<b>LAND ACQUISITION</b>				
CTH U/K Interchange	TID #6	800,000		800,000
Thomas Street Widening		100,000		100,000
<b>TOTAL LAND ACQUISITION</b>		<b>900,000</b>	<b>-</b>	<b>900,000</b>
<b>DOT PROJECTS</b>				
STH 52, 17th to 18th Avenue Storm Sewer and Lighting	TID #6	63,303		63,303
County Highway U Four Lane Expansion Design	TID #6	60,000		60,000
Street Lighting - 28th Avenue and Stewart Ave -24th to 26th	TID #7	45,000		45,000
Stewart Avenue 1st to 12th Avenue Design		47,175		47,175
<b>TOTAL DOT PROJECTS</b>		<b>215,478</b>	<b>-</b>	<b>215,478</b>
<b>STREET IMPROVEMENTS</b>				
Hamilton Street, 15th Street to the east		48,500	-	48,500
East Union Avenue, 5th Street to 7th Street		172,100		172,100
Milwaukee Avenue, Ginger Lane to Northwestern		186,000		186,000
Brook View Court, Milwaukee Ave. to cul-de-sac		83,500		83,500
Ginger Lane, Milwaukee Avenue to Northwestern		50,125		50,125
Easthill Drive, Townline Road to the north		173,750		173,750
Randolph Street, Stevens Drive to Merrill Avenue		225,000	225,000	-
South 6th Avenue, Chellis Street to Rosecrans St.		286,150		286,150
Boulevard Trees		20,000		20,000
<b>TOTAL STREET IMPROVEMENTS</b>		<b>1,245,125</b>	<b>225,000</b>	<b>1,020,125</b>
<b>STREET RECONSTRUCTION</b>				
Prospect Avenue, Townline Road to Forest St.		686,100	686,100	-
Washington Street, 4th Street to 6th Street		676,000	676,000	-
Jeffreson Street, 5th Street to 6th Street		431,000	431,000	-
<b>TOTAL STREET RECONSTRUCTION</b>		<b>1,793,100</b>	<b>1,793,100</b>	<b>-</b>
<b>ASPHALT OVERLAY AND ALLEY PAVING</b>				
Asphalt Paving		800,000	392,000	408,000
Alley Paving		60,000	60,000	-
72nd Avenue, Highland North 1290'	TID #5	77,400		77,400
72nd Avenue, Highland North 1290' to Stettin	TID #5	157,500		157,500
Highland Drive, 72nd to 86th Avenue	50% - TID #4	324,000		324,000
Stewart Avenue 84th Avenue to 2825' East	TID #4	170,000		170,000
12th Avenue, Stewart Avenue to Bridge Street	TID #6	480,000		480,000
<b>TOTAL ASPHALT OVERLAY AND ALLEY PAVING</b>		<b>2,068,900</b>	<b>452,000</b>	<b>1,616,900</b>
<b>SIDEWALKS</b>				
Annual Sidewalk Replacement Contract		300,000	100,000	200,000
New Sidewalk				
Miscellaneous		25,000	25,000	-
Randolph, Stevens to Merrill		45,000	45,000	-
17th Avenue, Sherman to Walgreens	TID #6	100,000		100,000
<b>TOTAL SIDEWALKS</b>		<b>470,000</b>	<b>170,000</b>	<b>300,000</b>
<b>STORM SEWER</b>				
Milwaukee Avenue - Street Improvement		32,250		32,250
Randolph Street - Street Improvement		30,000	30,000	-
South 6th Avenue - Street Improvement		37,500		37,500
Prospect Avenue - Street Reconstruction		225,000	225,000	-
Stewart Avenue Culvert Replacement	TID #6	45,000		45,000
Thomas Street Seymour Street Storm Sewer Repair/Replacement		225,000		225,000
Randolph Street & Burek Avenue - Storm Sewer Outfall Repair/Replacement		150,000		150,000
West Street Storm Water Pond	TID #6	175,000		175,000
Miscellaneous		62,500		62,500
<b>TOTAL STORM SEWER</b>		<b>982,250</b>	<b>255,000</b>	<b>727,250</b>

## CAPITAL PROJECTS FUND

### DETAIL ANALYSIS OF 2011 INFRASTRUCTURE PROJECTS cont.

SPECIAL FUNDING SOURCE	TOTAL REQUEST	DEFERRED TO FUTURE YEAR	FUNDED IN 2011
<b>OTHER CAPITAL</b>			
Miscellaneous Concrete Repairs	200,000	200,000	-
Pavement Markings	100,000	100,000	-
<b>TOTAL OTHER CAPITAL REPAIRS</b>	<u>300,000</u>	<u>300,000</u>	<u>-</u>
<b>WATERMAINS</b>			
17th Street, Bridge Steet to south	Utility	17,500	17,500
Goldbach Subdivision	Utility	66,000	66,000
Stettin Drive- 48th to 52nd Avenue	Utility	84,200	84,200
2011 E. Union Avenue, Gowen Street to 6th Street	Utility	12,800	12,800
Unanticipated Projects	Utility	400,000	400,000
<b>TOTAL WATER MAINS</b>		<u>580,500</u>	<u>580,500</u>
<b>SANITARY SEWER</b>			
Hawthorne Lane/Townline Road Lift Station	Utility	170,000	170,000
Goldbach Subdivision	Utility	118,400	118,400
Unanticipated Projects	Utility	300,000	300,000
<b>TOTAL SANITARY SEWER</b>		<u>588,400</u>	<u>588,400</u>
<b>GRAND TOTAL</b>		<u><b>\$ 9,143,753</b></u>	<u><b>\$ 3,195,100</b></u>
			<u><b>\$ 5,948,653</b></u>

**CAPITAL PROJECTS FUND**

**2011 OTHER CAPITAL REQUESTS  
FUNDED AND DEFERRED**

Descending Rank Order

		Average Ranking	Funded In 2011	Deferred To The Future
Aerial Ladder Truck	Fire	72	\$1,000,000	
Stormwater Implementation	Public Works	68	300,000	
SCBA Breathing Apparatus	Fire	67		263,380
Construct SRE Building	Airport	67	787,750	
Turnout Gear Replacement	Fire	66		25,000
Jaws of Life Rescue Tool	Fire	66	51,510	
Vehicle Replacement	Public Works	65	996,000	
LifePack 15 Defibrillator Upgrade	Fire	64		124,171
PA and Alarm System Replacement	Fire	64	43,000	
Westside Fire Station Property Acquisition	Fire	63	155,100	
Imaging and Meeting Management	CCITCC	61	70,000	
Parking Ramp Elevator Upgrades	Public Works	60	57,200	
Clear Water Pump/Concrete Repair	Maintenance	59	52,000	
Police Carpet Upgrade		59		25,000
Network Equipment	CCITCC	55	46,500	
Park Rolling Stock	Park	55	41,750	138,750
City Hall Generator	Maintenance	54	75,000	
Police HVAC Upgrade	Maintenance	53	40,000	
PC Replacement	CCITCC	50	15,000	55,000
Sylvan Hill Parking	Park	50		57,000
Phone System Upgrade	CCITCC	47		494,750
Repave DPW Grounds	Public Works	47		235,000
Stewart Avenue Streetscape	Public Works	46		231,400
Play Ground Equipment	Park	44		25,000
City Hall Air Conditioner	CCITCC	43		68,000
Brockmeyer Park Improvements	Park	43		47,500
Fire Suppression	CCITCC	42		24,000
Gis Base Map Orthophotography	Public Works	41	15,000	
Parking Lot Paving	Park	40		118,560
Storage Building	Public Works	39		40,000
Digital Video Upgrades	CCITCC	38		22,750
Tennis Court Replacement	Park	38		47,000
Evidence Processing Facility	Police	37		225,000
Land Purchase 506 Seymour	Police	33	120,000	
General Technology Spending	CCITCC	21		25,000
			<u>\$3,865,810</u>	<u>\$2,292,261</u>

**CAPITAL PROJECTS FUND**

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$5,346,360	(\$477,200)	-8.19%
2010	\$5,823,560	(\$1,989,788)	-25.47%
2009	\$7,813,348	(\$3,008,162)	-27.80%
2008	\$10,821,510	\$4,621,929	74.55%
2007	\$6,199,581	\$498,596	8.75%
2006	\$5,700,985	(\$513,809)	-8.27%
2005	\$6,214,794	(\$21,368)	-0.34%
2004	\$6,236,162	(\$410,384)	-6.17%
2003	\$6,646,546	(\$1,779,103)	-21.12%
2002	\$8,425,649	\$237,778	2.90%
2001	\$8,187,871	(\$2,150,502)	-20.80%
2000	\$10,338,373	\$3,852,108	59.39%
1999	\$6,486,265	(\$2,409,389)	-27.09%
1998	\$8,895,654	\$5,386,263	153.48%
1997	\$3,509,391	(\$1,809,258)	-34.02%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$4,537,400	\$439,150	10.72%
2010	\$4,098,250	(\$1,526,305)	-27.14%
2009	\$5,624,555	(\$2,983,455)	-34.66%
2008	\$8,608,010	\$4,437,185	106.39%
2007	\$4,170,825	\$286,525	7.38%
2006	\$3,884,300	(\$524,680)	-11.90%
2005	\$4,408,980	(\$162,890)	-3.56%
2004	\$4,571,870	(\$1,208,452)	-20.91%
2003	\$5,780,322	\$2,091,672	56.71%
2002	\$3,688,650	(\$2,685,650)	-42.13%
2001	\$6,374,300	(\$2,248,990)	-26.08%
2000	\$8,623,290	\$3,662,475	73.83%
1999	\$4,960,815	(\$2,584,839)	-34.26%
1998	\$7,545,654	\$5,341,654	242.36%
1997	\$2,204,000	(\$1,768,585)	-44.52%

# TAX INCREMENT DISTRICT NUMBER TWO FUND

## **MISSION:**

The district was created as a funding source for the first expansion of the City's industrial park. The construction phase of the project is complete. The mandated expiration date of the District is July 1, 2017. Fund Balance projected at December 31, 2010 is \$0. Total outstanding debt at December 31, 2010 and 2009 is \$0. Beginning in 2011 increment collected will be donated to District Number Four as approved by the Joint Review Board.

## **RESPONSIBILITIES:**

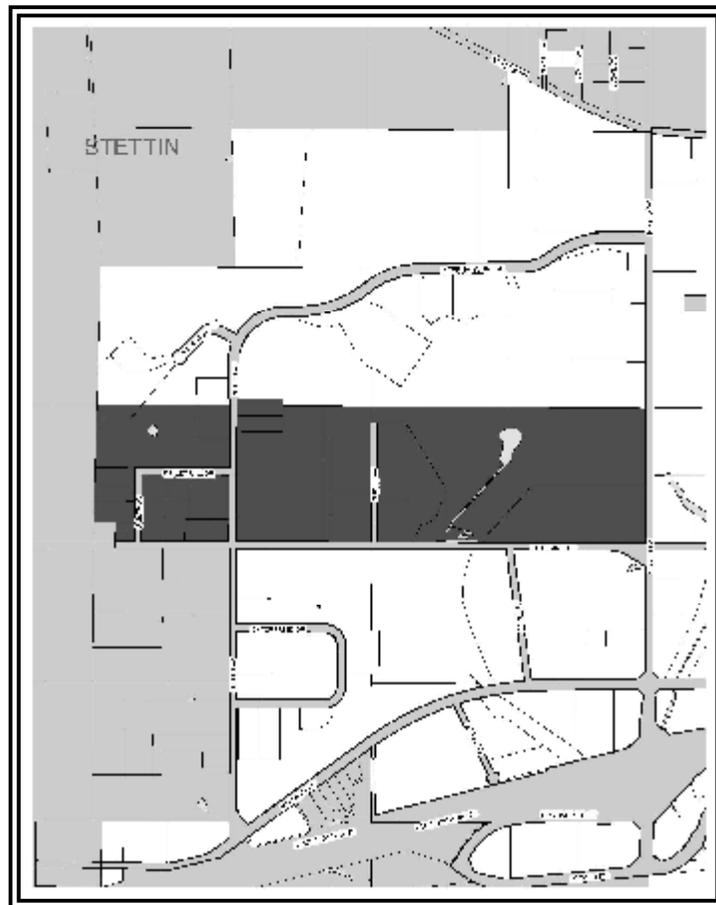
This fund accounts for the receipt of district increment, and other program income generated from the project. Any funds in excess of debt service are donated to Tax Increment District Number Three.

## **DISTRICT FACTS:**

Creation Date: July 1, 1990

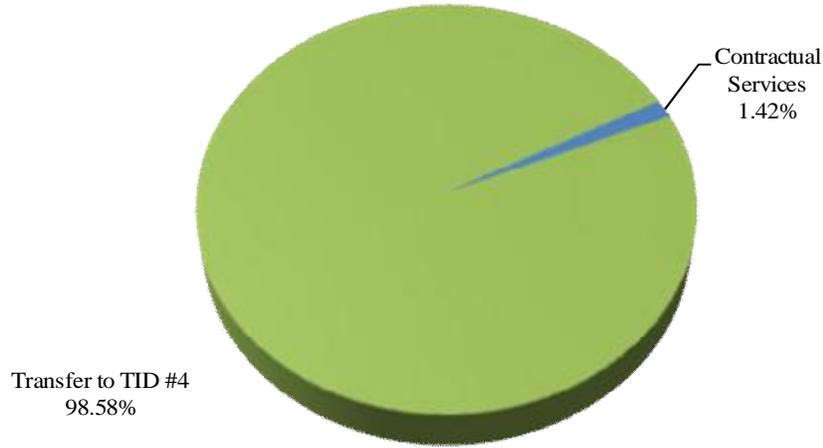
Last Date Project Costs Incurred: December 31, 1999

Mandated Final Dissolution Date: July 1, 2017



**TAX INCREMENT DISTRICT NUMBER TWO FUND**

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 9,938	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
Transfer to TID #3	685,107	656,000	693,265	-	-
Transfer to TID #4	-	-	-	694,396	694,396
<b>Total Expenses</b>	<b>\$ 695,045</b>	<b>\$ 656,000</b>	<b>\$ 703,265</b>	<b>\$ 704,396</b>	<b>\$ 704,396</b>
<b>Tax Increment</b>	<b>\$ 695,045</b>	<b>\$ 656,000</b>	<b>\$ 703,265</b>	<b>\$ 704,396</b>	<b>\$ 704,396</b>
<b>Total Revenues</b>	<b>\$ 695,045</b>	<b>\$ 656,000</b>	<b>\$ 703,265</b>	<b>\$ 704,396</b>	<b>\$ 704,396</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The District has retired all debt and recovered eligible costs with tax increment. Increment collected has been transferred to Tax Increment District Number Three for a ten year period. Beginning in 2011 increment will be transferred to Tax Increment District Number Four.

## TAX INCREMENT DISTRICT NUMBER TWO FUND

### VALUATION HISTORY:

<u>YEAR</u>	<u>EQUALIZED VALUATION</u>	<u>PERCENT CHANGE</u>
1990	\$172,300	
1991	723,800	320.08%
1992	1,145,500	58.26%
1993	2,431,600	112.27%
1994	2,913,800	19.83%
1995	4,971,900	70.63%
1996	5,352,300	7.65%
1997	14,541,600	171.69%
1998	18,081,300	24.34%
1999	21,599,100	19.46%
2000	22,660,600	4.91%
2001	26,672,400	17.70%
2002	27,172,400	1.87%
2003	27,531,800	1.32%
2004	27,256,600	-1.00%
2005	27,410,100	0.56%
2006	27,961,700	2.01%
2007	27,711,500	-0.89%
2008	28,527,400	2.94%
2009	27,018,800	-5.29%
2010	27,280,000	0.97%

# TAX INCREMENT DISTRICT NUMBER THREE FUND

## **MISSION:**

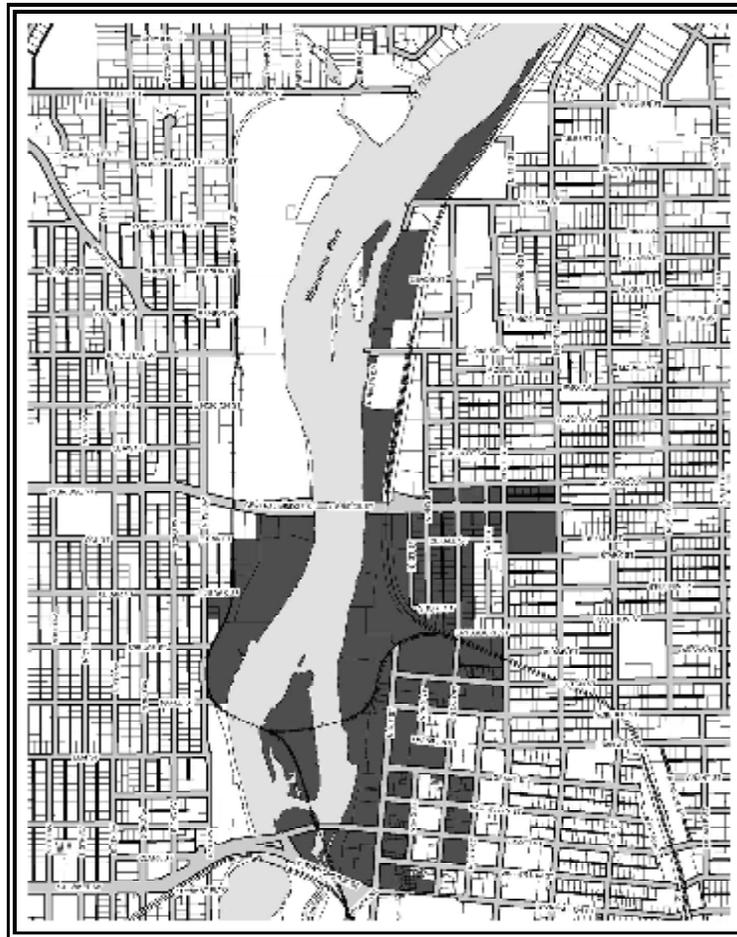
To fund enhancements within the District including: the Central Business District, Pick'n Save area and Rivers Edge. The mandated expiration date is September 12, 2021. Projected Fund balance at December 31, 2010 is \$997,587. Total outstanding debt at December 31, 2010 and 2009 is \$15,521,444 and \$15,741,855 respectively.

## **RESPONSIBILITIES:**

This fund accounts for the receipt of district increment, and other program income generated from the project. These funds are applied to capital costs and debt service. District Number Three will receive increment from District Number Two for two, five year periods ending 2010 as authorized by the Joint Review Board as well as other revenue sources outlined in the various project financing plans. The Joint Review Board on August 30<sup>th</sup>, 2010 authorized a plan amendment allowing for expenditures within the one-half mile radius of the district's boundaries. This plan amendment increased project plan costs by \$802,500 for improvements to the Rivers Edge Trail.

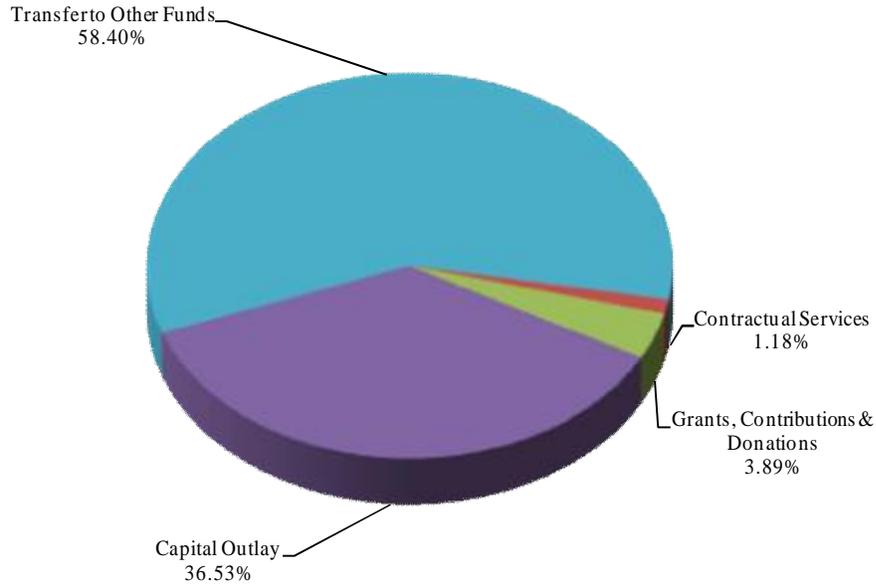
## **DISTRICT FACTS:**

Creation Date: September 12, 1994  
Last Date Project Costs Incurred: September 12, 2016  
Mandated Final Dissolution Date: September 12, 2021



## TAX INCREMENT DISTRICT NUMBER THREE FUND

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 94,094	\$ 25,000	\$ 104,203	\$ 53,150	\$ 53,150
Grants, Contributions & Donations	-	174,000	-	174,000	174,000
Capital Outlay	342,150	3,482,830	1,876,825	1,635,500	1,635,500
Transfer to Other Funds	2,413,435	2,629,184	2,449,185	2,614,683	2,614,683
<b>Total Expenses</b>	<b>\$ 2,849,679</b>	<b>\$ 6,311,014</b>	<b>\$ 4,430,213</b>	<b>\$ 4,477,333</b>	<b>\$ 4,477,333</b>
Tax Increment	\$ 2,173,715	\$ 1,967,900	\$ 2,021,671	\$ 1,934,476	\$ 1,934,476
Intergovernmental Grants and Aids	21,023	319,250	-	319,250	319,250
Public Charges for Services	4,879	-	4,973	4,973	4,973
Miscellaneous Revenue	2,104	1,205,330	150,000	850,000	850,000
Debt Proceeds	320,000	1,525,000	1,580,447	-	-
Transfer from TID #2	685,107	656,000	693,115	-	-
<b>Total Revenues</b>	<b>\$ 3,206,828</b>	<b>\$ 5,673,480</b>	<b>\$ 4,450,206</b>	<b>\$ 3,108,699</b>	<b>\$ 3,108,699</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The 2011 Budget provides for continued energy and insurance costs for the Federal Building \$25,000, construction of the Rivers Edge Trail, which was funded in 2009 but construction was deferred until 2010, \$638,000, the Metro Plains Project \$174,000 and Third Street Reconstruction \$1,525,000. The Third Street construction will be financed by debt. The 2010 budget anticipates a second reimbursement to the General Fund of \$180,000.

**TAX INCREMENT DISTRICT NUMBER THREE FUND**

**DISTRICT FUTURE OBLIGATIONS:**

The District is currently retiring nine debt issues. These issues are detailed below along with a consolidated schedule of maturities.

	Original Amount Borrowed	Repaid	Balance 12/31/2010
1995 State Trust Fund Loan	\$ 750,000	\$ 750,000	\$ -
1996 General Obligation Bonds	757,555	527,555	230,000
Mirman Promissory Note	300,000	300,000	-
McDevco Promissory Note	1,146,447	1,146,447	-
1997 General Obligation Note	4,000,000	4,000,000	-
1998 General Obligation Bonds	856,402	856,402	-
2001 General Obligation Note	475,800	417,728	58,072
2001 State Trust Fund Loan	1,617,503	1,393,617	223,886
2002 State Trust Fund Loan	2,415,665	2,415,665	-
2003 State Trust Fund Loan	2,617,794	2,617,794	-
2003 State Trust Fund Loan	5,057,592	5,057,592	-
2003 State Trust Fund Loan	3,908,949	3,908,949	-
2003D General Obligation Note	3,285,000	2,210,000	1,075,000
2004A General Obligation Note	643,534	365,020	278,514
2004 General Obligation Refunding Bond	13,445,000	3,605,000	9,840,000
2005B General Obligation Note	2,000,000	1,255,000	745,000
2007 General Obligation Note	1,396,190	415,625	980,565
2008 General Obligation Note	270,000	50,000	220,000
2009 General Obligation Note	320,000	30,000	290,000
2010A General Obligation Note	1,580,447		1,580,447
Foundation Loan	1,530,000	1,530,000	-
	<u>\$ 48,373,878</u>	<u>\$ 32,852,394</u>	<u>\$ 15,521,484</u>

**Schedule of Maturities**

Year	Principal	Interest	Total
2011	1,993,502	621,181	2,614,683
2012	1,773,654	539,359	2,313,013
2013	1,830,764	475,191	2,305,955
2014	1,507,875	407,469	1,915,344
2015	1,425,081	351,185	1,776,266
2016	1,295,081	291,659	1,586,740
2017	1,340,081	233,020	1,573,101
2018	1,255,000	174,397	1,429,397
2019	1,280,000	116,290	1,396,290
2020	1,285,446	56,775	1,342,221
2021	535,000	13,375	548,375
	<u>\$ 15,521,484</u>	<u>\$ 3,279,901</u>	<u>\$ 18,801,385</u>

**TAX INCREMENT DISTRICT NUMBER THREE FUND**

**CASH FLOW PROJECTIONS:**

The District is closely monitored to ensure that revenue sources will be sufficient to retire the debt. As you can see, the cash flow predicts a conservative static increment for the periods of 2012-2022. The cash flow predicts a minor negative fund balance during the years 2012-2017 but provides for a return on investments through the life of the District.

**TID #3 CASH FLOW PROJECTIONS**

Year	EXPENSES				REVENUES				Annual Surplus (Deficit)	Accumulated Balance
	Existing Total Annual Debt Service	Capital Expenditures	Administrative, Organization & Discretionary Costs	Developer Grants	Debt Proceeds	Other Income	Project Increment	TID 2 Donor Increment		
Accumulated										\$ 997,587
2009	\$ 2,413,435	\$ 436,243			\$ 320,000	\$ 279,585	\$ 1,922,136	\$685,107	\$ 357,150	1,354,737
2010	2,449,185	1,876,825	104,203		1,580,447	154,973	2,021,671	693,115	\$ 19,993	1,374,730
2011	2,614,683	1,635,500	53,150	174,000		1,174,223	1,934,476		\$ (1,368,634)	6,096
2012	2,313,013						1,900,000		\$ (413,013)	(406,917)
2013	2,305,955						1,900,000		\$ (405,955)	(812,872)
2014	1,915,344						1,900,000		\$ (15,344)	(828,216)
2015	1,776,266						1,900,000		\$ 123,734	(704,482)
2016	1,586,740						1,900,000		\$ 313,260	(391,222)
2017	1,573,101						1,900,000		\$ 326,899	(64,323)
2018	1,419,397						1,900,000		\$ 480,603	416,280
2019	1,381,290						1,900,000		\$ 518,710	934,990
2020	1,321,775						1,900,000		\$ 578,225	1,513,215
2021	548,375						1,900,000		\$ 1,351,625	2,864,840
2022	-						1,900,000		\$ 1,900,000	4,764,840
	\$ 23,618,559	\$ 3,948,568	\$ 157,353	\$ 174,000	\$ 1,900,447	\$ 1,608,781	\$ 26,778,283	\$ 1,378,222		

2010	
<b>Capital Expenditures</b>	
3rd Street - Redevelopment	\$1,570,075
400 Block - City Square	300,000
River Edge Trail	6,750
Total	<u>\$1,876,825</u>

2011	
<b>Developer Grant</b>	
MetroPlains	\$174,000
<b>Capital Outlay</b>	
Kayak and Canoe Course Improvements	\$147,000
River Edge Trail - Marathon Electric	638,500
400 Block - City Square	850,000
Total	<u>\$1,635,500</u>

## TAX INCREMENT DISTRICT NUMBER THREE FUND

### DEVELOPER AGREEMENT OBLIGATIONS:

On December 22, 2008 the City of Wausau entered into a development agreement with Trolley Quarter Flats Limited Partnership. The development entails the redevelopment of properties located at 1502 and 1506 North 1<sup>st</sup> Street into a 40-unit affordable tax credit apartment housing project. In exchange for the project the City agreed to provide the developer with a \$200,000 17 year loan (\$26,000 in the form of a CDBG Grant), and a \$250,000 thirty year HOME program loan.

### DISTRICT VALUATIONS:

YEAR	EQUALIZED VALUATION	PERCENTAGE INCREASE
1994	\$ 9,719,600	
1995	10,989,700	13.07%
1996	10,100,700	-8.09%
1997	10,195,800	0.94%
1998	10,596,400	3.93%
1999	11,130,900	5.04%
2000	11,377,100	2.21%
2001	17,246,000	51.59%
2002	21,877,500	26.86%
2003	25,324,400	15.76%
2004	37,527,900	48.19%
2005	46,201,500	23.11%
2006	54,013,600	16.91%
2007	61,948,100	14.69%
2008	122,085,200	97.08%
2009	116,758,800	-4.36%
2010	115,776,400	-0.84%

# TAX INCREMENT DISTRICT NUMBER FOUR FUND

**MISSION:**

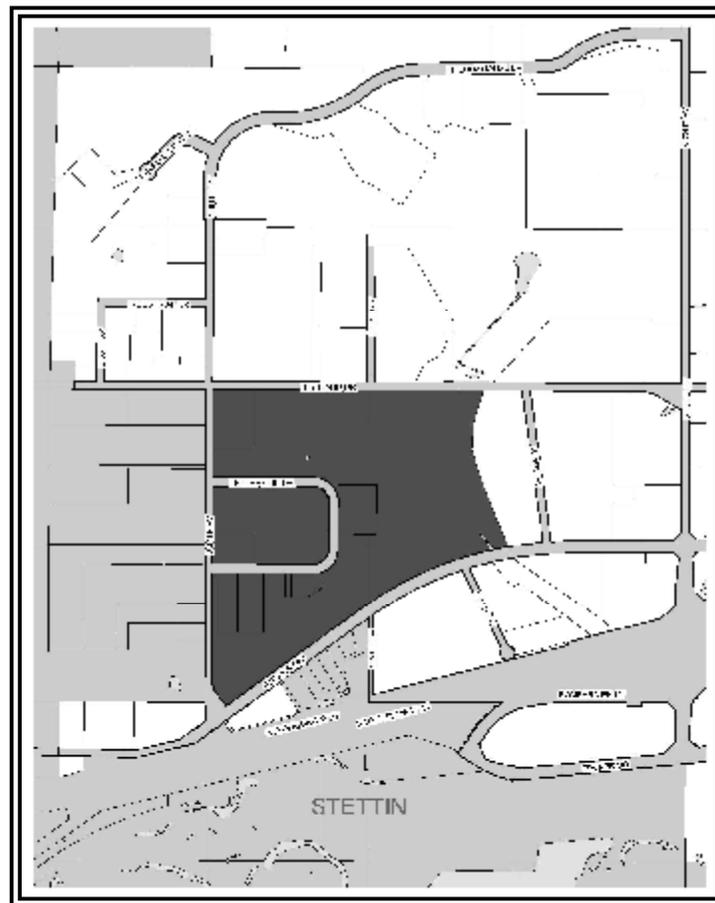
To fund the second expansion of the City's industrial park.

**RESPONSIBILITIES:**

This fund accounts for the receipt of district increment, and other program income generated from the project. These funds are applied to debt service and other eligible capital costs.

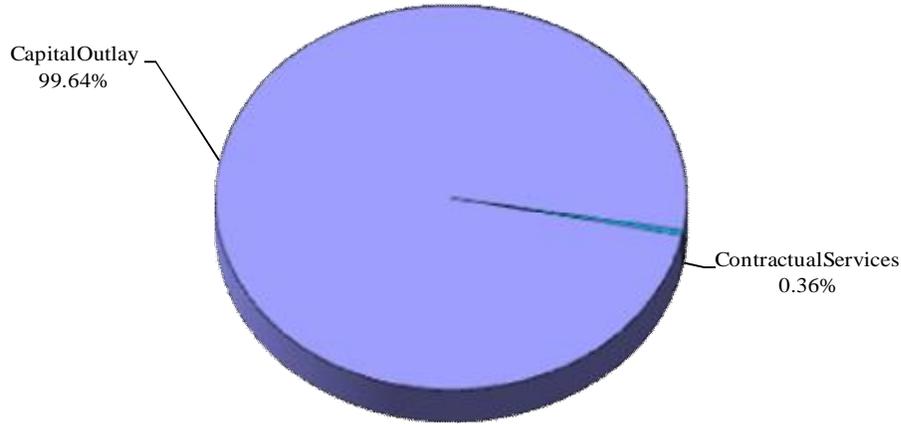
**DISTRICT FACTS:**

Creation Date: September 23, 1996  
Last Date Project Costs Incurred: September 23, 2014  
Mandated Final Dissolution Date: September 23, 2019



**TAX INCREMENT DISTRICT NUMBER FOUR FUND**

**BUDGET:**



<b>BUDGET SUMMARY</b>						
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted	
Contractual Services	\$ 978	\$ -	\$ 1,000	\$ 1,200	\$ 1,200	
Capital Outlay	-	-	-	332,000	332,000	
Transfer to Debt Service	101,958	102,836	102,836	-	-	
<b>Total Expenses</b>	<b>\$ 102,936</b>	<b>\$ 102,836</b>	<b>\$ 103,836</b>	<b>\$ 333,200</b>	<b>\$ 333,200</b>	
Taxes	\$ 70,262	\$ 64,000	\$ 68,871	\$ 68,459	\$ 68,459	
Other Financing Sources	-	-	-	694,396	694,396	
<b>Total Revenues</b>	<b>\$ 70,262</b>	<b>\$ 64,000</b>	<b>\$ 68,871</b>	<b>\$ 762,855</b>	<b>\$ 762,855</b>	

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

Tax Increment District Number Four has been slow to develop. The District provides minimal increment to finance obligations. The accumulated deficit of the District continued to grow through 2010 when the final debt payment was made. The Common Council and Joint Review Board declared this district distressed which enabled the district to receive increment from District Number Two. It is expected that the District will receive donations for a two to three year period. The fund deficit is projected to be \$1,446,818 at December 31, 2010. Projects scheduled to 2011 include resurfacing Highland Drive and Stewart Avenue included within the boundaries.

## TAX INCREMENT DISTRICT NUMBER FOUR FUND

### DISTRICT CASH FLOWS:

Year	Total Annual Debt Service	Project Costs	Administrative, Organization, & Discretionary Costs	Tax Increment	Annual Surplus (Deficit)	Cumulative Balance	TID #2 Donations	Adjusted Cumulative Balance
2006						(\$1,183,027)		(\$1,183,027)
2007	\$154,090		\$5,587	\$57,472	(\$102,205)	(\$1,285,232)		(\$1,285,232)
2008	\$154,865		\$5,587	\$66,506	(\$93,946)	(\$1,379,178)		(\$1,379,178)
2009	\$101,958		\$978	\$70,262	(\$32,674)	(\$1,411,852)		(\$1,411,852)
2010	\$102,836		\$1,000	\$68,871	(\$34,965)	(\$1,446,817)		(\$1,446,817)
2011		\$332,000		\$68,459	(\$263,541)	(\$1,710,358)	\$694,396	(\$1,015,962)
2012				\$68,801	\$68,801	(\$1,641,557)	\$695,000	(\$252,161)
2013				\$69,145	\$69,145	(\$1,572,412)	\$695,000	\$511,984
2014				\$70,182	\$70,182	(\$1,502,230)		
2015				\$71,235	\$71,235	(\$1,430,995)		
2016				\$72,304	\$72,304	(\$1,358,691)		
2017				\$73,389	\$73,389	(\$1,285,302)		
2018				\$74,490	\$74,490	(\$1,210,812)		
2019	<i>Current Mandated Closure</i>			\$75,607	\$75,607	(\$1,135,205)		
2020				\$76,741	\$76,741	(\$1,058,464)		
2021				\$77,892	\$77,892	(\$980,572)		
2022				\$79,060	\$79,060	(\$901,512)		
2023				\$80,246	\$80,246	(\$821,266)		
2024	<i>Distressed District Ten Year Extension Period</i>			\$81,450	\$81,450	(\$739,816)		
2025				\$82,672	\$82,672	(\$657,144)		
2026				\$83,912	\$83,912	(\$573,232)		
2027				\$85,171	\$85,171	(\$488,061)		
2028				\$86,449	\$86,449	(\$401,612)		
2029				\$87,746	\$87,746	(\$313,866)		

Expected Closure With Increment Sharing

### DISTRICT VALUATIONS:

YEAR	EQUALIZED VALUATION	PERCENTAGE CHANGE
1997	0	-
1998	0	-
1999	0	-
2000	0	-
2001	0	-
2002	570,600	-
2003	569,700	-0.16%
2004	629,300	10.46%
2005	2,007,400	218.99%
2006	2,355,600	17.35%
2007	2,651,700	12.57%
2008	2,943,000	10.99%
2009	2,715,300	-7.74%
2010	2,718,800	0.13%

# TAX INCREMENT DISTRICT NUMBER FIVE FUND

## **MISSION:**

To fund the third expansion of the City's industrial park. Mandated expiration of the District is July 31, 2020. Projected Fund Balance at December 31, 2010 is \$177,196. Total Outstanding debt at December 31, 2010 and 2009 is \$4,575,420 and \$5,533,910 respectively.

## **RESPONSIBILITIES:**

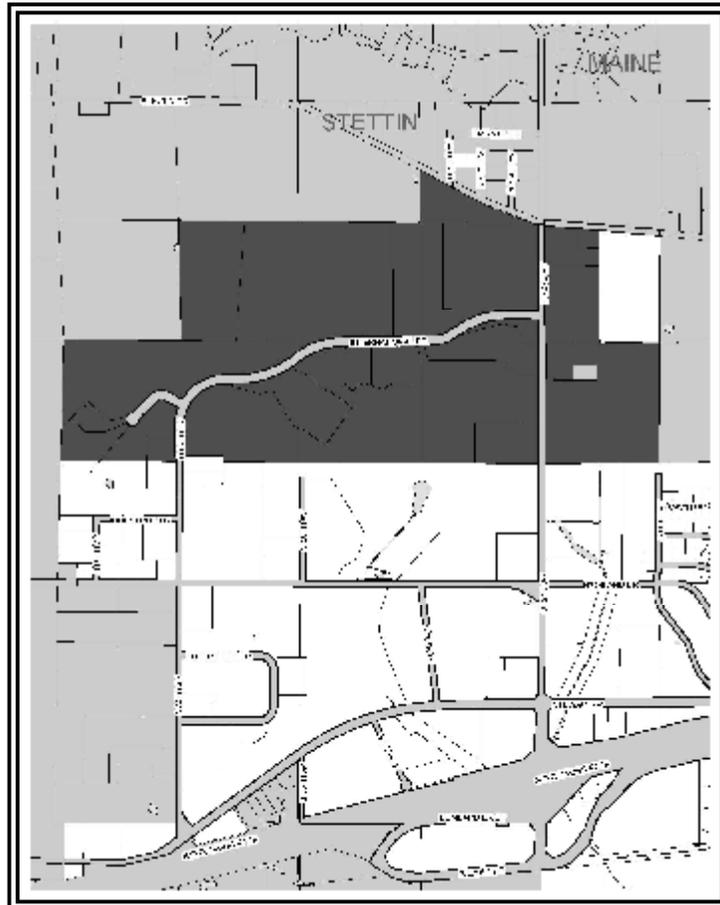
This fund accounts for the receipt of district increment, and other program income generated from the project. These funds are applied to debt service and other eligible capital costs.

## **DISTRICT FACTS:**

Creation Date: July 31, 1997

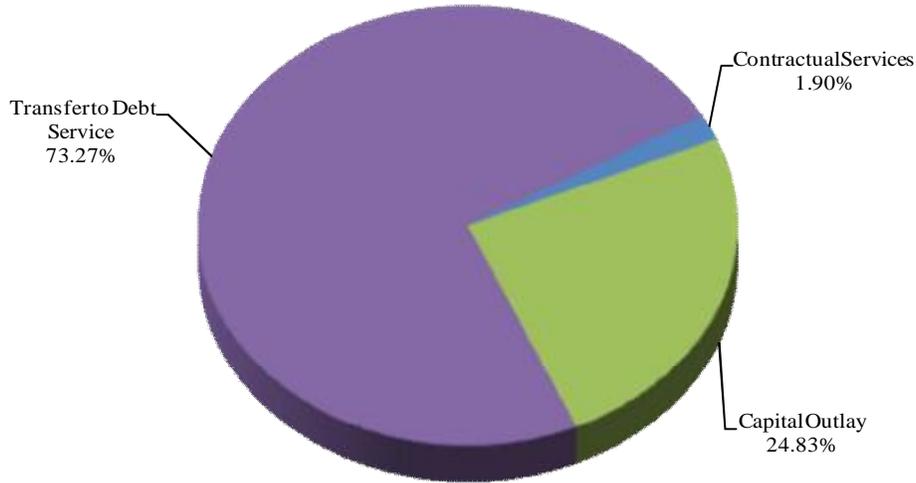
Last Date Project Costs Incurred: July 31, 2015

Mandated Final Dissolution Date: July 31, 2020



## TAX INCREMENT DISTRICT NUMBER FIVE FUND

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 17,945	\$ -	\$ 52,803	\$ 18,000	\$ 18,000
Grants & Contributions		-	-	-	-
Capital Outlay	39,473	-	-	234,900	234,900
Transfer to Debt Service	820,657	819,432	1,245,169	693,239	693,239
<b>Total Expenses</b>	<b>\$ 878,075</b>	<b>\$ 819,432</b>	<b>\$ 1,297,972</b>	<b>\$ 946,139</b>	<b>\$ 946,139</b>
Taxes	\$ 744,232	\$ 1,157,640	\$ 1,283,132	\$ 1,185,063	\$ 1,185,063
Public Chgs for Services	9,693	-	-	-	-
Miscellaneous Revenue	2,617	-	-	-	-
Other Financing Sources	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 756,542</b>	<b>\$ 1,157,640</b>	<b>\$ 1,283,132</b>	<b>\$ 1,185,063</b>	<b>\$ 1,185,063</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The cash flow of this district is excellent. The fund balance on December 31, 2010 is projected to be \$332,192. The 2011 budget includes the annual debt amortization and \$234,900 of improvements to 72<sup>nd</sup> Avenue. This project will be paid with funds on hand.

**TAX INCREMENT DISTRICT NUMBER FIVE FUND**

**DISTRICT FUTURE OBLIGATIONS:**

The District is currently funding the debt payments of two general obligation issues and one state trust fund loan. The 2003 General Obligation Note financed the road construction related to the expansion of the District. The 2004B General Obligation Note financed a grant to Wausau Business Incubator, Inc. for the construction of a business incubator was refinanced in 2010. The 2007 State Trust Fund Loans funded a developer grant related to the construction of Wausau Window and Walls new headquarters and the grant to Wausau Business Incubator for the build out of the second floor of their facility. The majority of 2007 issues were also refunded in 2010. The remaining State Trust Fund loan will likely be paid off early in 2012 with District surplus funds.

	<b>Original Amount Borrowed</b>	<b>Repaid</b>	<b>Balance 12/31/2010</b>
1997 General Obligation Note, Call date April 1, 2005	\$540,000	\$540,000	\$0
2003 General Obligation Note, Call date April 1, 2013	2,000,000	501,930	1,498,070
2004B General Obligation Note, Call date April 1, 2009	1,500,000	1,500,000	0
2007 State Trust Fund Loan, Call date annually March 15th	2,956,877	2,319,527	637,350
2007 State Trust Fund Loan, Call date annually March 15th	500,000	500,000	0
2010B Refunding General Obligation Note	2,440,000	-	2,440,000
<b>Total</b>	<b>\$9,936,877</b>	<b>\$5,361,457</b>	<b>\$4,575,420</b>

	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>TOTAL</b>
2011	\$ 540,811	\$ 152,428	\$ 693,239
2012	577,223	128,502	705,725
2013	596,554	114,991	711,545
2014	618,444	99,092	717,536
2015	458,124	82,747	540,871
2016	478,002	66,339	544,341
2017	503,173	47,953	551,126
2018	118,404	33,067	151,471
2019	123,552	27,894	151,446
2020	131,274	22,350	153,624
2021	136,422	16,427	152,849
2022	144,144	10,148	154,292
2023	149,293	3,452	152,745
	<b>\$ 4,575,420</b>	<b>\$ 805,390</b>	<b>\$ 5,380,810</b>

**TAX INCREMENT DISTRICT NUMBER FIVE FUND**

**CASH FLOW PROJECTIONS:**

The district is closely monitored to ensure that revenue sources will be sufficient to retire the debt. The cash flow predicts a positive fund balance during the life of the district. No additional projects are currently anticipated.

**TAX INCREMENTAL DISTRICT NUMBER FIVE  
PROJECTED CASH FLOW**

Year	USES OF FUNDS				SOURCES OF FUNDS			Annual Surplus (Deficit)	Cumulative Balance
	Total Annual Debt Service	Administrative, Organization & Discretionary Costs	Developer Grant and Project Costs	Capital Expenditures	Loan Proceeds	Tax Increment	Other Income		
2008	\$400,352		\$474,471	\$17,894	\$1,250,117	\$591,350	\$22,876	\$971,626	\$468,621
2009	\$820,657	\$17,945		\$39,473		\$744,232	\$12,310	(\$121,533)	\$347,088
2010	\$1,245,169	\$52,859				\$1,283,132		(\$14,896)	\$332,192
2011	\$693,239	\$18,000		\$234,900		\$1,185,063		\$238,924	\$571,116
2012	\$705,725	\$18,000				\$1,190,988		\$467,263	\$1,038,379
2013	\$711,545	\$18,000				\$1,196,943		\$467,398	\$1,505,777
2014	\$717,536	\$18,000				\$1,202,928		\$467,392	\$1,973,169
2015	\$540,871	\$18,000				\$1,208,943		\$650,072	\$2,623,241
2016	\$544,341	\$18,000				\$1,214,988		\$652,647	\$3,275,888
2017	\$551,126	\$18,000				\$1,221,063		\$651,937	\$3,927,825
2018	\$151,471	\$18,000				\$1,227,168		\$1,057,697	\$4,985,522
2019	\$151,446	\$18,000				\$1,233,304		\$1,063,858	\$6,049,380
2020	\$153,624	\$18,000				\$1,239,471		\$1,067,847	\$7,117,227
2021	\$152,849							(\$152,849)	\$6,964,378
2022	\$154,292							(\$154,292)	\$6,810,086
2023	\$152,745							(\$152,745)	\$6,657,341
<b>TOTAL</b>	<b>\$7,846,988</b>	<b>\$250,804</b>	<b>\$474,471</b>	<b>\$292,267</b>	<b>\$1,250,117</b>	<b>\$14,739,573</b>	<b>\$35,186</b>		

**DISTRICT VALUATIONS:**

YEAR	EQUALIZED VALUATION	PERCENTAGE CHANGE
1997	105,900	-
1998	8,316,200	7752.88%
1999	10,622,200	27.73%
2000	11,962,200	12.62%
2001	12,263,000	2.51%
2002	13,872,700	13.13%
2003	18,785,600	35.41%
2004	17,650,900	-6.04%
2005	18,300,700	3.68%
2006	20,733,000	13.29%
2007	22,632,000	9.16%
2008	30,044,500	32.75%
2009	48,849,000	62.59%
2010	45,633,600	-6.58%

# TAX INCREMENT DISTRICT NUMBER SIX FUND

## **MISSION:**

To fund the public infrastructure within the District, which is located along the Interstate I-39 corridor with the northern border as County Road U and Sherman Street as the southern border.

The district project plan was amended in 2010 to add territory to the district and allow for certain expenditures within one half mile of the district boundaries. The project amendment increased the project plan by \$9,389,260.

Projected Fund Balance at December 31, 2010 is \$184,363. Total Outstanding debt at December 31, 2010 and 2009 is \$1,268,215 and \$1,024,976 respectively.

## **RESPONSIBILITIES:**

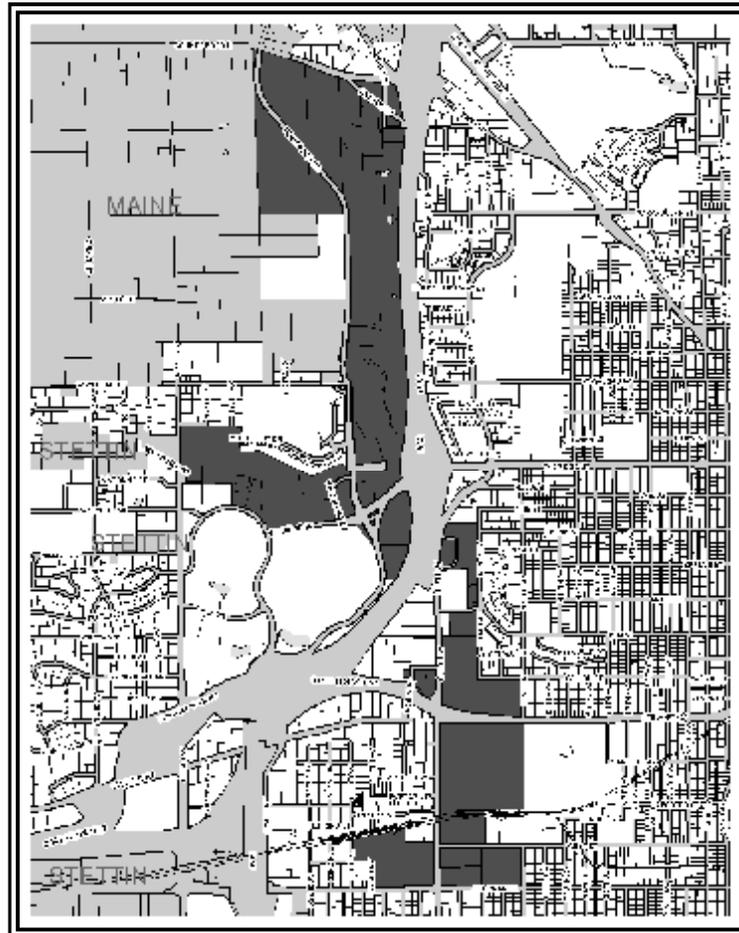
This fund accounts for the receipt of district increment, and other program income generated from the project. These funds are applied to debt service and other eligible capital costs.

## **DISTRICT FACTS:**

Creation Date: May 10, 2005

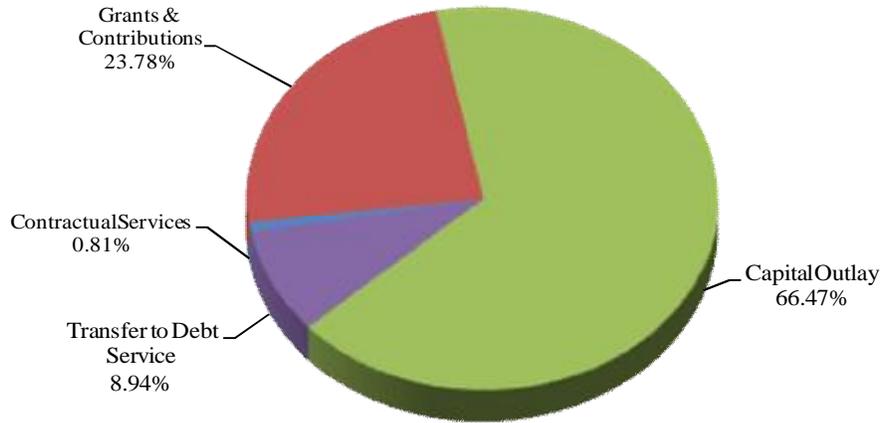
Last Date Project Costs Incurred: May 10, 2019

Mandated Final Dissolution Date: May 10, 2026



## TAX INCREMENT DISTRICT NUMBER SIX FUND

### BUDGET:



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 13,260	\$ -	\$ 37,599	\$ 21,697	\$ 21,697
Grants & Contributions	553,595	-	-	634,220	634,220
Capital Outlay	-	110,000	716,590	1,773,303	1,773,303
Transfer to Debt Service	187,783	189,082	189,082	238,444	238,444
<b>Total Expenses</b>	<b>\$ 754,638</b>	<b>\$ 299,082</b>	<b>\$ 943,271</b>	<b>\$ 2,667,664</b>	<b>\$ 2,667,664</b>
Taxes	\$ 764,247	\$ 829,000	\$ 918,720	\$ 978,353	\$ 978,353
Public Charges	6,046	-	-	-	-
Miscellaneous	1,633	-	-	-	-
Other Financing Sources	-	-	400,000	1,780,000	1,780,000
<b>Total Revenues</b>	<b>\$ 771,926</b>	<b>\$ 829,000</b>	<b>\$ 1,318,720</b>	<b>\$ 2,758,353</b>	<b>\$ 2,758,353</b>

### BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:

The 2011 budget anticipates a number of infrastructure improvements which are outlined in detail in the following cash flow statement. In addition, the budget provides for the payment of two outstanding obligations to developers. These projects are expected to be financed with a combination of cash on hand and debt proceeds. The anticipated debt issue will be a 10year general obligation issue.

## TAX INCREMENT DISTRICT NUMBER SIX FUND

### DISTRICT FUTURE OBLIGATIONS:

The District is currently retiring two general obligation note issues. The 2005A General Obligation Note financed the road construction along 17<sup>th</sup> and 20<sup>th</sup> Avenue and the Hospital Loop. The 2010A General Obligation Note financed Sherman Street 17<sup>th</sup> Avenue to 22<sup>nd</sup> Avenue.

	Original		Balance 12/31/2010
	Amount Borrowed	Repaid	
2005A General Obligation Note	\$1,539,475	\$671,260	\$868,215
2010A General Obligation Note	\$400,000	\$0	\$400,000
	<u>\$1,939,475</u>	<u>\$671,260</u>	<u>\$1,268,215</u>

	PRINCIPAL	INTEREST	TOTAL
2011	200,781	37,663	238,444
2012	206,810	29,624	236,434
2013	212,839	23,409	236,248
2014	218,868	16,671	235,539
2015	228,917	9,315	238,232
2016	40,000	5,026	45,026
2017	40,000	4,081	44,081
2018	40,000	3,020	43,020
2019	40,000	1,862	41,862
2020	40,000	629	40,629
	<u>\$ 1,268,215</u>	<u>\$ 131,300</u>	<u>\$ 1,399,515</u>

### DEVELOPER AGREEMENT OBLIGATIONS:

The City of Wausau entered into a development agreement on March 4<sup>th</sup>, 2009 with Union Station II, LLC and 411 Westwood Drive, LLC (developer). The developer agreed to construct the Rasmussen College building, parking area and related facilities with an estimated value of \$3,000,000. In addition, the developer agreed that the project, leased to Rasmussen College, Inc., would create 35 new full time jobs within 36 months of occupancy. In exchange for this development, the City agreed to pay 38.66% of site development costs not to exceed \$455,550. The contributions will be paid out of tax increment or any other available funds. The contributions are expected to remain outstanding through December 31, 2010 as no increment will have been due. In addition, under a separate development agreement, the City agreed to advance funds to the same developer to construct a private access road for said Rasmussen College development in an amount not to exceed \$298,698. The developer will reimburse the City's said advance without interest no later than 10 years or upon the development of adjacent lots 2 and 3. The access road advancement was made to the developer in October 2009.

The City of Wausau entered into a development agreement with Wausau Stewart LLC for the redevelopment of property located on 17<sup>th</sup> Avenue for the construction of a Walgreens. The development will eliminate blight, provide increased property values and provide increased employment. The City agreed to fund development costs totaling \$178,670 for right of way and easements acquisition from the State of Wisconsin and utility relocation. The City intends to expand Tax Increment District Number Six in 2011 to facilitate and fund this development.

**TAX INCREMENT DISTRICT NUMBER SIX FUND**

**CASH FLOW PROJECTIONS:**

TID #6 CASH FLOW PROJECTIONS										
Year	USES OF FUNDS					SOURCES OF FUNDS				
	<i>Existing</i> Total Annual Debt Service	2011 Debt Issue	Administrative, Organization, & Discretionary Costs	Developer Grant	Capital Expenditures	Other Income	Tax Increment	Debt Proceeds	Annual Surplus (Deficit)	Cumulative Balance
2008	\$151,479		\$88,999		\$392,692	\$30,895	\$558,671		(\$43,604)	(\$208,374)
2009	\$187,783		\$13,260	\$254,896	\$298,699	\$41,736	\$730,190		\$17,288	(\$191,086)
2010	\$189,082		\$37,599		\$716,590		\$918,720	\$400,000	\$375,449	\$184,363
2011	238,444		\$21,697	\$634,220	\$1,773,303		\$978,353	\$1,780,000	\$90,689	\$275,052
2012	236,434	\$233,413	\$15,000				\$993,028		\$508,181	\$783,233
2013	236,248	\$233,413	\$15,000				\$1,007,923		\$523,262	\$1,306,495
2014	235,539	\$233,413	\$15,000				\$1,023,042		\$539,090	\$1,845,585
2015	238,232	\$233,413	\$15,000				\$1,038,388		\$551,743	\$2,397,328
2016	45,026	\$233,413	\$15,000				\$1,053,964		\$760,525	\$3,157,853
2017	44,081	\$233,413	\$15,000				\$1,069,773		\$777,279	\$3,935,132
2018	43,020	\$233,413	\$15,000				\$1,085,820		\$794,387	\$4,729,519
2019	41,862	\$233,413	\$15,000				\$1,102,107		\$811,832	\$5,541,351
2020	40,629	\$233,413	\$15,000				\$1,118,639		\$829,597	\$6,370,948
2021		\$233,413	\$15,000				\$1,135,419		\$887,006	\$7,257,954
2022		\$233,413	\$15,000				\$1,152,450		\$904,037	\$8,161,991
2023			\$15,000				\$1,169,737		\$1,154,737	\$9,316,728
2024			\$15,000				\$1,187,283		\$1,172,283	\$10,489,011
<b>TOTAL</b>	<b>\$1,927,859</b>	<b>\$2,567,543</b>	<b>\$356,555</b>	<b>\$889,116</b>	<b>\$3,181,284</b>	<b>\$72,631</b>	<b>\$17,323,507</b>	<b>\$2,180,000</b>		

2010	
<b>Capital Expenditures</b>	
Sherman Street	\$420,000
14th and Callon	186,590
17th Avenue and Stewart Culvert	110,000
<b>Total</b>	<b>\$716,590</b>

2011	
<b>Developer Grant</b>	
Rasmussen College Development Agreement	\$455,550
Wausau Stewart LLC Walgreens Agreement	178,670
<b>Total</b>	<b>\$634,220</b>

<b>Capital Expenditures</b>	
CTH U/K Land Acquisition	\$800,000
STH 52, 17th to 18th Avenue Storm Sewer and Lighting	63,303
County Highway U Four Lane Expansion Design	60,000
12th Avenue, Stewart Avenue to Bridge Street	480,000
17th Avenue Sidewalk to Walgreens	100,000
Stewart Avenue Culvert Project	45,000
West Street Storm Water Pond	175,000
Engineering	50,000
<b>Total</b>	<b>\$1,773,303</b>

# TAX INCREMENT DISTRICT NUMBER SEVEN FUND

## **MISSION:**

To fund the public infrastructure within the District which is located within the Highway 29 corridor West Stewart Avenue corridor. The east to west boundaries can generally be described as running from 28<sup>th</sup> Avenue to the east and 48<sup>th</sup> Avenue to the West. This district is a mixed-used tax increment district and includes the recent Menards retail building. The projected fund deficit at December 31, 2010 is \$751,000. Total outstanding debt at December 31<sup>st</sup> 2010 and 2009 is \$4,586,967 and \$4,150,424 respectively.

## **RESPONSIBILITIES:**

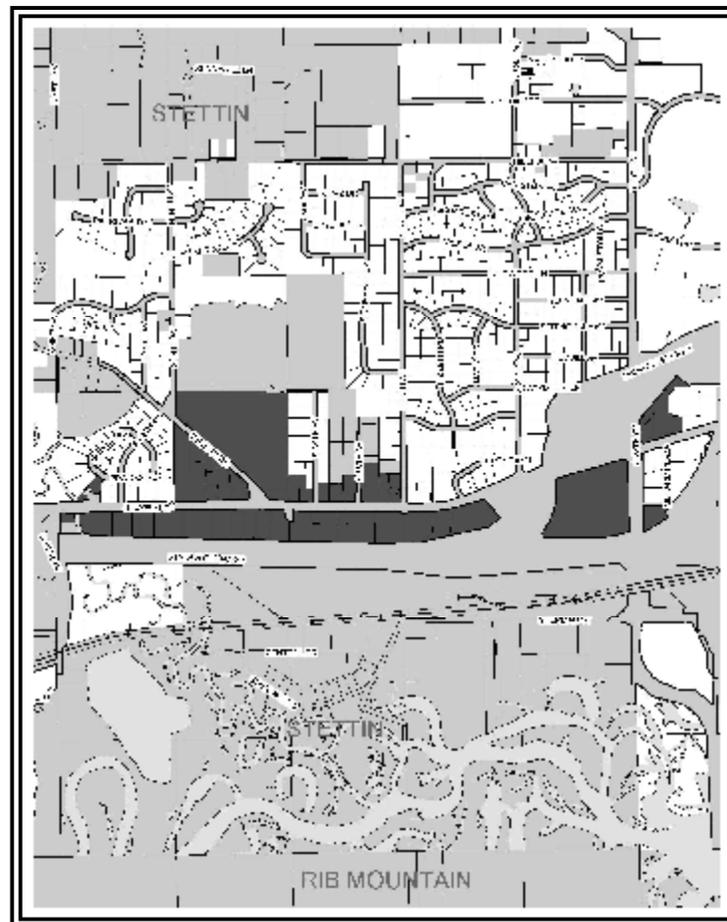
This fund accounts for the receipt of district increment, and other program income generated from the project. These funds are applied to debt service and other eligible capital costs.

## **DISTRICT FACTS:**

Creation Date: January 10, 2006

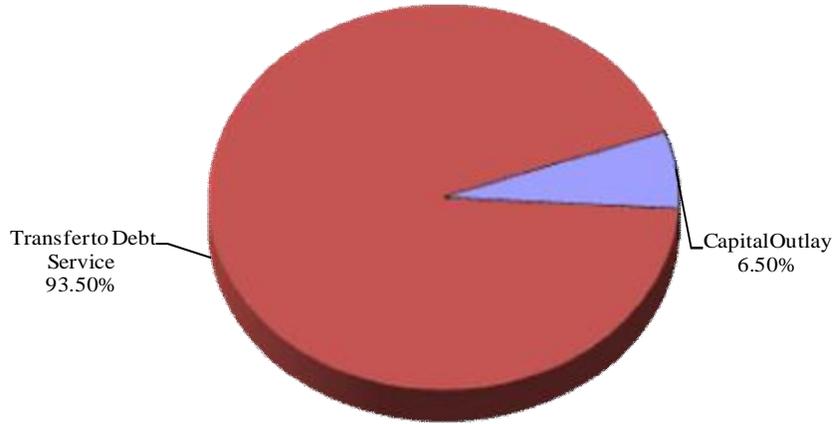
Last Date Project Costs Incurred: January 10, 2021

Mandated Final Dissolution Date: January 10, 2026



**TAX INCREMENT DISTRICT NUMBER SEVEN FUND**

**BUDGET:**



<b>BUDGET SUMMARY</b>						
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted	
Contractual Services	\$ 973,824	\$ 140,000	\$ 7,900	\$ -	\$ -	
Capital Outlay	20,058		150,562	45,000	45,000	
Transfer to Debt Service	599,811	662,582	662,587	647,327	647,327	
<b>Total Expenses</b>	<b>\$ 1,593,693</b>	<b>\$ 802,582</b>	<b>\$ 821,049</b>	<b>\$ 692,327</b>	<b>\$ 692,327</b>	
Taxes	\$ 397,778	\$ 331,000	\$ 360,470	\$ 380,000	\$ 380,000	
Public Charges	62,576	-	-	-	-	
Miscellaneous	10,649	-	-	-	-	
Debt Proceeds	680,000	-	80,000	-	-	
<b>Total Revenues</b>	<b>\$ 1,151,003</b>	<b>\$ 331,000</b>	<b>\$ 440,470</b>	<b>\$ 380,000</b>	<b>\$ 380,000</b>	

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 Budget does not anticipate any additional projects but contains provisions for the final billings from the State of Wisconsin. Debt service will be paid by increment and advances from the General Fund.

**TAX INCREMENT DISTRICT NUMBER SEVEN FUND**

**DISTRICT FUTURE OBLIGATIONS:**

The District is currently retiring four debt issues. These issues are detailed below along with a consolidated schedule of maturities.

	Original Amount		12/31/2010
	Borrowed	Repaid	
2006A General Obligation Note	\$ 350,000	\$ 139,636	\$ 210,364
2007A General Obligation Note	469,962	139,902	330,060
2008A General Obligation Note	3,655,000	740,000	2,915,000
2009A General Obligation Note	680,000	65,000	615,000
2009A General Obligation Note	80,000	-	80,000
	\$ 5,234,962	\$ 1,084,538	\$ 4,150,424

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
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2011	\$517,061	\$130,266	\$647,327
2012	517,061	113,156	630,217
2013	517,061	96,328	613,389
2014	522,364	79,187	601,551
2015	522,364	61,834	584,198
2016	522,363	44,280	566,643
2017	487,151	26,484	513,635
2018	454,999	10,444	465,443
2019	80,000	1,495	81,495
2020	10,000	150	10,150

	<u>\$ 4,150,424</u>	<u>\$ 563,624</u>	<u>\$ 4,714,048</u>
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**TAX INCREMENT DISTRICT NUMBER SEVEN FUND**

**CASH FLOW PROJECTIONS:**

The cash flow predicts deficits for the years 2009-2017 as increment slowly grows and provides sufficient funds to retire debt. The cash flow does indicate that sufficient increment will be available to finance project costs. Deficits will be financed by advances from other funds.

TID #7 CASH FLOW PROJECTIONS								
Year	USES OF FUNDS			SOURCES OF FUNDS			Annual Surplus (Deficit)	Cumulative Balance
	Total Annual Debt Service	Administrative, Organization, & Discretionary Costs	Capital Expenditures	Other Income	Debt Proceeds	Tax Increment		
								(\$263,905)
2008	\$143,796	\$10,024	\$3,411,582	\$142,450	\$3,655,000	\$106,125	\$338,173	\$74,268
2009	\$599,811		\$993,881	\$73,225	\$680,000	\$397,778	(\$442,689)	(\$368,421)
2010	\$647,327		\$150,562		\$80,000	\$360,470	(\$357,419)	(\$725,840)
2011	\$630,217		\$45,000			\$380,000	(\$295,217)	(\$1,021,057)
2012	\$613,389					\$457,700	(\$155,689)	(\$1,176,746)
2013	\$601,551					\$536,566	(\$64,985)	(\$1,241,731)
2014	\$584,198					\$616,614	\$32,416	(\$1,209,315)
2015	\$566,643					\$697,863	\$131,220	(\$1,078,095)
2016	\$513,635					\$780,331	\$266,696	(\$811,399)
2017	\$465,443					\$864,036	\$398,593	(\$412,806)
2018	\$81,495					\$948,997	\$867,502	\$454,696
2019	\$10,150					\$1,035,232	\$1,025,082	\$1,479,778
2020						\$1,122,760	\$1,122,760	\$2,602,538
<b>TOTAL</b>	<b>\$5,457,655</b>	<b>\$10,024</b>	<b>\$4,601,025</b>	<b>\$215,675</b>	<b>\$4,415,000</b>	<b>\$8,304,472</b>		

**DISTRICT VALUATIONS:**

YEAR	EQUALIZED VALUATION	PERCENTAGE CHANGE
Base Value	\$29,525,900	
2007	33,464,200	13.34%
2008	45,606,100	36.28%
2009	43,049,900	-5.60%
2010	44,101,100	2.44%

# INSURANCE FUND

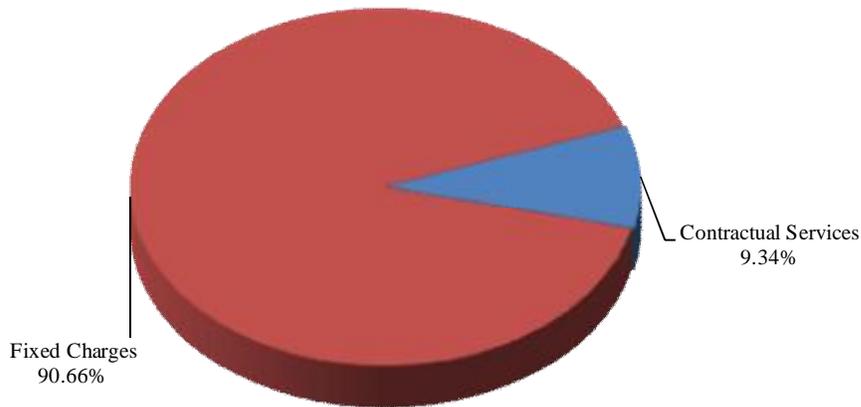
**MISSION:**

To ensure the City has sufficient insurance coverage and reserves for claims and to successfully manage claims and mitigate risk.

**RESPONSIBILITIES:**

The Insurance Fund is an internal service fund used to account for the financing of insurance premiums, claims and related costs. This fund is reimbursed based upon insurance allocations to individual departments.

**BUDGET:**



BUDGET SUMMARY					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Contractual Services	\$ 96,519	\$ 98,500	\$ 102,750	\$ 105,000	\$ 105,000
Fixed Charges	1,025,567	1,057,700	915,198	1,019,700	1,019,700
<b>Total Expenses</b>	<b>\$ 1,122,086</b>	<b>\$ 1,156,200</b>	<b>\$ 1,017,948</b>	<b>\$ 1,124,700</b>	<b>\$ 1,124,700</b>
Intergovernmental Charges	\$ 964,129	\$ 1,156,200	\$ 1,037,948	\$ 1,124,700	\$ 1,124,700
Miscellaneous	227,584	-	25,000	-	-
<b>Total Revenues</b>	<b>\$ 1,191,713</b>	<b>\$ 1,156,200</b>	<b>\$ 1,062,948</b>	<b>\$ 1,124,700</b>	<b>\$ 1,124,700</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The budget provides for the insurance policies and risk management administrative costs. Policies expected in 2011 include:

Employment Practices	\$	20,000
Public Liability	\$	195,000
Auto	\$	38,000
Crime Policy	\$	2,200
Storage Tank Liability	\$	10,000
Building and Boiler	\$	97,500
Airport Insurance	\$	7,000
Workers Compensation	\$	650,000

The Insurance Fund deficit at December 31, 2009 was \$41,075. This deficit is expected to be eliminated at December 31, 2010.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,124,700	(\$31,500)	-2.72%
2010	\$1,156,200	\$130,200	12.69%
2009	\$1,026,000	New Fund	

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,124,700	(\$31,500)	-2.72%
2010	\$1,156,200	\$130,200	12.69%
2009	\$1,026,000	New Fund	

# MOTOR POOL FUND

## **MISSION:**

To maintain City rolling stock and provide for the orderly replacement of vehicles and supporting equipment as they reach the end of the effective, useful service life.

## **DEPARTMENTAL RESPONSIBILITIES:**

The Motor Pool Fund accounts for the operation of the City's central automotive equipment pool. Operations include the furnishing, repair and maintenance of virtually all vehicles and motorized equipment used by the City with the exception of parks vehicles.

The Motor Pool Division is comprised of six mechanics and one half (1/2) Inventory Specialist and one Fleet Manager. The Motor Pool is supervised by the Street Superintendent who provides direction and guidance in the following areas:

- Staffing the Motor Pool 16 hours Monday through Friday (around the clock in winter months) and 24/7 on-call availability.
- Fuel distribution, monitoring and underground storage tanks to state standards.
- Maintenance of computerized fleet analysis system which tracks all vehicle repairs and preventive maintenance histories as well as parts disbursements and inventories.
- Preparation of detailed equipment specifications for requests for proposals for vehicle procurement.
- Acquisition of parts and supplies and processing of all vendor invoices.
- Collection and invoicing of all departments utilizing the services of the Division.
- Coordinating with other Departments the disposition of their equipment whether "in" or "out of service".
- Utilized as backup personnel for winter snow emergencies, storm damage cleanup assistance, flood response and other emergencies that may arise.
- Prepare used equipment leaving the fleet for sale on PublicSurplus.com, an online auction house.

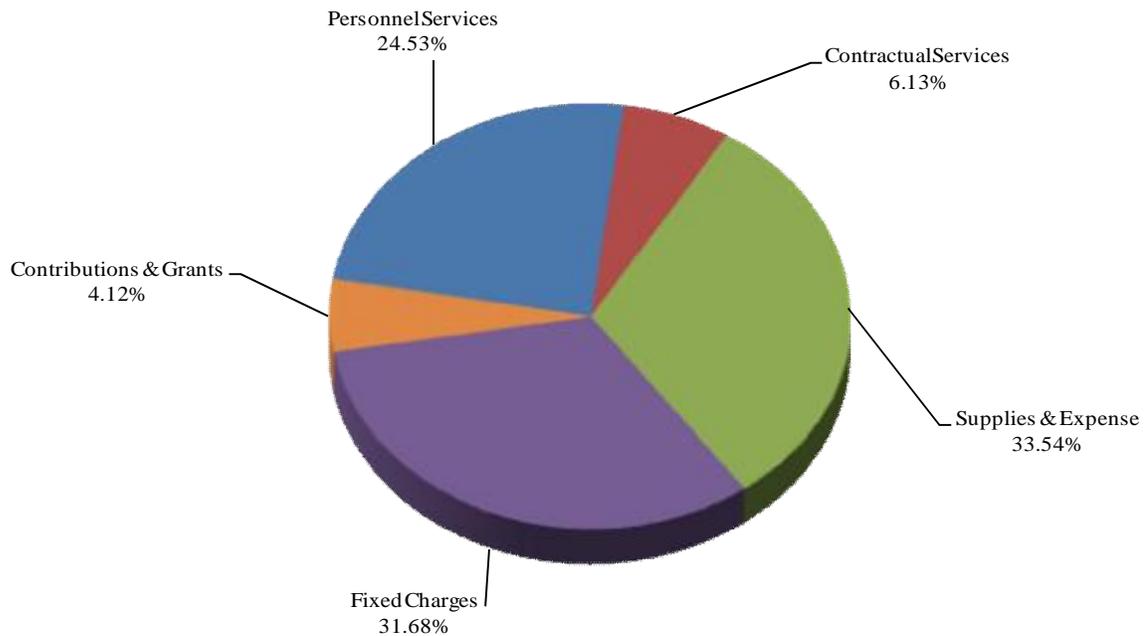
## **ACCOMPLISHMENTS:**

- 3,316 total repair orders were completed.
- 503 repair orders were completed for the Police Department.
- 186 repair orders were completed for the Fire Department.
- 9 repair orders were completed for Weston Fire.
- 38 repair orders were completed for the Airport.
- 43 repair orders were completed for the Sewer Department.
- The Department of Public Works used 82,981.8 gallons of diesel for a cost of \$251,482.74 and 18,839.9 gallons of no lead for a cost of \$56,861.43.
- The Police Department used 43,668.6 gallons of no lead for a cost of \$127,773.06.
- The Fire Department used 11,774.3 gallons of diesel for a cost of \$40,728.75 and 1,815.7 gallons of no lead for a cost of \$5,245.04.
- The Airport used 1,673.5 gallons of diesel for a cost of \$4,660.05.
- The Sewer Department used 6,867.2 gallons of diesel for a cost of \$24,789.43 and 3,695.4 gallons of no lead for a cost of \$10,944.23.
- The Water Department used 3,065.8 gallons of diesel for a cost of \$10,600.65 and 6,725.8 gallons of no lead for a cost of \$20,021.76.
- WATS used 211.4 gallons of diesel for a cost of \$614.85 and 1,364.1 gallons of no lead for a cost of \$4,057.98.
- The Park Department used 18,039.2 gallons of diesel for a cost of \$59,484.78 and 20,479.7 gallons of no lead for a cost of \$62,717.00.

## **2011 GOALS AND OBJECTIVES:**

- To continue to provide efficient effective maintenance services.
- To re-evaluate fleet replacement schedules.
- To incorporate the Fire Department fleet in the motor pool.

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 717,943	\$ 730,106	\$ 730,096	\$ 724,739	\$ 724,739
Contractual Services	191,336	185,840	185,840	200,840	200,840
Supplies & Expense	603,480	1,016,700	756,947	936,325	936,325
Fixed Charges	831,713	960,229	960,000	966,000	966,000
Capital Outlay	2,246	-	-	-	-
Transfer to Other Funds	350,000	125,000	310,643	163,388	163,388
<b>Total Expenses</b>	<b>\$ 2,696,718</b>	<b>\$ 3,017,875</b>	<b>\$ 2,943,526</b>	<b>\$ 2,991,292</b>	<b>\$ 2,991,292</b>
Intergovt Chgs	\$ 2,891,169	\$ 3,007,375	\$ 2,901,026	\$ 2,988,792	\$ 2,988,792
Miscellaneous	46,644	10,500	42,500	2,500	2,500
<b>Total Revenues</b>	<b>\$ 2,937,813</b>	<b>\$ 3,017,875</b>	<b>\$ 2,943,526</b>	<b>\$ 2,991,292</b>	<b>\$ 2,991,292</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

This budget is impacted dramatically by fuel prices and winter snowfall. Winters with heavy snowfall generate higher revenues due to equipment usage increases. The fuel budget was reduced but continues to provide an adequate reserve for fuel price fluctuation. Yearend surplus, in excess of fund requirements, is transferred to the General Fund.

## MOTOR POOL FUND

### BUDGETARY HISTORY:

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$2,873,292	(\$158,153)	-5.22%
2010	\$3,031,445	\$66,188	2.23%
2009	\$2,965,257	\$698,983	30.84%
2008	\$2,266,274	\$89,090	4.09%
2007	\$2,177,184	\$375,000	20.81%
2006	\$1,802,184	\$39,112	2.22%
2005	\$1,763,072	\$151,891	9.43%
2004	\$1,611,181	(\$664)	-0.04%
2003	\$1,611,845	\$25,000	1.58%
2002	\$1,586,845	\$42,233	2.73%
2001	\$1,544,612	\$21,747	1.43%
2000	\$1,522,865	(\$77,909)	-4.87%
1999	\$1,600,774	(\$4,363)	-0.27%
1998	\$1,605,137	\$24,050	1.52%
1997	\$1,581,087	\$98,751	8.92%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$2,873,292	(\$158,153)	-5.22%
2010	\$3,031,445	\$66,188	2.23%
2009	\$2,965,257	\$698,983	30.84%
2008	\$2,266,274	\$89,090	4.09%
2007	\$2,177,184	\$375,000	20.81%
2006	\$1,802,184	\$39,112	2.22%
2005	\$1,763,072	\$151,891	9.43%
2004	\$1,611,181	(\$664)	-0.04%
2003	\$1,611,845	\$25,000	1.58%
2002	\$1,586,845	\$42,233	2.73%
2001	\$1,544,612	\$21,747	1.43%
2000	\$1,522,865	(\$77,909)	-4.87%
1999	\$1,600,774	(\$4,363)	-0.27%
1998	\$1,605,137	\$24,050	1.52%
1997	\$1,581,087	\$2,945	2.60%

# WAUSAU WATER WORKS

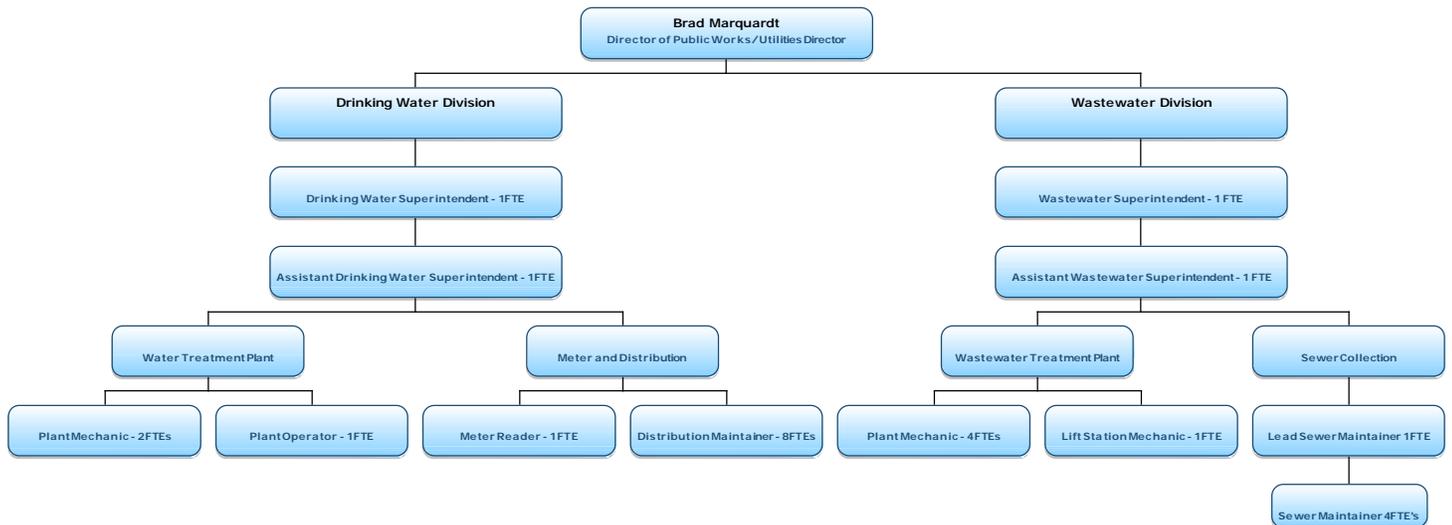
## MISSION:

To provide superior quality, uninterrupted water service and return clean water to the environment at all times.

## DEPARTMENTAL RESPONSIBILITIES:

The Drinking Water Division is primarily responsible for water supply, treatment and distribution. The Utility consists of six supply wells, a central treatment plant designed to treat an excess of 10 million gallons per day and approximately 250 miles of mains used to convey safe drinking water to nearly 16,000 users. Wausau Water Works also provides the water supply for fire protection for the City and currently has in excess of 1,600 hydrants available for fire fighting. All users are metered and billed quarterly for water and sewer service. The Drinking Water Division is governed administratively by Wisconsin Public Service Commission and the drinking water quality is regulated by the Wisconsin Department of Natural Resources. The Wastewater Division is primarily responsible for conveyance and treatment of wastewater for the City of Wausau. The Wastewater Division consists of 250 miles of sewer mains with manholes for access to clean and inspect. There are 25 sewage lift stations which assist in conveyance of sewage when gravity service is not possible and an 8.2 million gallon per day treatment facility which enhances quality prior to discharge to the Wisconsin River. The treatment plant performance is governed by a Wisconsin Pollution Discharge Elimination System Permit and Federal Pre-treatment Regulations.

## ORGANIZATIONAL STRUCTURE:



\*Effective 2011 Sewer Collection Staff are reported in Department of Public Works

## STAFFING LEVELS:

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
Union	17.00	22.00	22.00	22.00	22.00	23.00	24.75	24.75	24.75	24.75
Non-union	4.50	4.50	4.50	4.50	4.50	4.50	6.50	7.00	7.00	7.00
TOTAL	21.50	26.50	26.50	26.50	26.50	27.50	31.25	31.75	31.75	31.75

**2010 ACCOMPLISHMENTS:**

**WATER**

- Implemented Cross Connection monitoring procedures as required by the DNR.
- Reviewed financial position and implemented a 3% rate increases under a simplified rate case.
- Celebrated 125<sup>th</sup> anniversary of Wausau Water Works.

**SEWER**

- Hired a new Wastewater Supervisor to replace retiring Wastewater Superintendent. Shifted the Sewer Collection Crew under the Direction of the Department of Public Works Superintendent. Promoted Environmental Engineer to the position of Utilities Coordinator.
- Amended sewer rates by 8% and performed a rate study to ensure financial stability for next five years.
- Purchased generators to provide backup energy to lift stations during emergency operations.
- Upgraded computers and process software at wastewater treatment plant.

**2011 GOALS AND OBJECTIVES:**

**WATER**

- Coordinate routine water and sewer extensions, as needed, for new developments and annexations.
- Install looping mains to water distribution system as funds will allow and replace infrastructure as needed, i.e. replace lead services and water main with street reconstruction projects.
- Continue discussion on regional water supply to western Marathon County communities.
- Secure additional well sites.
- Apply for a conventional rate study by the Public Service Commission of Wisconsin.

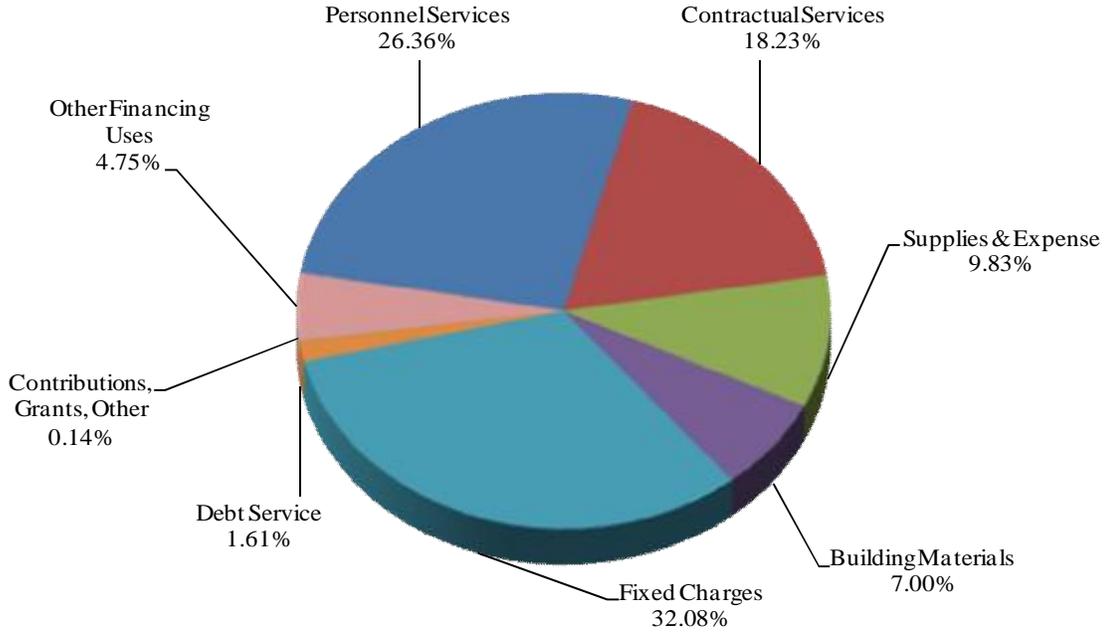
**SEWER**

- Investigate and possibly replace motors and equipment at the WWTP with units that are more efficient.
- Examine opportunities for electric generation from methane gas generated at the Wastewater Treatment Plant.
- Initiate a replacement program for equipment that has reached its' useful life.

**OPERATING INDICATORS:**

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
<b>Water</b>												
Miles of Main	231.9	231.6	230.6	229.8	227.1	221.1	217	211	209.4	207.3	204.9	200.7
Storage Capacity (Million Gallons)	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.3	5.3	5.3	5.3	5.3
Fire Hdyrants	1602	1600	1587	1571	1541	1481	1451	1404	1389	1372	1354	1322
<b>Sewer</b>												
Miles of Main	226.2	228.6	226.3	226.3	221.3	218.1	212.3	211	209.7	207.6	203.9	200.2

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 2,168,928	\$ 2,551,869	\$ 2,555,759	\$ 2,495,845	\$ 2,495,845
Contractual Services	1,369,588	1,653,050	1,705,000	1,725,650	1,725,650
Supplies & Expense	963,818	1,065,300	1,006,350	931,100	931,100
Building Materials	553,734	596,000	652,000	663,000	663,000
Fixed Charges	2,809,859	3,226,000	2,991,156	3,037,401	3,037,401
Debt Service	286,553	354,900	284,100	152,600	152,600
Contributions, Grants, Other	14,087	11,500	18,000	13,000	13,000
Other Financing Uses	502,000	852,000	450,000	450,000	450,000
<b>Total Expenses</b>	<b>\$ 8,668,567</b>	<b>\$ 10,310,619</b>	<b>\$ 9,662,365</b>	<b>\$ 9,468,596</b>	<b>\$ 9,468,596</b>
Public Charges	\$ 8,825,565	\$ 9,849,200	\$ 9,077,850	\$ 9,970,200	\$ 9,970,200
Miscellaneous	21,371	51,100	21,505	81,100	81,100
<b>Total Revenues</b>	<b>\$ 8,846,936</b>	<b>\$ 9,900,300</b>	<b>\$ 9,099,355</b>	<b>\$10,051,300</b>	<b>\$10,051,300</b>

**BUDGET HIGHLIGHTS AND ORGANIZATIONAL CHANGE:**

The 2011 budget has been prepared prior to the Sewer Rate study results and may be modified once available. The rate study will incorporate long range capital planning along with forecasted operating costs to ensure all costs are recovered. Quantities of water and sewer sales have declined which impacts annual revenues.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$9,468,596	(\$842,023)	-8.17%
2010	\$10,310,619	\$197,751	1.96%
2009	\$10,112,868	\$645,295	6.82%
2008	\$9,467,573	\$609,973	6.89%
2007	\$8,857,600	\$188,590	2.18%
2006	\$8,669,010	\$200,806	2.37%
2005	\$8,468,204	\$645,598	8.25%
2004	\$7,822,606	\$307,609	4.09%
2003	\$7,514,997	\$69,931	0.94%
2002	\$7,445,066	\$196,531	2.71%
2001	\$7,248,535	\$169,837	2.40%
2000	\$7,078,698	\$146,978	2.12%
1999	\$6,931,720	\$132,800	1.95%
1998	\$6,798,920	\$64,730	0.96%
1997	\$6,734,190	\$63,669	0.95%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$10,051,300	\$151,000	1.53%
2010	\$9,900,300	(\$911,400)	-8.43%
2009	\$10,811,700	\$283,950	2.70%
2008	\$10,527,750	\$545,300	5.46%
2007	\$9,982,450	\$2,250	0.02%
2006	\$9,980,200	\$1,851,650	22.78%
2005	\$8,128,550	\$727,250	9.83%
2004	\$7,401,300	(\$183,300)	-2.42%
2003	\$7,584,600	(\$94,500)	-1.23%
2002	\$7,679,100	\$19,300	0.25%
2001	\$7,659,800	(\$46,500)	-0.60%
2000	\$7,706,300	\$318,700	4.31%
1999	\$7,387,600	\$131,000	1.81%
1998	\$7,256,600	\$62,100	0.86%
1997	\$7,194,500	\$2,945	2.60%

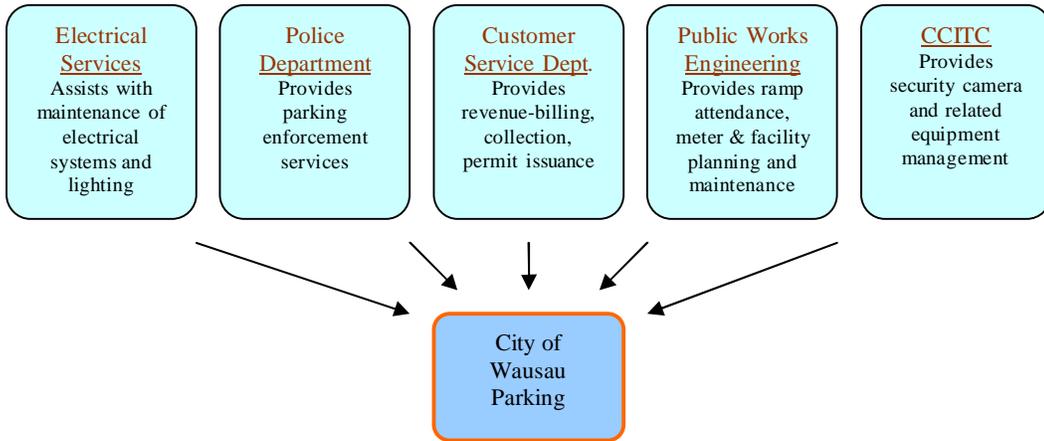
# PARKING FUND

**MISSION:**

To provide clean and safe on-and-off street parking in a manner which integrates parking policies and economic development goals and maintains the financial solvency of parking activities, reducing the dependency on the city tax levy.

**DEPARTMENTAL RESPONSIBILITIES:**

This fund accounts for the overall operations of the City’s parking ramps, lots and on-street including parking meter maintenance, snow removal, electricity, elevator maintenance and structure repairs and associated staff resources, along with parking enforcement and revenue management efforts. These efforts are the joint labor of a number of departments as pictured below.



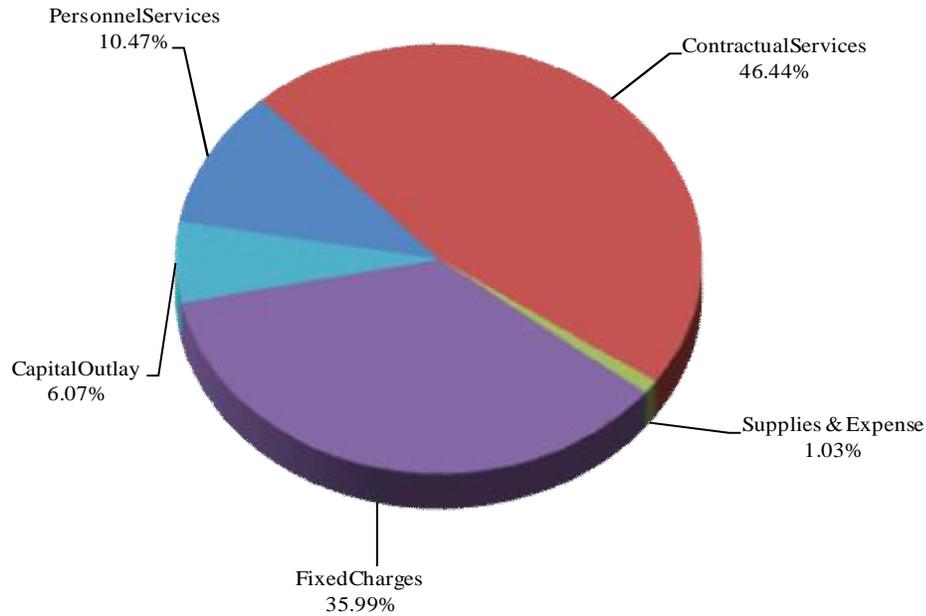
**FACILITIES MAINTAINED:**

The City operates a number of facilities which are described below.

**CENTRAL BUSINESS DISTRICT PARKING SUMMARY**

LOCATION	STALLS		TYPE
McClellan Street Parking Ramp	356	Meters \$.50/hour	Permits \$35/Mo.
Jefferson Street Parking Ramp	795	Meters \$.50/hour	Permits \$35/Mo.
Penneys Parking Ramp	531	Hourly Parking	Permits \$35/Mo.
Sears Parking Ramp	975	Hourly Parking	Permits \$25/Mo.
Lot 5 - 3rd and Grant Street	40	Meters \$.50/hour	Permits \$30/Mo.
Lot 6 - 4th and Washington Street	39	Meters \$.50/hour	
Lot 7 - Library Rivers Edge	53	Meters \$.50/hour	Permits \$35/Mo.
Lot 8 - River Drive	136	Meters \$.20/hour	Permits \$5/Mo.
Lot 9 - Jefferson Street East	71	Meters \$.20/hour	Permits \$22/Mo.
Lots 10/11 - McClellan Street	10		Permits \$15/Mo.
Lot 12 - Presbyterian Church Lot	10		Permits \$15/Mo.
Lot 13 - 3rd and McClellan Street	15	Meters \$.50/hour	
Lot 15 - First Wausau Tower	83		Permits
Lot 16 - WATS Plumer Street	18		Permits \$5/Mo.
Lot 17 - Jefferson Street/ Federal Building	52	Meters \$.50/hour	Time Zoned
Lot 18 - Penneys Forest Street Lot	25	Meters \$.50/hour	
Lot 19 - Library Lot	25	Time Zoned	
Lot 20 - Scott Street Lot	62	Meters \$.50/hour	Permits \$35/Mo.
Downtown Street Meters	300	Meters \$.20/hour	
	3,596		

**BUDGET:**



<b>BUDGET SUMMARY</b>					
	2009 Actual	2010 Modified Budget	2010 Total Estimated	2011 Request	2011 Adopted
Personnel Services	\$ 184,320	\$ 205,570	\$ 197,437	\$ 206,876	\$ 206,876
Contractual Services	843,859	917,579	846,605	917,465	917,465
Supplies & Expense	27,419	19,900	16,300	20,250	20,250
Fixed Charges	798,488	736,400	110,400	711,000	711,000
Capital Outlay	59,261	136,000	120,000	120,000	120,000
<b>Total Expenses</b>	<b>\$ 1,913,347</b>	<b>\$ 2,015,449</b>	<b>\$ 1,290,742</b>	<b>\$ 1,975,591</b>	<b>\$ 1,975,591</b>
General Property Taxes	\$ 317,785	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Parking Citations	217,660	166,927	180,000	180,000	180,000
Public Charges	751,415	729,700	729,200	729,000	729,000
Miscellaneous	4,089	-	3,500	-	-
Other Financing Sources	213,541	-	331,000	-	-
<b>Total Revenues</b>	<b>\$ 1,504,490</b>	<b>\$ 1,196,627</b>	<b>\$ 1,543,700</b>	<b>\$ 1,209,000</b>	<b>\$ 1,209,000</b>

**BUDGET HIGHLIGHTS:**

No increases are expected in permit or meter rates. New parking management equipment and software was installed in the Penney's and Sear's Ramps. This new technology provides a number of new amenities including paying with a credit card and an automated rechargeable swipe card. Patrons can load dollars on the card which are then deducted during future trips to the ramp. The Fixed Charges category includes depreciation. Revenues and general property taxes are currently insufficient to offset depreciation. Contractual services includes police parking enforcements services.

**BUDGETARY HISTORY:**

YEAR	EXPENSES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,975,591	(\$39,858)	-1.98%
2010	\$2,015,449	\$197,399	10.86%
2009	\$1,818,050	\$106,527	6.22%
2008	\$1,711,523	\$685,977	66.89%
2007	\$1,025,546	(\$9,586)	-0.93%
2006	\$1,035,132	\$311,185	42.99%
2005	\$723,947	\$30,321	4.37%
2004	\$693,626	\$5,055	0.73%
2003	\$688,571	\$34,020	5.20%
2002	\$654,551	\$23,434	3.71%
2001	\$631,117	\$24,659	4.07%
2000	\$606,458	\$31,148	5.41%
1999	\$575,310	\$46,010	8.69%
1998	\$529,300	\$12,364	2.39%
1997	\$516,936	\$98,751	8.92%

YEAR	REVENUES	INCREASE (DECREASE) FROM THE PREVIOUS YEAR	
		DOLLAR	PERCENT
2011	\$1,209,000	\$12,373	1.03%
2010	\$1,196,627	\$220,301	22.56%
2009	\$976,326	\$58,800	6.41%
2008	\$917,526	\$119,726	15.01%
2007	\$797,800	\$21,300	2.74%
2006	\$776,500	\$291,800	60.20%
2005	\$484,700	(\$24,000)	-4.72%
2004	\$508,700	(\$19,000)	-3.60%
2003	\$527,700	\$16,000	3.13%
2002	\$511,700	\$2,550	0.50%
2001	\$509,150	(\$32,550)	-6.01%
2000	\$541,700	\$46,500	9.39%
1999	\$495,200	\$1,400	0.28%
1998	\$493,800	\$9,000	1.86%
1997	\$484,800	\$2,945	2.60%